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# Revenue Authority

## AGENCY DESCRIPTION

The Revenue Authority is an instrumentality of Montgomery County and a public corporation created in accordance with State law in 1957 to construct and operate a variety of self-supporting projects. The Revenue Authority Board consists of six members. Five members serve five-year staggered terms and are appointed by the County Executive, subject to confirmation by the County Council. A sixth member, the Chief Administrative Officer or designee, was added when Chapter 42 of the County Code was amended in 1998. The Revenue Authority is authorized to issue its own revenue bonds and other debt, which are repaid solely from the revenues received by the Authority; general tax receipts are not used for the retirement of Authority debt.

## PROGRAM DESCRIPTION AND OBJECTIVES

The Revenue Authority was created to construct, improve, equip, furnish, and maintain financially self-supporting projects devoted wholly, or partially, for the public use, public good, or general welfare. It promotes, develops, and operates or leases operations in several County program areas, including transportation and recreation. In the area of transportation, the Authority leases the operation of the Montgomery County Airpark. The recreation program area includes nine active golf courses; and leased operations to the County Department of Recreation of four pools, which are partially financed by the Authority. Under a thirty-year lease agreement between it and the Maryland-National Capital Park and Planning Commission (M-NCPPC), the Revenue Authority assumed responsibility for managing the following M-NCPPC golf courses in FY08: Sligo Creek, Northwest, Little Bennett and Needwood. The Sligo Creek golf course has since been returned to the M-NCPPC and is currently managed by the Revenue Authority under a management agreement.

## HIGHLIGHTS

- Add a new project, HG Restroom Amenities and Grille at the Hampshire Greens golf course to construct a facility with restrooms and a grille/snack bar area near the ninth tee.
- Focus on long-term sustainability of fixed assets including modifications to the clubhouse food service areas, irrigation, and clubhouse seating improvements to the Falls Road, Little Bennett, Needwood, Northwest, and Poolesville golf courses.
- Continue to implement the next phase of the Airport Layout Plan and the Airport Capital Improvement Plan accepted by the Federal Aviation Administration.

## PROGRAM CONTACTS

Contact Keith Miller, Executive Director, Montgomery County Revenue Authority, 301.762.9080, or Jennifer Bryant of the Office of Management and Budget at 240.777.2761 for more information regarding this department's capital budget.

## CAPITAL PROGRAM REVIEW

The FY15-20 Capital Improvements Program proposed by the Revenue Authority consists of seven ongoing projects totaling \$24 million over the next six years. The request represents a \$2.7 million, or 10.1 percent decrease from the \$26.7 million approved in the amended FY13-18 program. The change is due mainly to some project expenditures for the Needwood golf course, and the Montgomery County Airpark moving out of the six-year period. The FY15-20 six-year program costs are associated with improvements at Falls Road, Little Bennett, Hampshire Greens, Needwood, Northwest, and Poolesville golf courses, as well as, continued Federal funding of the Airport Layout Plan and the Airport Capital Improvement Plan at the Airpark.

The County Executive recommends \$24 million for the Revenue Authority for FY15-20.

The Revenue Authority FY15-20 program is funded by Revenue Authority debt, Revenue Authority current revenues, Federal funds, and State funds. Details of the Revenue Authority projects are included on the respective project description forms.

## STATUTORY AUTHORITY

The Revenue Authority operates under the Montgomery County Code Chapter 42, 1984, amended 1998.

Prior to FY93, the Revenue Authority operated under State law. It was transferred from State law to the County Code during FY93. The transfer to the County enables local amendments to the Authority's governing law without requiring State legislative action.

The Revenue Authority is responsible for preparing a six-year Capital Improvements Program (CIP) and submitting it to the County Executive prior to October 1 of each biennial year. The County Executive includes this program, along with comments and recommendations, in the comprehensive six-year CIP submitted to the County Council by January 15 for each odd-numbered fiscal year.

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The County Council holds public hearings and may approve, amend, or modify the Revenue Authority's capital budget on, or before, adoption of the County's annual budget and appropriation resolution. Funds for the Revenue Authority projects are not appropriated since the Revenue Authority is self-supporting and operates independently of the County government. Any project costing more than \$50,000 may not be undertaken by the Revenue Authority without review and approval by the County Executive and County Council.

