



# Interagency Commission on Homelessness

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[WWW.MONTGOMERYCOUNTYMD.GOV/HOMELESSNESS](http://WWW.MONTGOMERYCOUNTYMD.GOV/HOMELESSNESS)

SEPTEMBER 11, 2019



# Agenda

- Welcome and Approval of Minutes
- ICH Membership and Attendance
- Explain the Public Hearing Process
- Public Comments
- 2019 CoC Notice of Funding Availability (NOFA) \*\*Vote
  - Approval of Project Rankings (Note-ICH members and public with conflicts will be asked to recuse themselves from the decision-making process)
- Update on ICH restructure
- Update on the statutory language related to the Interagency Commission on Homelessness (ICH)
- Update on operationalizing and revamping existing committees
- Update on Strategy and Planning Committee
- Update on Montgomery County's Plan to End Homelessness
- Office of Legislative Oversight (OLO) Report on Rental Subsidy Montgomery County
- Rental Assistance Program (RAP)
- Immigration Executive Order
- Population-specific targets for ending homeless among all residents of Montgomery County
  - Update on @ HomeTogether (Family)
  - Update on Inside (Not Outside) and Zero:2016
- Announcement



A graphic consisting of two overlapping speech bubbles. The bubble on the left is partially obscured by the bubble on the right. The bubble on the right is blue and contains the text "PUBLIC COMMENT" in white, uppercase, sans-serif font. The bubble on the left is also blue but contains no text. The entire graphic is set against a white background.

PUBLIC  
COMMENT

# HUD 2019 CoC NOFA

HIGHLIGHTS

# Available Funding

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Estimated ARD \$8,982,609



Tier One: \$8,475,947



Bonus : \$449,130



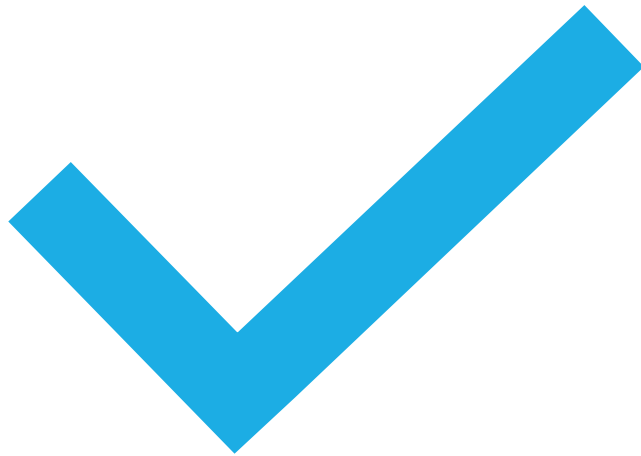
DV Bonus: \$350,357



CoC Planning. \$269,478

# HUD Policy Priorities and Program Highlights

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- Ending homelessness for all persons
- Creating a systemic response to homelessness
- Strategically allocating and using resources
- Using an evidence-based approach
- Increasing employment
- Providing flexibility for Housing First with service participation requirements

# COC NOFA PROCESS

ICH, COMMITTEES,  
AND DHHS ROLES  
AND  
RESPONSIBILITIES

## Collaborative Applicant

Montgomery County DHHS will act as the Continuum of Care Collaborative Applicant. Duties will include:

- Coordinating, preparing, collecting information, and submitting the CoC Program application
- Applying for CoC Planning Funds
- Designing, operating, and following a collaborative process for the development of applications and approving submission of applications in response to a CoC Program NOFA



# CoC Collaborative Application Scoring

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Project Capacity,  
Review, and  
Ranking  
(29 points)

System  
Performance  
(60 points)

HMIS  
(9 points)

Point-in-Time  
Count  
(6 points)

Performance and  
Strategic Planning  
(40 points)

CoC Coordination  
and Engagement  
(56 points)

## The Allocation Committee duties include:

- Design, operate and follow a collaborative process for the development of applications and approve submission of applications in response to a CoC Program NOFA
- Reviewing and Ranking Project Applications

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Linda McMillan, County Council

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Holly Dennison-Chase, Public

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Ebony Johnson, ICH Commissioner

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Jeff Goldman, ICH Commissioner

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Garnet Nelson, Veterans Administration

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Stephanie Killian, DHCA

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Carlos Aparicio, City of Rockville

# Allocation Committee Members

# Interagency Commission on Homelessness

The ICH duties related to the HUD CoC Application include:

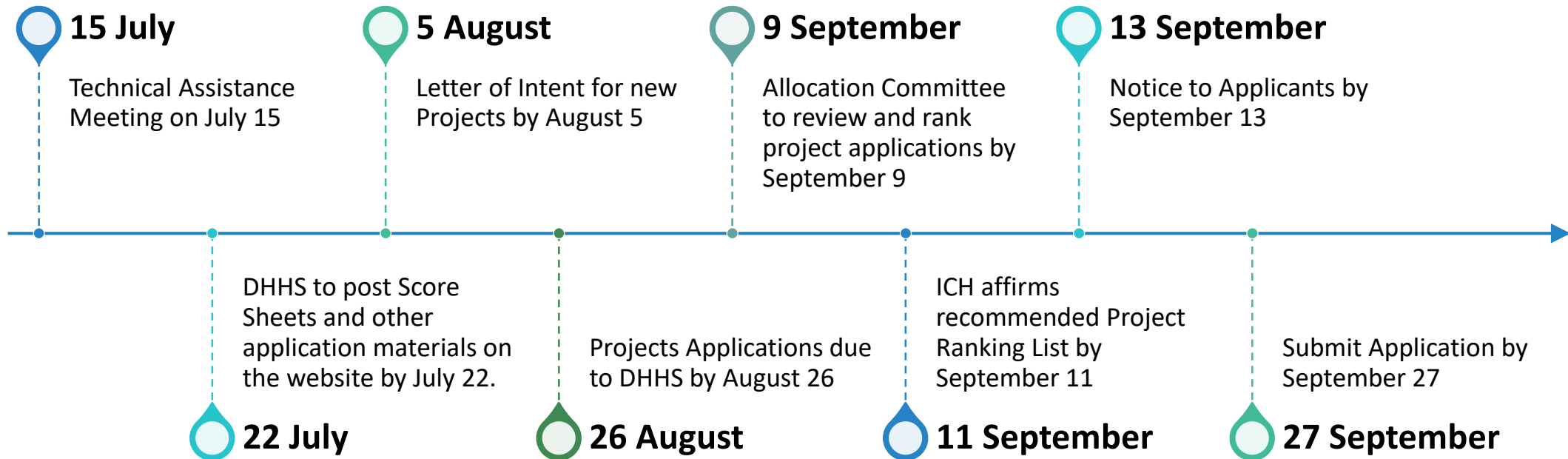
- Approving Allocation Committee members
- Determine funding priorities
- Affirming the final project rankings recommended by the Allocation Committee

# Ranking and Review Process

HUD REGULATIONS  
AND LOCAL POLICY

# Important Deadlines

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# HUD Ranking Process Requirements

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- Objective criteria (e.g., cost effectiveness, performance data, type of population served, or type of housing proposed)
- One factor related to improving system performance (e.g., exits to permanent housing destinations)

\*\*New projects will be ranked with renewal projects. This means that a new project could rank higher than a renewal.

