



The Leggett Record

The administration of County Executive Ike Leggett, in eight years, has a long list of significant accomplishments, all aimed at making a good Montgomery County even better. And this was done during one of the nation's greatest economic downturns and despite severe fiscal challenges and fewer resources.

Putting the County's Fiscal House in Order

- Reversed unsustainable County government spending increases that totaled 42 percent in the four years before he took office – more than 10 percent every year.
- Closed \$2.9 billion in budget gaps over 8 years while protecting education, public safety, and help for the most vulnerable and while investing in the future.
- Realized zero growth in County government tax-supported spending for his first five years – despite an inflation rate of 8 percent and a 12 percent increase in County population. County spending actually decreased in 2011 – the lowest rate of growth in 18 years. Overall, County tax-supported spending increased by less than 2 percent a year over eight years.
- Saved County taxpayers \$569 million over four years – with tens of millions of dollars in ongoing savings every year going forward – by implementing compensation changes for County employees – no cost-of-living increases for four years, no increments for three years, furloughs, and restructured retirement and health benefits.
- Protected the County's Triple-A bond rating over the last eight years, despite federal government wage freezes and sequesters, saving taxpayers tens of millions of dollars in borrowing costs.
- Eliminated 10 percent of County government workforce positions from 2008 to 2011.
- Was the first County Executive to “blow the whistle” on abuses in disability retirement for County employees and advanced needed changes.
- Boosted County financial reserves to their highest level in the County's history to better help the County weather future economic downturns.
- Set-aside, for the first time, substantial financial resources to deal with storms and other emergencies.
- Set a course to fully fund retiree health benefits by 2015 – no previous County Executive ever set aside resources to cover these obligations.

Excellence in Education

- Increased operating funding for the Montgomery County Public Schools to keep Montgomery County the number one education county in the number one education state.
- Won \$4.1 billion in State operating dollars for schools over eight years, increasing from \$396 million in 2007 to \$624 million in 2014, with per-pupil spending increasing from \$2,473 in 2007 to nearly \$4,000 in 2014 -- a 63 percent increase.
- Increased County capital funding to historic levels to meet support needed MCPS modernizations, renovations, additions and other projects.
- Won over \$300 million in State school construction funds for Montgomery County over eight years, \$50 million more than the total in the eight years before he took office.
- Increased funding for Montgomery College at a time of record enrollment increases.
- Supported the growth of the Universities at Shady Grove, including a much-needed \$20 million garage project that made possible a 2014 State appropriation of \$4.3 million to construct a new biosciences and engineering building.

Building Our Future & Creating Good Jobs

- Took the lead in working with business, the community, the Planning Board, and the Council to craft the Great Seneca Science Corridor and White Flint master plans, which will grow life sciences, stimulate good jobs and commerce, and foster walkable communities, connected by transit, where residents can live and work. These projects, together with the Smart Growth Initiative and the White Oak Science Gateway, are projected to create 100,000 new jobs in the County in the coming years – the largest single job boost in County history.
- Succeeded in purchasing the 155-acre former Site 2 in the East County from the Washington Suburban Sanitary Commission for development as the White Oak Science Gateway to advance life sciences.
- Created BioHealth Innovation, a market-driven, public-private partnership to focus on assisting County companies with commercializing life sciences research developed locally, and helped win significant investment from China for the project.
- Encouraged expansion of new federal facilities in the County – National Cancer Institute (\$200 million, 575,000 square feet, 2,100 staff at Shady Grove Life Sciences Center), Nuclear Regulatory Commission (350,000 square feet), National Institute of Allergy & Infectious Diseases (50,000 square feet, 2,000 employees).
- Helped bring jobs to the County from such companies as Microsoft, Hewlett-Packard and, Aeras Global, among others.
- Attracted headquarters for a) Choice Hotels International in Rockville, b) Digital Management Inc. in Bethesda, a new manufacturing facility for Boeing/Digital Receiver Technology in Germantown, expansion of headquarters of Advanced BioScience Laboratories at Shady Grove Life Sciences Center, location of a new Holy Cross Hospital on the Germantown campus of Montgomery College with 1,500 new jobs, expansion of Meso Scale Diagnostics into three buildings in Rockville, and Radio One communications network into downtown Silver Spring.
- Opened The Fillmore Silver Spring music hall in Downtown Silver Spring.
- Helped bring the Tiger Woods AT&T National Golf Tournament to Montgomery County, resulting in overall average economic benefit of more than \$20 million each year.
- Brought a new Costco to Westfields Montgomery Wheaton, creating hundreds of new jobs and strengthening Wheaton redevelopment.
- Initiated an 11-point Business Assistance Program to lend a helping hand to County businesses during the depths of the Great Recession.