# Poolesville Golf Course (P997458)

Category Revenue Authority  
 Sub Category Golf Courses  
 Administering Agency Revenue Authority (AAGE20)  
 Planning Area Poolesville

Date Last Modified 12/23/13  
 Required Adequate Public Facility No  
 Relocation Impact None  
 Status Ongoing

Total	Thru FY13	Est FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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## EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	100	100	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	285	285	0	0	0	0	0	0	0	0
Construction	1,550	550	0	1,000	1,000	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1,935</b>	<b>935</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## FUNDING SCHEDULE (\$000s)

Revenue Authority	1,935	935	0	1,000	1,000	0	0	0	0	0
<b>Total</b>	<b>1,935</b>	<b>935</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 15	1,000
Appropriation Request Est.	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		935
Expenditure / Encumbrances		935
Unencumbered Balance		0

Date First Appropriation	FY 99
First Cost Estimate	
Current Scope	FY 11 1,935
Last FY's Cost Estimate	1,935

### Description

This project provides for improvements at Poolesville Golf Course located at 16601 West Willard Road in Poolesville. Replacement scheduled for FY16 will be completed in FY15.

### Location

16601 West Willard Road, Poolesville MD

### Justification

The projects addresses long-term infrastructure needs

### Fiscal Note

The project has been acclerated to FY15 due to worsening conditions of existing irrigation system.

### Coordination

Maryland Department of the Environment, Montgomery County Department of Permitting Services

# Northwest Golf Course (P113901)

Category Revenue Authority  
 Sub Category Golf Courses  
 Administering Agency Revenue Authority (AAGE20)  
 Planning Area Kensington-Wheaton

Date Last Modified 12/23/13  
 Required Adequate Public Facility No  
 Relocation Impact None  
 Status Ongoing

Total	Thru FY13	Est FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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## EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	15	15	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	508	508	0	0	0	0	0	0	0	0
Construction	793	0	0	793	150	75	189	189	190	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1,316</b>	<b>523</b>	<b>0</b>	<b>793</b>	<b>150</b>	<b>75</b>	<b>189</b>	<b>189</b>	<b>190</b>	<b>0</b>

## FUNDING SCHEDULE (\$000s)

Revenue Authority	1,316	523	0	793	150	75	189	189	190	0
<b>Total</b>	<b>1,316</b>	<b>523</b>	<b>0</b>	<b>793</b>	<b>150</b>	<b>75</b>	<b>189</b>	<b>189</b>	<b>190</b>	<b>0</b>

## APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 15	0
Appropriation Request Est.	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		1,091
Expenditure / Encumbrances		523
Unencumbered Balance		568

Date First Appropriation	FY 11	
First Cost Estimate		
Current Scope	FY 11	1,316
Last FY's Cost Estimate		1,316

### Description

This project provides for improvements at Northwest Golf Course located at 15711 Layhill Road in Wheaton. The project scope includes modifying the existing golf course, improving the playability for different levels of golfers.

### Location

15711 Layhill Road, Wheaton MD

### Justification

The public daily fee golf course must cater to the diverse abilities of many golfers, from low to high handicappers, by providing both appropriate levels of strategy and challenge and an interesting and pleasant setting in which to play the game. The objective of the improvements is to provide maximum playability, enhance visual quality, and allow for the most efficient maintenance of the golf course. The project proposes improvements to the golf course which serve to enhance the existing character and playability, while employing contemporary standards for design, construction, and maintenance.

### Fiscal Note

The expenditure schedule has been adjusted due to fiscal capacity.

### Coordination

Maryland Department of the Environment, Montgomery County Department of Permitting Services

# Needwood Golf Course (P113900)

Category Revenue Authority  
 Sub Category Golf Courses  
 Administering Agency Revenue Authority (AAGE20)  
 Planning Area Shady Grove Vicinity

Date Last Modified 12/23/13  
 Required Adequate Public Facility No  
 Relocation Impact None  
 Status Ongoing

Total	Thru FY13	Est FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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## EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	7	7	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	1,306	0	0	1,306	0	0	600	706	0	0
Construction	44	44	0	0	0	0	0	0	0	0
Other	73	73	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1,430</b>	<b>124</b>	<b>0</b>	<b>1,306</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>706</b>	<b>0</b>	<b>0</b>

## FUNDING SCHEDULE (\$000s)

Revenue Authority	1,430	124	0	1,306	0	0	600	706	0	0
<b>Total</b>	<b>1,430</b>	<b>124</b>	<b>0</b>	<b>1,306</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>706</b>	<b>0</b>	<b>0</b>

## APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 15	0
Appropriation Request Est.	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		230
Expenditure / Encumbrances		124
Unencumbered Balance		106

Date First Appropriation	FY 11	
First Cost Estimate		
Current Scope	FY 11	1,430
Last FY's Cost Estimate		1,430

### Description

This project provides for improvements to Needwood Golf Course located at 6724 Needwood Road in Derwood. In FY17 and FY18, this project provides for a complete replacement of the irrigation system at this facility.