# HUD Reallocation Requirements

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In order to receive full points on the CoC NOFA, CoCs must demonstrate the following:

- The CoC actively reviews performance of existing CoC Program-funded projects and has a standard process for reallocating funding from lower performing project to create new high performing projects

OR

- Have cumulatively reallocated at least 20 percent of the CoC's ARD between FY15 and FY19

# Renewal Projects

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All Renewal Projects will be ranked based on the following criteria:

- 25% Program Effectiveness (cost effectiveness and HUD standard performance measures)
- 30% Scope of Work (Housing First approach, Alignment with CoC priorities, etc.)
- 20% Severity of Needs
- 15% Outcome measures (increasing income and reducing length of stay)
- 10% Past Performance



# Bonus Projects

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All Bonus Projects will be ranked based on the following criteria:

- 25% Experience in the following areas:
  - Housing, case management and federal grants
- 35% Design of the Project
  - Documented match, cost effectiveness, no audit findings
  - Alignment with CoC Priorities
  - Housing First Approach
  - Service Array
- 10% Timely Implementation
- 10% CoC Participation
- 20% Financial
  - Documented match, cost effectiveness



The CoC is required to rank projects based on agreed upon criteria



Some projects will land in Tier 2



Project rankings in Tier 1 are likely to get funded



Projects in Tier 2 will be evaluated on both the strength of the CoC Collaborative Application and the project application

## Key Take-Aways

Rank	Organization	Project	Project Type	Grant Request
1	Montgomery County Coalition for the Homeless	Keys First	PSH	\$948,996
2	Housing Opportunities Commission	McKinney XIV	PSH	\$771,485
3	Montgomery County Coalition for the Homeless	Hope Housing	PSH	\$597,332
4	Pathways to Housing DC	Project Home	PSH	\$538,250
5	Catholic Charities	Rapid Rehousing	RRH	\$545,396
6	Montgomery County Coalition for the Homeless	Cordell	PSH	\$145,242
7	Montgomery County Coalition for the Homeless	Seneca	PSH	\$394,510
8	Interfaith Works	Interfaith Homes	PSH	\$345,441
9	Montgomery County Coalition for the Homeless	Home First 2	PSH	\$334,336
10	Housing Opportunities Commission	McKinney X	PSH	\$3,586,636
11	Montgomery County Coalition for the Homeless	Home First 1	PSH	\$168,285
12	National Center for Children and Families	Rapid Rehousing I and II	RRH	\$606,580
13	Stepping Stones	Rapid Rehousing	RRH	\$424,904

\*Highlighted Projects are in Tier 2.

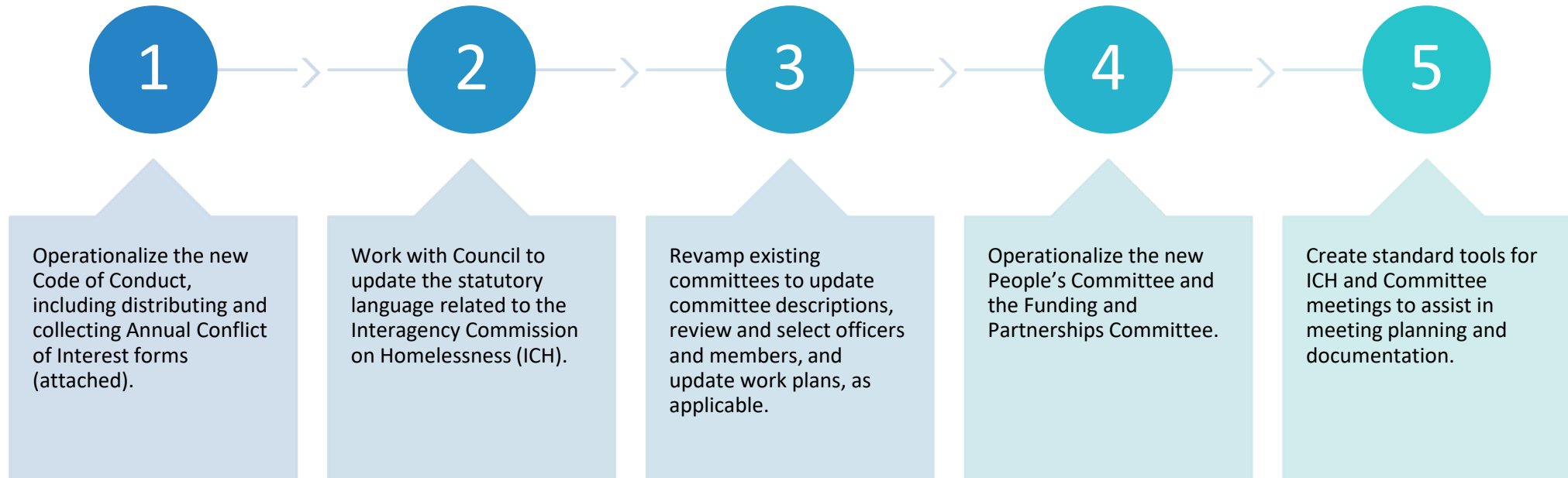
\*\*NCCF Rapid Rehousing straddles Tier 1 and Tier 2 with \$99,918 in Tier 1.

# Update on ICH Restructure

AMANDA HARRIS

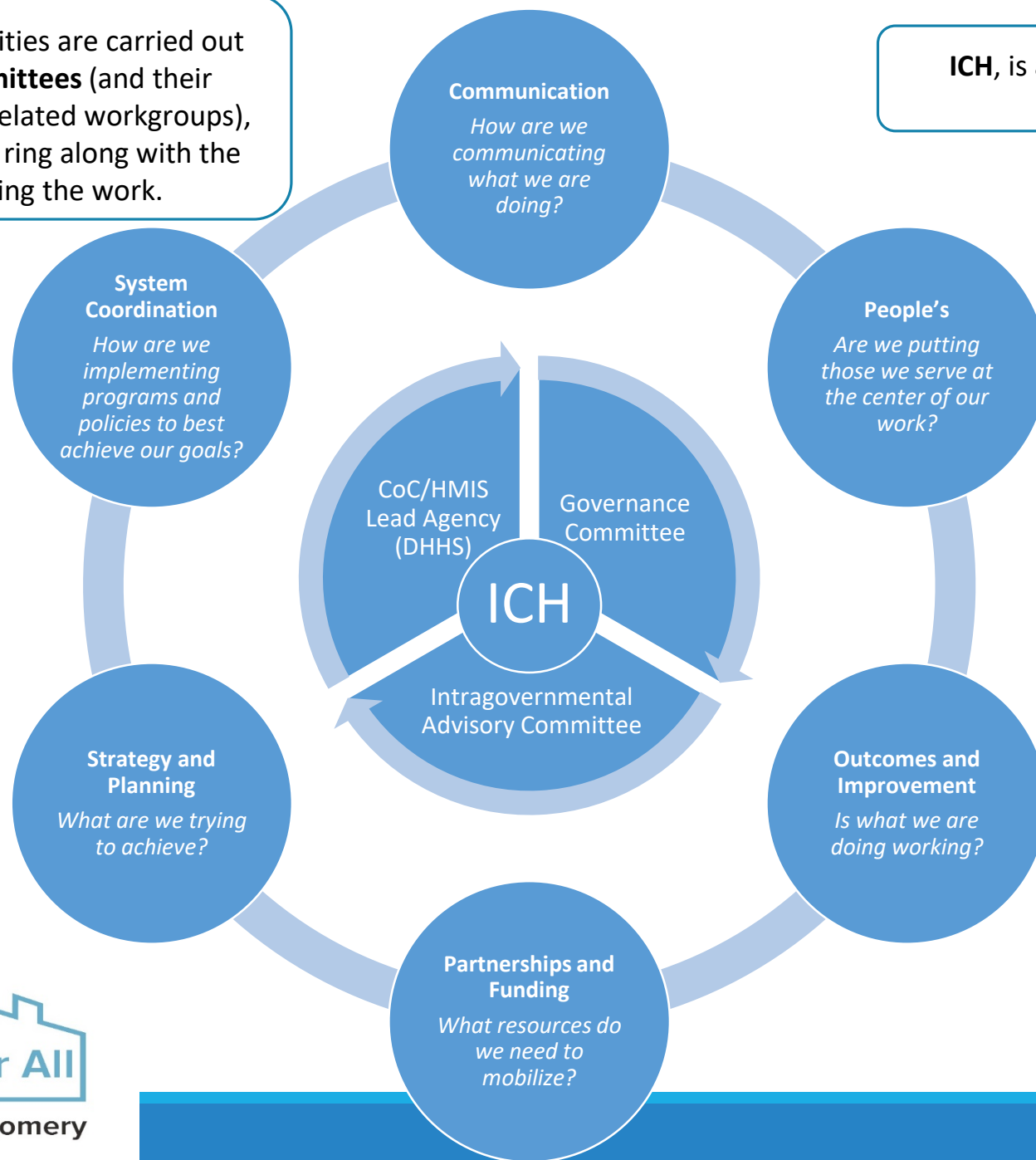
# Implementation Plan

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The CoC's responsibilities are carried out through the **six committees** (and their subcommittees and related workgroups), depicted in the outer ring along with the central question guiding the work.

**ICH**, is at the center of this graphic, representing the primary Governing Body of the CoC.



In the inner circle, the key entities and committees that are charged with ensuring effective governance are depicted. Each one plays a different role:

- The **Governance Committee** ensures that the key discussions are taking place and decisions are being made at the right place and right time necessary to advance ICH's work and fulfill local, state, and federal requirements.
- The **Intragovernmental Advisory Committee** decides who from local government serves on the ICH and meets semi-annually to discuss and exchange information related to current efforts to support the CoC's strategic plans.
- The **Lead Agency (DHHS)** staffs the CoC Governance Structure, providing administrative support, including managing the community's Homeless Management Information System (HMIS).



# Montgomery County ICH Committees At a Glance

Committees	Key Roles and Responsibilities	2020-2023 Strategic Plan Strategy
<b>Strategy and Planning</b> <i>Long-term vision and strategy</i>	Develops and oversees the strategic plan to prevent and end homelessness, including monitoring progress towards goals, conducting an annual gaps analysis and reviewing external policies that may affect local efforts.	Strategy 1: Addressing Racial Disparities Across the System  Strategy 4: Build and Support Affordable Housing Solutions for Individuals within the Homeless Continuum
<b>Communication</b> <i>Public education and messaging</i>	Educate the public on issues related to homelessness and the community's response, including managing the CoC's website and communications strategy for initiatives and campaigns.	Strategy 6: Educate and Advocate for Change
<b>People's</b> <i>Ensuring person-centered efforts</i>	Facilitate the leadership and authentic collaboration with individuals with lived experience in all aspects of the community's efforts to end homelessness, including advising other committees and recruiting individuals with lived experience to participate.	Strategy 1: Addressing Racial Disparities Across the System  Strategy 6: Educate and Advocate for Change
<b>Outcomes and Improvement</b> <i>Harnessing data for improvement</i>	Establishes performance targets and monitors and evaluates program level performance, including supporting improvement efforts through identifying training on best practices. Oversees implementation of HMIS (through HMIS subcommittee).	Strategy 2: Build and Support Strong and Adaptable Programs to Ensure Equitable Access and Programming Across the System to Effectively Address Client Needs
<b>Partnerships and Funding</b> <i>Mobilizing resources</i>	Forges strategic partnerships and assists funders to establish priorities that further the CoC's strategic plan, including overseeing the annual application for federal homelessness funding (through Allocations subcommittee).	Strategy 5: Increase and Diversify Funding
<b>System Coordination</b> <i>Cross sector program and policy implementation</i>	Coordinates the implementation of a housing and services system across sectors, including recommending improvements to policies and overseeing the Coordinated Entry System (through CES subcommittee).	Strategy 3: Coordinate Effectively Across Systems



# Time frame for implementation OF COMMITTEES AND SUBCOMMITTEES

For each committee /  
subcommittee:

1. Create or revise  
committee description,
2. Meet with current  
committee as applicable,
3. Create recruitment plan,
4. Convene new committee  
and facilitate initial  
workplan session.

Committee/Subcommittee	Time Frame
System Coordination	July 2019-October 2019
Coordinated Entry Subcommittee	July 2019-December 2019
Outcomes and Improvement Committee*	May 2019-July 2019
HMIS Subcommittee	July 2019 –December 2019
Strategy and Planning*	July 2019-September 2019
Funding and Partnerships Committee	August 2019-December 2019
Communication Committee*	August 2019 –October 2019
People's Committee	October 2019-February 2020
Allocations Subcommittee (New for 2020 NOFA)	December 2019-February 2020



# Time frame for ICH Membership and Governance

Committee/Subcommittee	Time Frame
Analyze current membership vs proposed	April 2019- July 2019
Governance Committee	November 2019- June 2020
Intragovernmental Advisory Committee	October 2019 – December 2019
Review ICH member orientation, recommend changes	October 2019 – December 2019

# Strategy & Planning Committee

SHARAN LONDON  
FRED SWAN

# Strategic Plan Progress

**Building on the January Community Meeting, the Strategy + Planning Committee and Working Groups have created:**

Vision

Mission

Bold  
Goals

Values

Strategies

Action  
Plan

1

Strategy + Planning  
Committee Meeting:  
For Finalization of the Plan  
***October 24***

2

ICH Meeting:  
For Approval and Adoption  
of the Plan  
***November 11***

3

Community Meeting:  
For Sharing and Launch of  
the Plan  
***End of Nov/Early Dec***

# Next Steps

# Vision + Mission

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- **Vision:** *The change we want to see.*

We envision a home for everyone in Montgomery County, where the experience of homelessness is rare, brief, and one-time only.

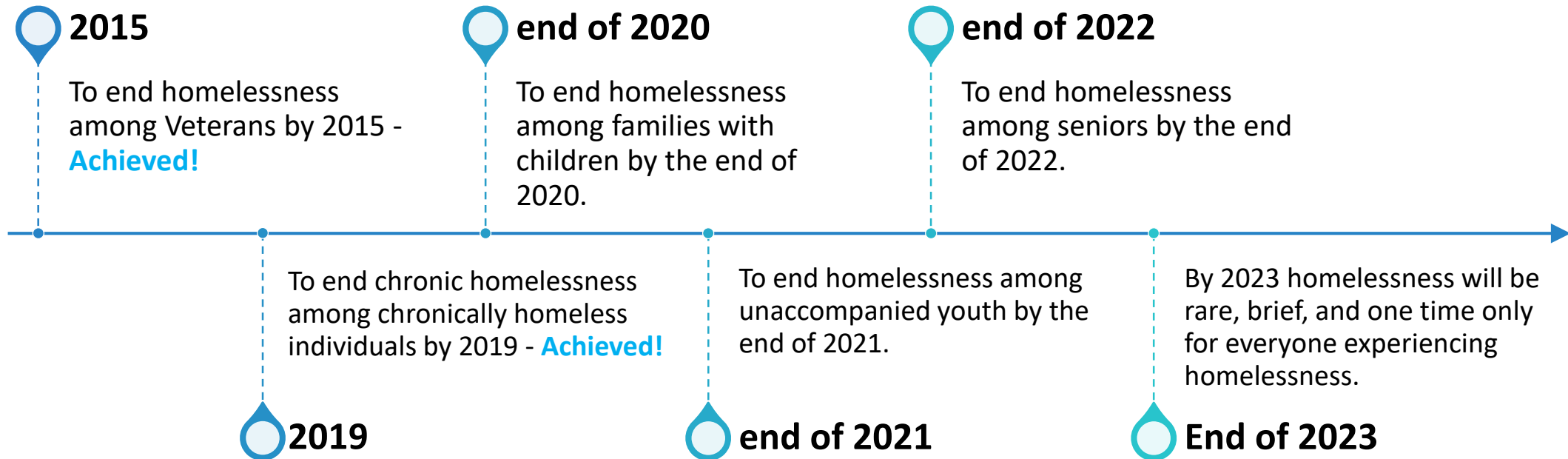
- **Mission:** *Our role in creating the change.*

We strive to be a leader in the work to end homelessness across our nation. Through commitment and collaboration, we will create effective systems to achieve our vision.



## Bold Goals- *Population-specific targets for ending homeless among all residents of Montgomery County.*

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Housing First and  
Person-Centered  
Approaches

Diversity, Equity,  
and Inclusion

Collaboration  
Across the  
System

Data and Results  
Based Decisions

Continuous  
Change and  
Improvement

# Strategies

1. Address Racial Disparities Across the System.
2. Build and Support Strong and Adaptable Programs to Ensure Equitable Access and Programming Across the System to Effectively Address Client Needs.
3. Coordinate Effectively Across Systems.
4. Build and Support Affordable Housing Solutions for Individuals within the Homeless Continuum.
5. Increase and Diversify Funding.
6. Educate and Advocate for Change.