### Location

6724 Needwood Road, Derwood MD

### Justification

The irrigation system is in need of upgrades which will allow for improved playing conditions for golfers while also improving the efficient use of water resources. The planned modifications to the food services facility will provide patrons a broader selection of food options with quick, efficient service.

### Fiscal Note

The expenditure schedule has been adjusted due to fiscal capacity.

### Coordination

Maryland Department of the Environment, Montgomery County Department of Permitting Services

# Little Bennett Golf Course (P093903)

Category  
Sub Category  
Administering Agency  
Planning Area

Revenue Authority  
Golf Courses  
Revenue Authority (AAGE20)  
Clarksburg

Date Last Modified  
Required Adequate Public Facility  
Relocation Impact  
Status

12/23/13  
No  
None  
Planning Stage

Total	Thru FY13	Est FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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## EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	3	3	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0
Construction	252	120	0	132	132	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>255</b>	<b>123</b>	<b>0</b>	<b>132</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## FUNDING SCHEDULE (\$000s)

Revenue Authority	255	123	0	132	132	0	0	0	0	0
<b>Total</b>	<b>255</b>	<b>123</b>	<b>0</b>	<b>132</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 15	0
Appropriation Request Est.	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		255
Expenditure / Encumbrances		123
Unencumbered Balance		132

Date First Appropriation	FY 09	
First Cost Estimate		
Current Scope	FY09	255
Last FY's Cost Estimate		255

### Description

This project provides for improvements at Little Bennett Golf Course located at 25900 Prescott Road in Clarksburg. The improvements include upgrades to the irrigation system and the clubhouse. The clubhouse renovation includes expansion of the seating area to better accommodate groups, which will improve revenue performance. The projects were approved in the prior CIP and delayed.

### Location

25900 Prescott Road, Clarksburg MD

### Justification

The clubhouse remodeling will expand the seating area to better accommodate group functions and improve revenue performance. The irrigation system is central to the infrastructure of the course.

### Fiscal Note

The expenditure schedule has been adjusted due to fiscal capacity.

### Coordination

Maryland-National Capital Parks and Planning, Montgomery County Department of Permitting Services

# Montgomery County Airpark (P703909)

Category	Revenue Authority	Date Last Modified	12/23/13
Sub Category	Miscellaneous Projects (Revenue Authority)	Required Adequate Public Facility	No
Administering Agency	Revenue Authority (AAGE20)	Relocation Impact	Yes
Planning Area	Gaithersburg	Status	Ongoing

Total	Thru FY13	Est FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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## EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	3,560	1,810	500	1,250	300	500	450	0	0	0	0
Land	39,883	23,133	0	16,750	2,000	3,500	11,250	0	0	0	0
Site Improvements and Utilities	6,235	6,235	0	0	0	0	0	0	0	0	0
Construction	10,673	5,350	3,023	2,300	300	2,000	0	0	0	0	0
Other	1,002	1,002	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>61,353</b>	<b>37,530</b>	<b>3,523</b>	<b>20,300</b>	<b>2,600</b>	<b>6,000</b>	<b>11,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## FUNDING SCHEDULE (\$000s)

Contributions	85	85	0	0	0	0	0	0	0	0	0
Federal Aid	56,865	34,233	3,347	19,285	2,470	5,700	11,115	0	0	0	0
Revenue Authority	2,350	1,755	88	507	65	150	292	0	0	0	0
State Aid	2,053	1,457	88	508	65	150	293	0	0	0	0
<b>Total</b>	<b>61,353</b>	<b>37,530</b>	<b>3,523</b>	<b>20,300</b>	<b>2,600</b>	<b>6,000</b>	<b>11,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 15	2,600
Appropriation Request Est.	FY 16	6,000
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		41,053
Expenditure / Encumbrances		37,530
Unencumbered Balance		3,523

Date First Appropriation	FY 70	
First Cost Estimate		
Current Scope	FY 13	61,353
Last FY's Cost Estimate		61,353

### Description

The Montgomery County Airpark is a general aviation reliever airport located at 7940 Airpark Drive in Gaithersburg. The Montgomery County Revenue Authority (MCRA) updated the Airport Layout Plan (ALP) in 2002. The updated ALP identifies the projects and plans the sequencing for continued airport improvement. An Environmental Study of the ALP identified projects for the first five years and was completed in December 2005. Federal funds for the Airpark are approved by the Federal Aviation Administration (FAA) through the Airport Capital Improvement Plan (ACIP). FAA priorities for funding airport projects include promoting safety and security; preserving existing infrastructure; mitigating noise or environmental impacts; fulfilling compliance; and providing capacity.