# Questions?

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Office of Legislative  
Oversight (OLO)  
Report on Rental  
Subsidy  
Montgomery  
County

ARON TROMBKA  
TORI HALL

# Rental Assistance Program (RAP)

AMANDA HARRIS

# Program Demographics

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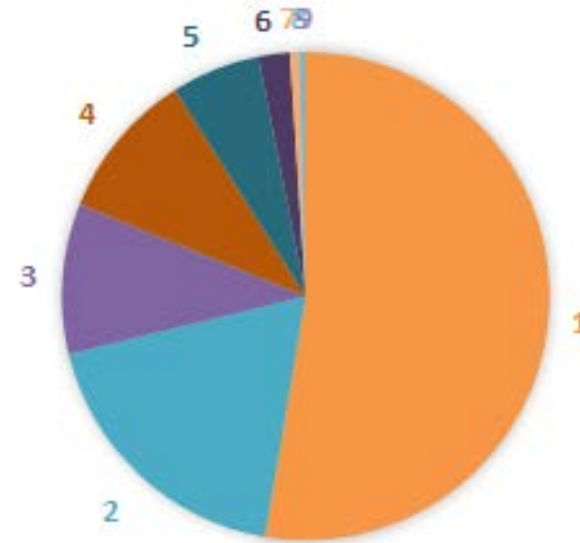
**47%**

of current RAP  
recipients are  
senior led  
households

**96%**

of current RAP  
recipients  
receive the max  
benefit

HOUSEHOLD SIZE



# Proposed Changes

**PROGRAM GOAL:** To enable highly vulnerable residents to maintain housing.

- Must be homeless or at imminent risk of homelessness, and meet one of the following conditions:
    - Senior (currently 62+) in household
    - At least one member of the household has a documented disability
  - Program will be referral based through Coordinated Entry and Housing Stabilization
- 
- Benefit increases from \$200 maximum to 25% of the average two-bedroom rent as published by DHCA (currently \$1,714 resulting in a benefit cap of \$428.50)
  - Lowering income cap to 40% of AMI (currently only 8% of beneficiaries have income between 41-50% of AMI)

# Immigration Executive Order

RAYMOND L. CROWEL, PSY.D.



At Home  
**Together**

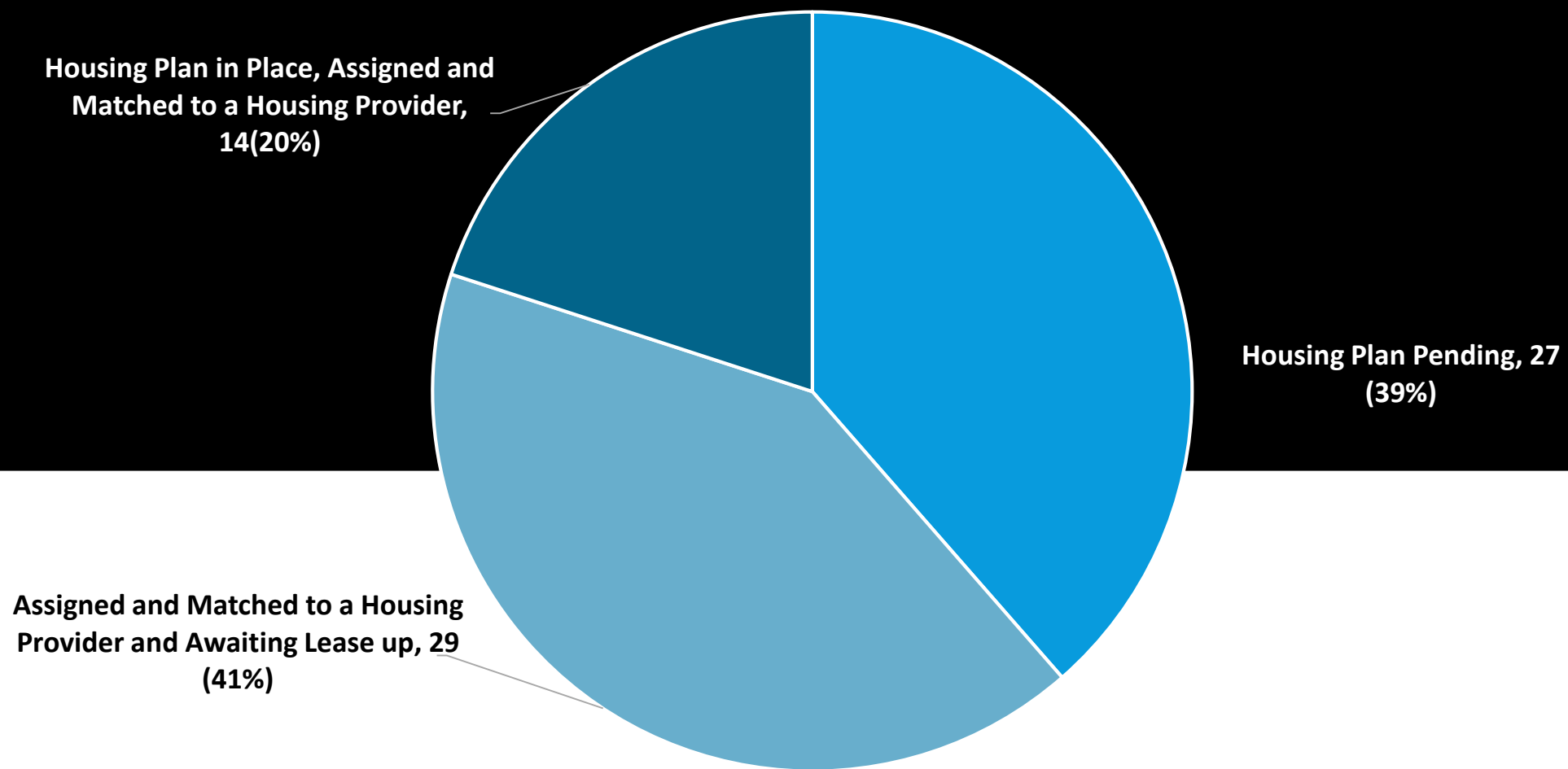
Update on  
@ Home Together

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# Goal: End Homelessness for Families with Children by the End of 2020

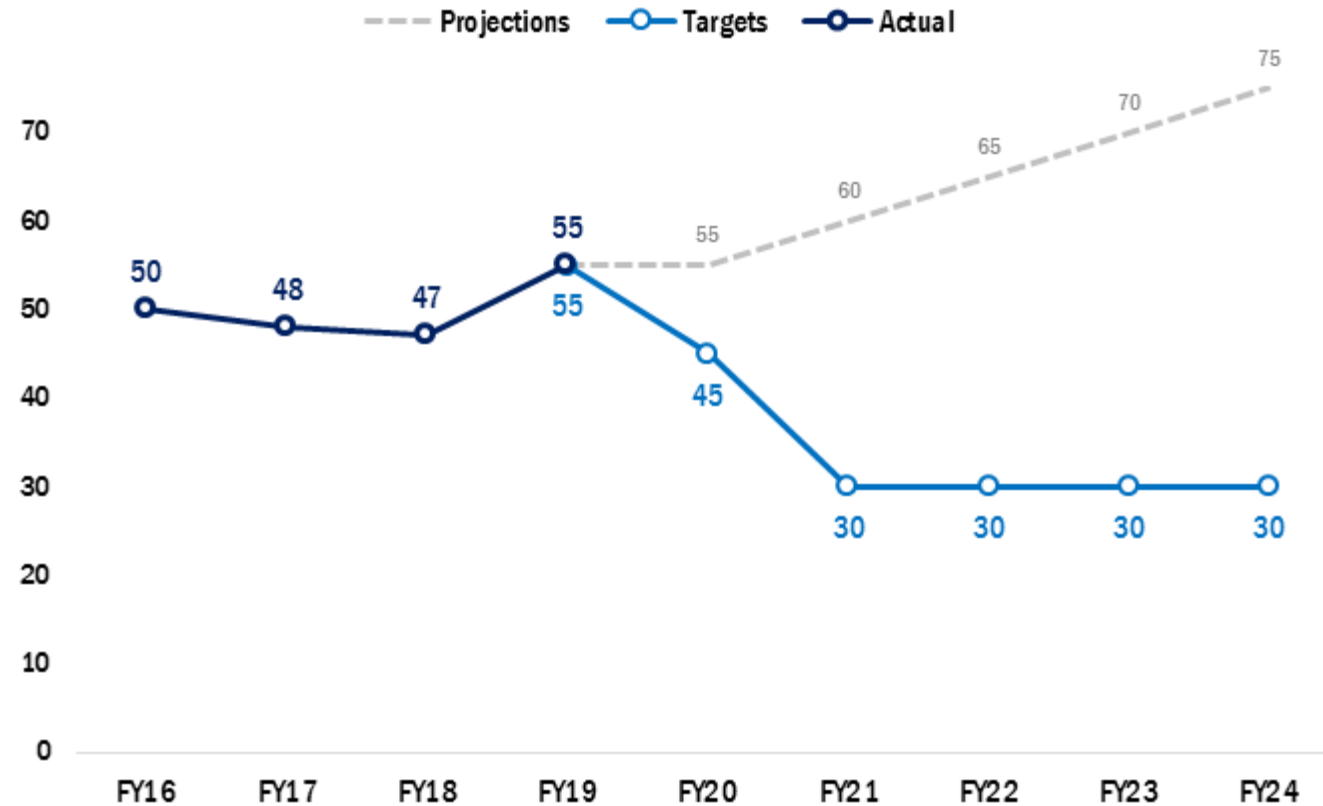
- Families must be the HUD federal definition of homelessness
- Success is measured by the length of time homeless. On average, families should exit homelessness to permanent housing in less than 30 days. No family should experience homelessness for more than 120 days





homeless families in need of permanent housing as of July 31, 2019  
(Total = 70)

# Length of Time Family Experiences Homelessness in Days

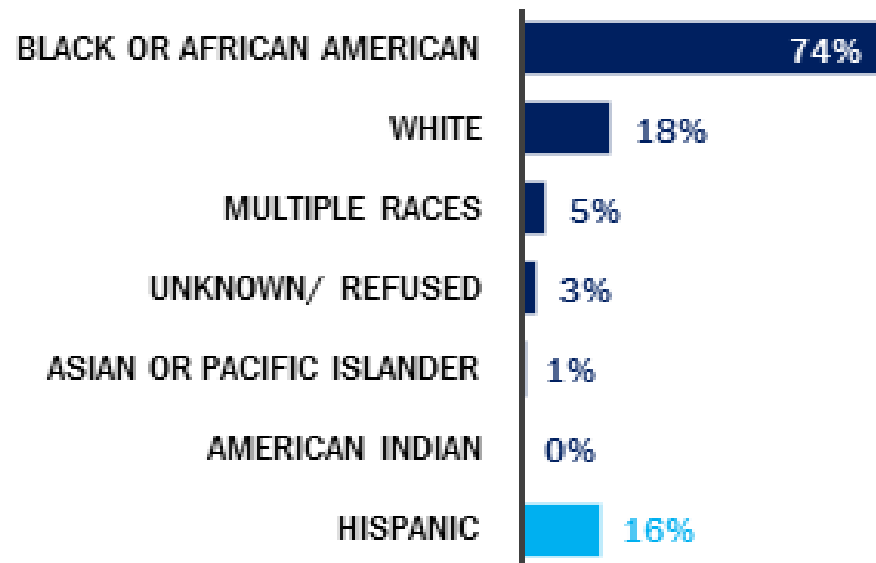


# Family Demographics (FY 2019)

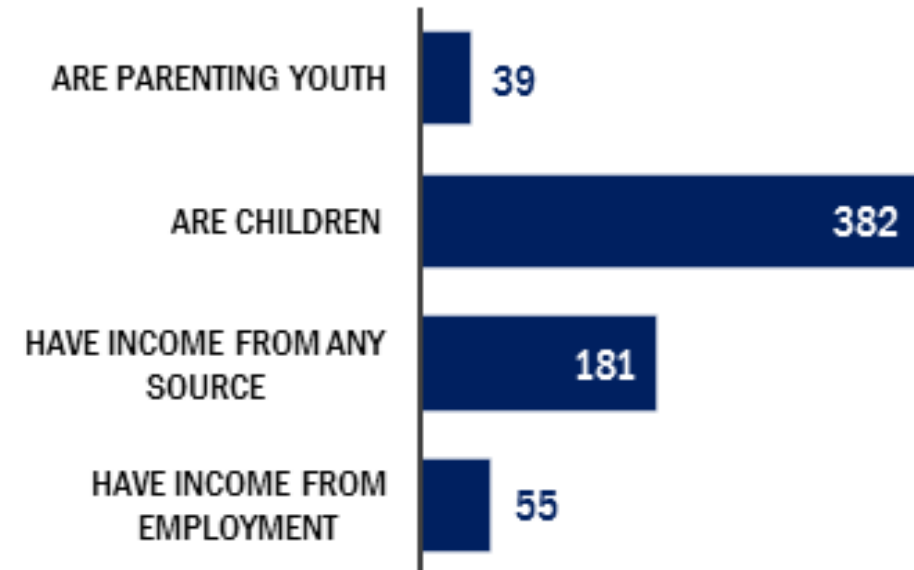
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## Race and ethnicity

Hispanic status collected independent from race



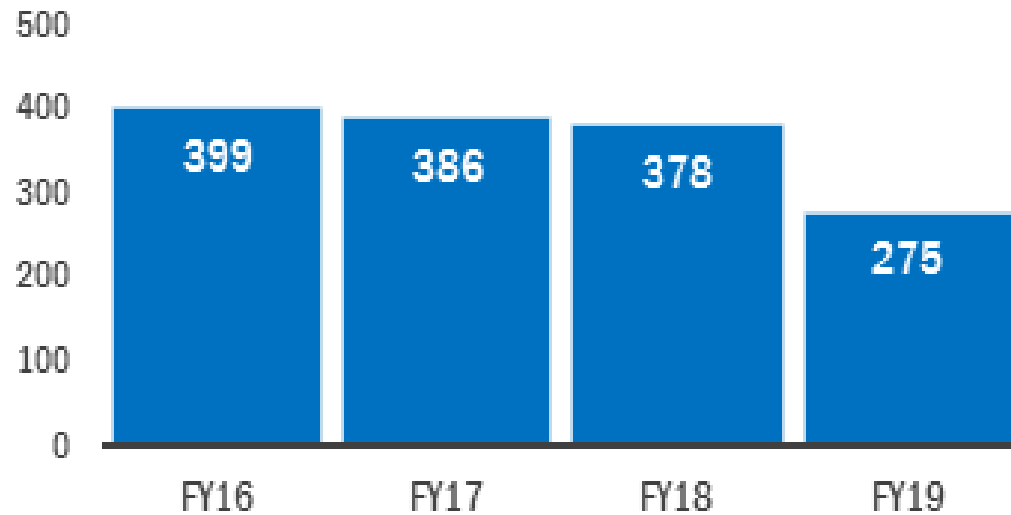
## Number of clients who...



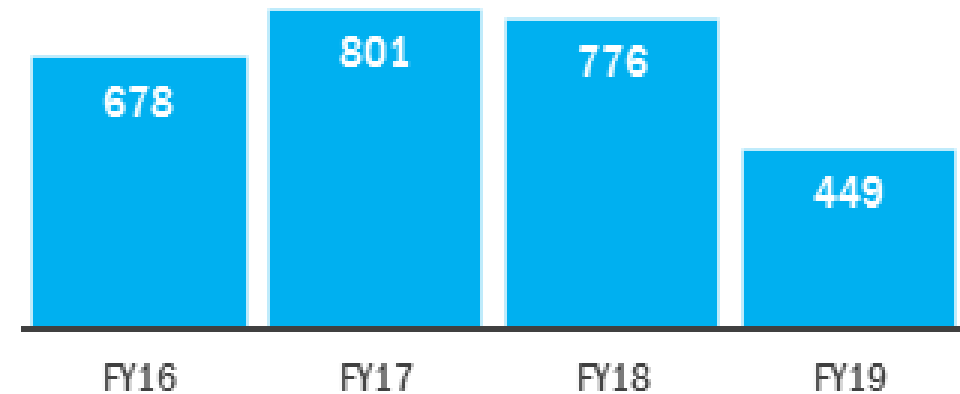
# Making Family Homelessness RARE

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**Number of households served**