### Location

7940 Airpark Drive, Gaithersburg MD

### Estimated Schedule

ALP projects have slipped into later years due to the deferral of Federal funding.

### Justification

The recommended acquisitions, easements, and obstruction removals address obstructions to air navigation and protect life and property on the ground. Activities are based on Federal Aviation Administration design standards and guidelines. The basis for the planned improvements is the Airport Layout Plan (ALP) approved by the FAA on July 25, 2002 and the Airport Capital Improvement Plan (ACIP) for 2011 -2016 submitted to the FAA.

### Fiscal Note

The funding schedule is per the Federal Aviation Administration Airport Capital Improvement Program. Funding will provide for preliminary acquisition of properties as required by the FAA for the runway protection zone and for planning for the removal of obstructions to Runway 32. Future funding may be affected by changes to the federal budget and FAA funding levels. Typically, funding for all Airpark projects is approximately 90 percent Federal, 5 percent State, and 5 percent Revenue Authority. These percentages may change according to the future funding levels of the FAA.

### Disclosures

A pedestrian impact analysis has been completed for this project.

Revenue Authority (A20) asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

### Coordination

Federal Aviation Administration, Maryland Aviation Administration, Maryland-National Capital Park and Planning Commission, Airport Liaison Committee

# Falls Road G.C. Improvements (P967432)

Category Revenue Authority  
 Sub Category Golf Courses  
 Administering Agency Revenue Authority (AAGE20)  
 Planning Area Cabin John

Date Last Modified 12/23/13  
 Required Adequate Public Facility No  
 Relocation Impact None  
 Status Ongoing

Total	Thru FY13	Est FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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## EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	539	514	0	25	0	25	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	2,188	2,188	0	0	0	0	0	0	0	0
Construction	1,931	1,552	0	379	0	70	309	0	0	0
Other	73	73	0	0	0	0	0	0	0	0
<b>Total</b>	<b>4,731</b>	<b>4,327</b>	<b>0</b>	<b>404</b>	<b>0</b>	<b>95</b>	<b>309</b>	<b>0</b>	<b>0</b>	<b>0</b>

## FUNDING SCHEDULE (\$000s)

Revenue Authority	4,731	4,327	0	404	0	95	309	0	0	0
<b>Total</b>	<b>4,731</b>	<b>4,327</b>	<b>0</b>	<b>404</b>	<b>0</b>	<b>95</b>	<b>309</b>	<b>0</b>	<b>0</b>	<b>0</b>

## APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 15	0
Appropriation Request Est.	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		4,731
Expenditure / Encumbrances		4,327
Unencumbered Balance		404

Date First Appropriation	FY 96	
First Cost Estimate		
Current Scope	FY 11	4,731
Last FY's Cost Estimate		4,731

### Description

This project provides for improvements at Falls Road Golf Course located at 10800 Falls Road in Potomac. Modifications to the existing clubhouse food service area will be completed in FY15, and the stream connection project will be completed in FY15 to address erosion and drainage issues. These projects were approved in the prior CIP but delayed.

### Location

10800 Falls Road, Potomac MD

### Justification

The project proposes practice facility improvements, which serve to enhance current golfers' experiences, while increasing availability to non-golfers to learn the game. The planned modifications to the food services facility will provide patrons a broader selection of food options with quick efficient service.

### Fiscal Note

The expenditure schedule has been adjusted due to fiscal capacity.

### Coordination

Montgomery County Department of Permitting Services, Maryland Department of the Environment



# HG Restroom Amenities and Grille (P391501)

Category	Revenue Authority	Date Last Modified	1/6/14
Sub Category	Golf Courses	Required Adequate Public Facility	No
Administering Agency	Revenue Authority (AAGE20)	Relocation Impact	None
Planning Area	Silver Spring	Status	Planning Stage

Total	Thru FY13	Est FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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## EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	0	0	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0
Construction	100	0	0	100	100	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## FUNDING SCHEDULE (\$000s)

Revenue Authority	100	0	0	100	100	0	0	0	0	0
<b>Total</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 15	100
Appropriation Request Est.	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		0
Expenditure / Encumbrances		0
Unencumbered Balance		0

Date First Appropriation	FY 15
First Cost Estimate	
Current Scope	FY 15
Last FY's Cost Estimate	0

### Description

Construction of a new building with a restroom and grille/snack bar area at Hampshire Greens Golf Course near the 9th tee approach between the range and the tee

### Location

616 Firestone Dr, Silver Spring MD

### Justification

To improve customer service by providing better and more convenient access to amenities on the property.

### Coordination

Maryland Department of the Environment, Montgomery County Department of Permitting Services