**Number of people in households experiencing homelessness for the first time**



# Making Family Homelessness RARE

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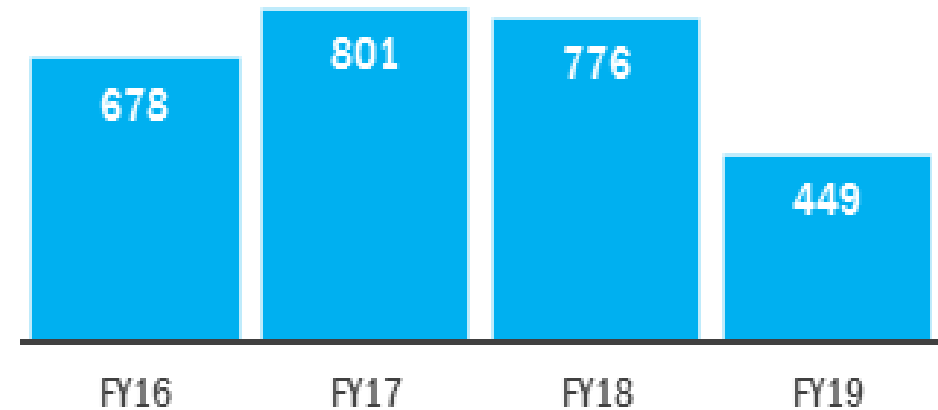
Number of families diverted from homelessness

**72%**

354 cases

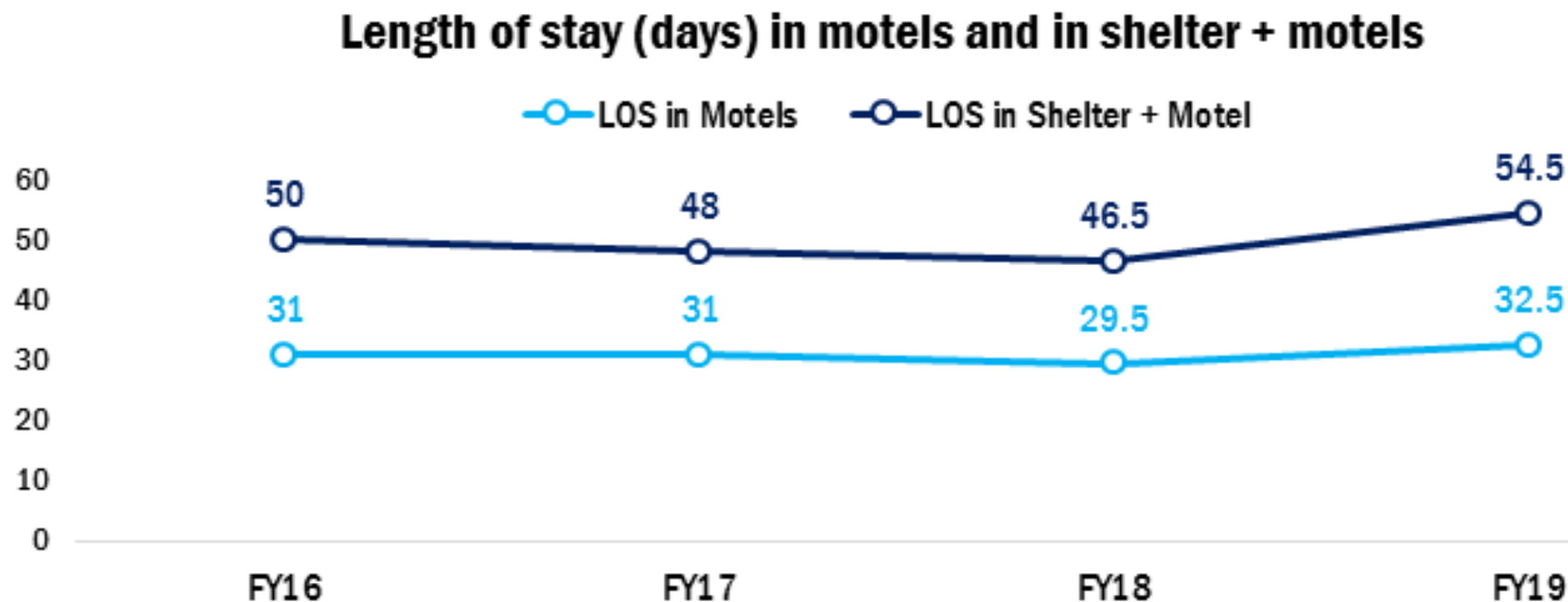
**August 2018 – July 2019**

**Number of people in households experiencing homelessness for the first time**

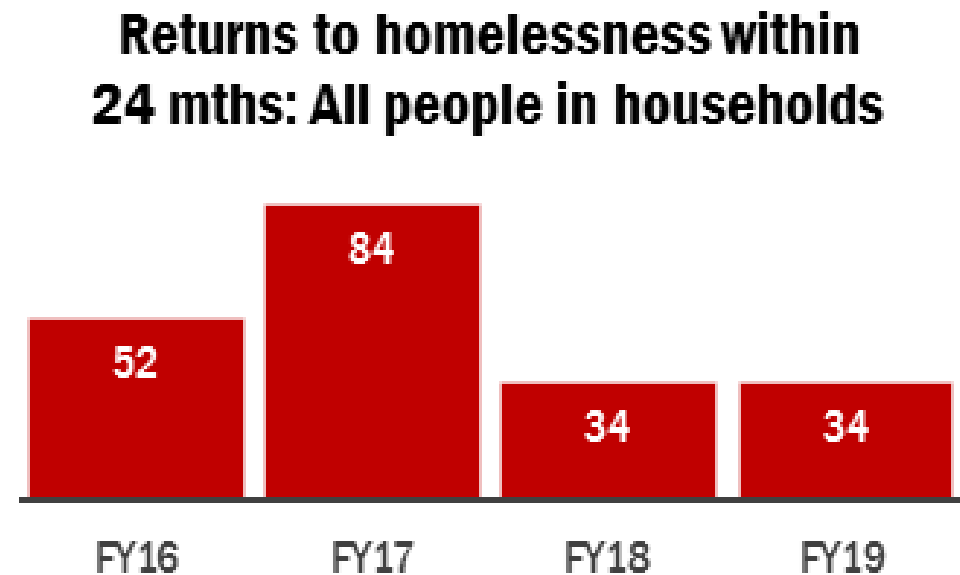
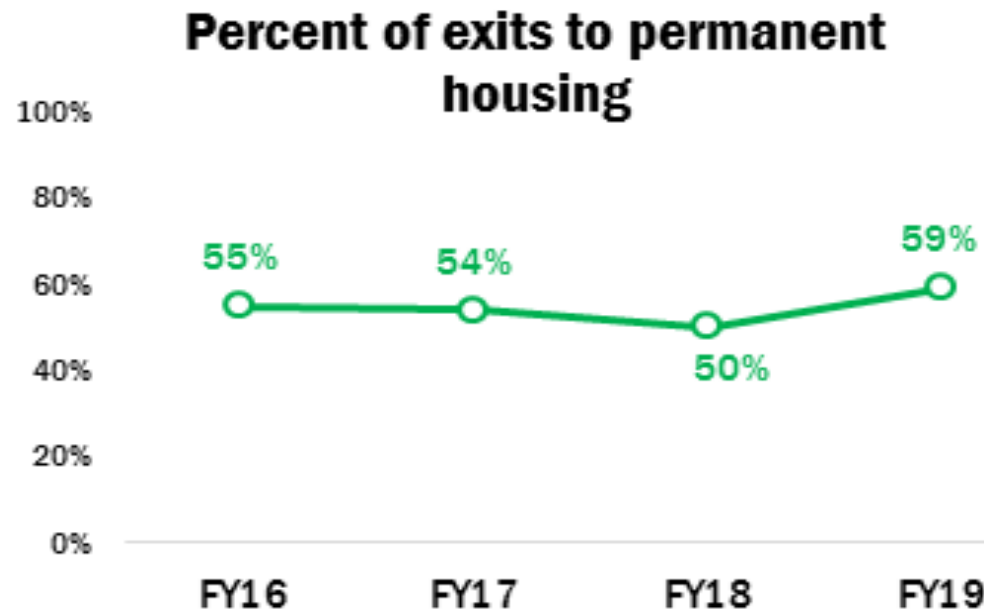


# Making Family Homelessness BRIEF

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# Making Family Homelessness ONE-TIME ONLY





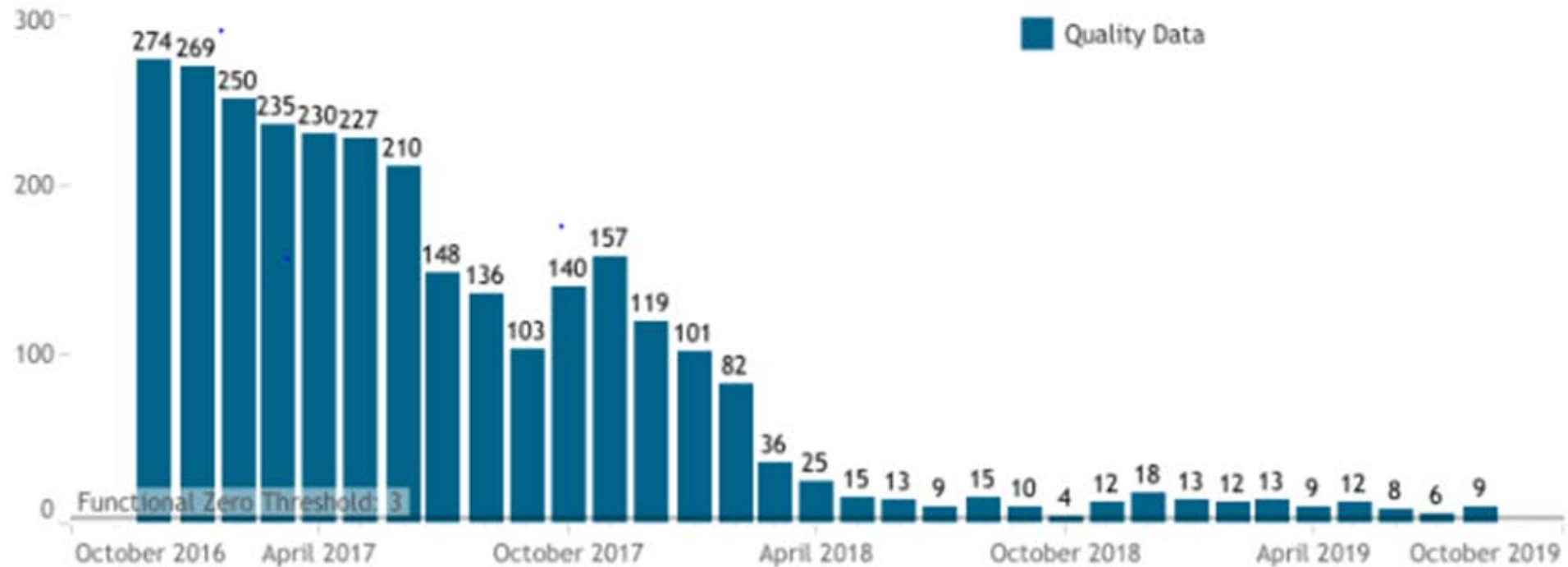
Update on  
Inside (Not outside)

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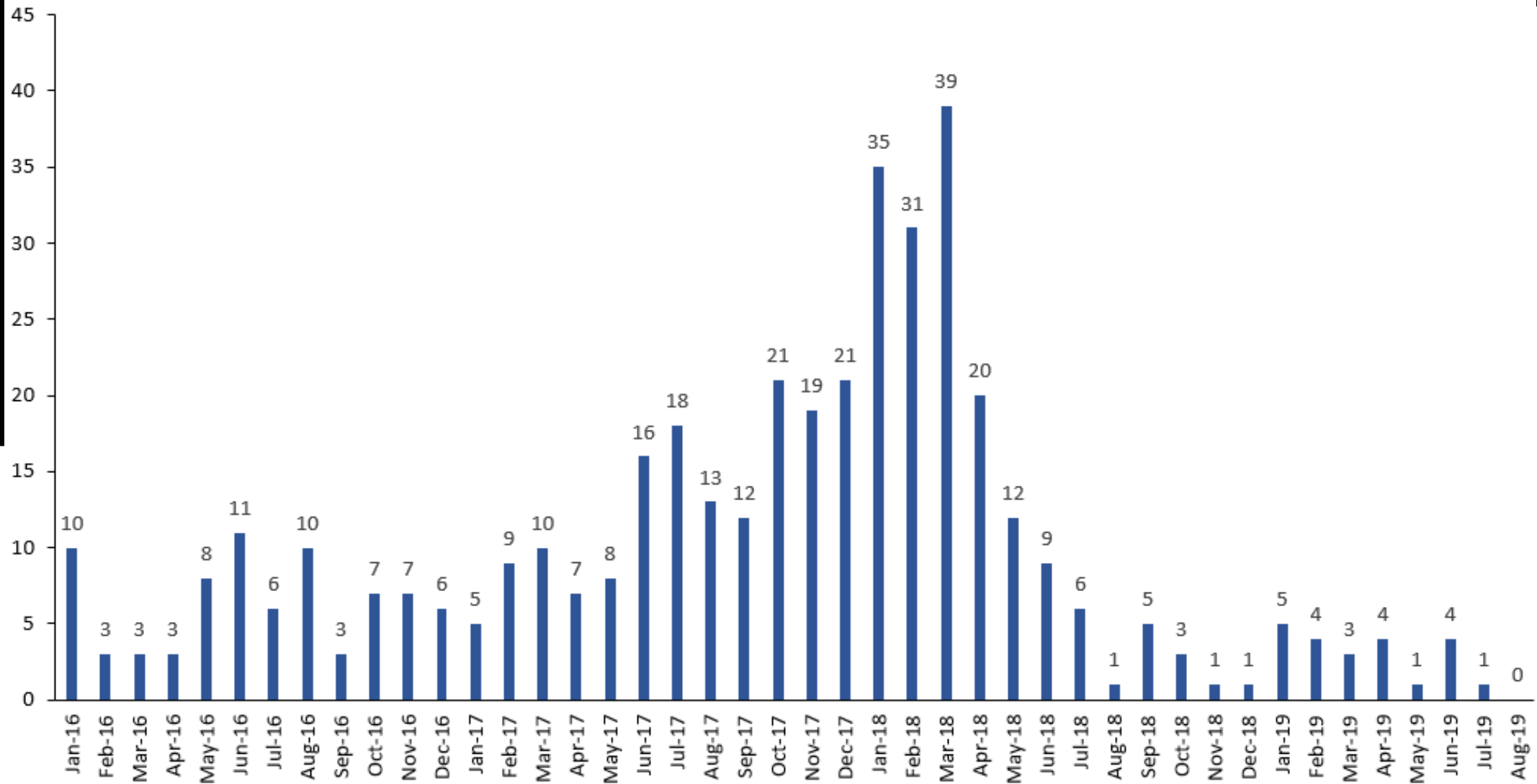


## Actively Homeless Population

Monthly count for Chronic subpopulation(s)

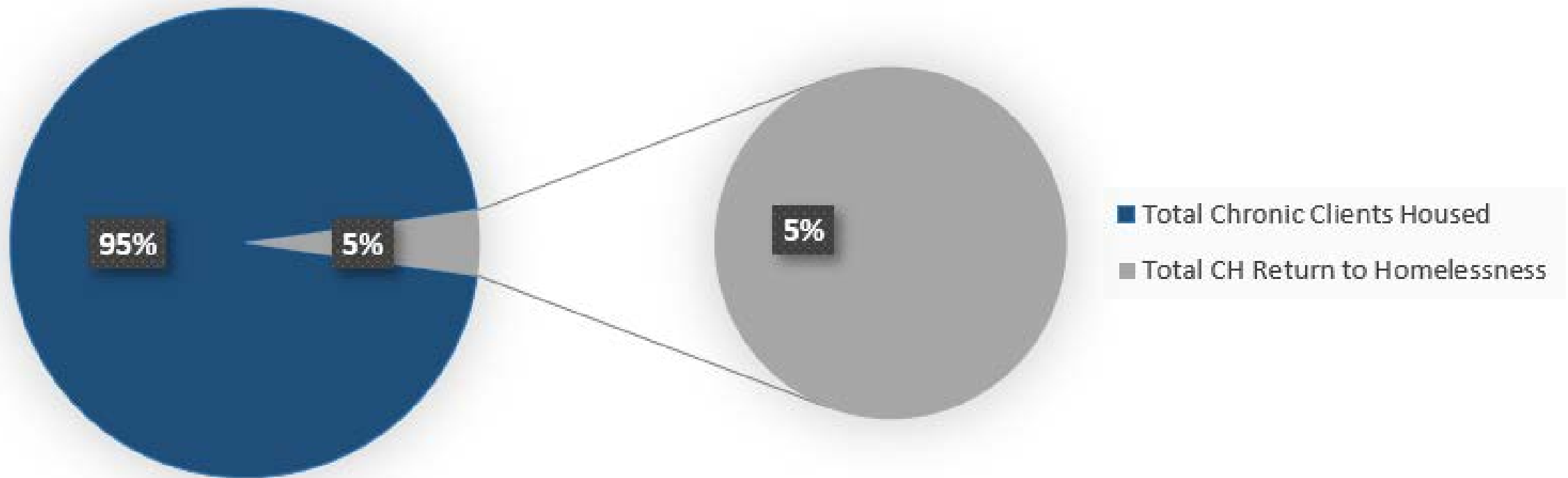


Number of Unhoused Individuals who are chronically homeless in  
Montgomery County  
December 2016 – August 2019



Number of permanent housing placements for Individuals who are chronically homeless in Montgomery County - December 2016 – August 2019 (Total = 422)

## From Total CH Clients Housed; How many Returned to Homelessness 2016 to Present

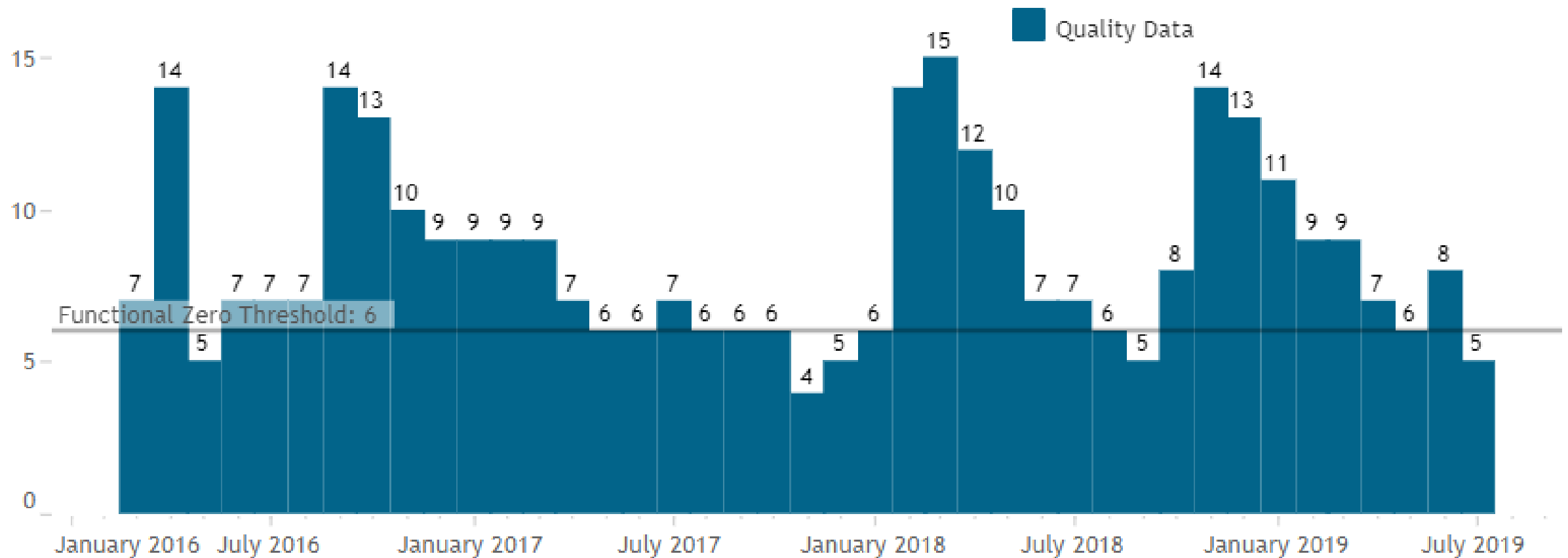


RETURNS TO HOMELESSNESS  
2016 – PRESENT

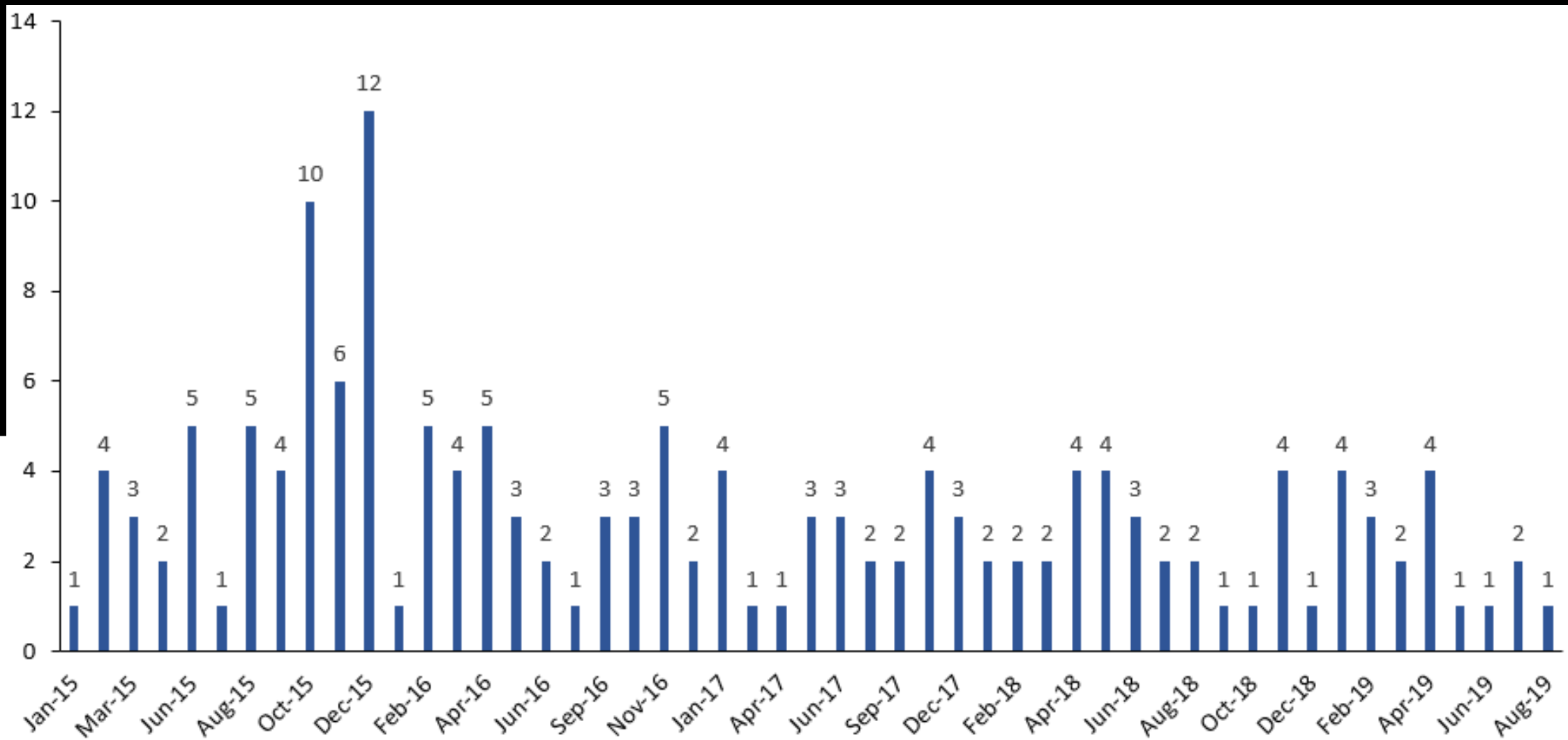


# Update on Zero: 2016

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Number of Veterans who are homeless  
in Montgomery County  
January 2016 – July 2019



Number of permanent housing placements for Veterans who are homeless in Montgomery County  
January 2016 – August 2019 (Total = 156)



# **ANNOUNCEMENTS | (WHAT'S HAPPENING)**