- Brought the Maryland Biotechnology Center to Montgomery County and initiated a Biotechnology Task Force led by industry leaders to draw up a blueprint for taking the County's biotechnology excellence to the next level.
- Established a Green Energy Task Force to map out directions and possibilities to make the County a focus for green technology.
- Initiated the Montgomery "Open For Business" effort to streamline the permitting and development approval process to save time and cut costs.
- Initiated an effort to boost the County's nighttime economy in Silver Spring, Bethesda, Wheaton, Rockville, and Germantown to enhance lifestyle and entertainment offerings for millennials -- young people looking to put down roots in communities with jobs and lifestyle options.
- Initiated the nation's first local Biotechnology tax credit, designed to encourage investment in County biotechnology firms.
- Led the effort to keep the federal National Oceanographic and Atmospheric Agency in Silver Spring and the federal Health & Human Services in the Parklawn Building in Twinbrook, saving 7,200 federal jobs in the County.
- Moved Wheaton redevelopment forward with plans to locate the Maryland-National Capital Park & Planning Commission and County agencies on land near the Metro station, while investing in new housing nearby, strengthening Westfields Montgomery with Costco, planning for a new combination library/recreation center, and working to incorporate Wheaton's unique existing small businesses.
- Advanced Wheaton revitalization -- more than \$163 million in private investment in Wheaton and nearly 1.5 million square feet of new development over the past six years.
- Led economic development missions to China, India, Korea, and Israel to encourage foreign investment in the County and win business for County companies.

Smart Growth Initiative

- Initiated the County's Smart Growth Initiative, which will significantly strengthen the County's tax base by creating new, high-quality jobs and fostering growth and expansion of the County's biotechnology sector. County-owned land in the life science triangle and around the Shady Grove Metro will be more efficiently used to expand biotechnology efforts and to build transit-oriented housing – 6,000 new units near the Shady Grove Metro site, alone. Revenues from the sale of that land are being used to upgrade obsolete County facilities, saving the County hundreds of millions of dollars that otherwise would have been invested in obsolete facilities in the wrong places. It was said the Shady Grove Sector Plan, approved by the Council years ago, could never be implemented. Leggett did it.
- Assured an active leadership role in advocating for key major master plans that support his Smart Growth vision of the future and will create 100,000 new jobs -- the largest single job growth in the County's history:
 - The Great Seneca Science Corridor Master Plan will transform the County's successful Shady Grove area into a major Life Sciences Center. At build-out, the Plan calls for a total of 17.5 million square feet of commercial office space, 9,000 dwelling units and the projected creation of over 50,000 jobs.
 - The White Flint Sector Plan will transform an auto-oriented suburban development pattern along Route 355 into a denser, mixed-used "urban" center. At build-out, the Plan calls for 12.98 million square feet of non-residential development, 14,300 dwelling units and 48,600 jobs.
 - The Shady Grove Smart Metro Growth Initiative will transform an underutilized industrial area near Metro into a walkable, dynamic transit-oriented urban development that will create 4,000 residential units.
- The White Oak Science Gateway Master Plan will transform this portion of the County. The plan will focus on leveraging the consolidated headquarters of the U.S. Food and Drug Administration, a new hospital, and a 300-acre public-private partnership into a major mixed-use bio-tech hub – the LifeSci Village.

Helping Small Business

- Brought the National Cybersecurity Center for Excellence to Montgomery County with \$17 million in federal and state funding to establish the County as a national center for civilian cybersecurity.
- Initiated the Montgomery “Open for Business” initiative to streamline the development approval process to save time and money so projects can be finished sooner, creating jobs sooner and adding to the County’s tax base. Changes can save up to a year off the timeframe for selected projects.
- Consolidated the 2,500 annual fire inspections for commercial and residential properties under the Department of Permitting Services, doing what used to take two to six weeks in only one business day – and at no additional cost nor fee for repeat inspections.
- Expanded the County’s Small Business Reserve Program that encourages County departments to spend with local businesses.
- Established the Small Business Plus program – investing over \$36 million in County deposits in County-based community banks to leverage at least \$70 million more in those banks’ assets devoted to new lending to small businesses in the County – gaining a good rate of return on investment for the County and creating hundreds of new jobs.
- Initiated the New Farmer Program to pair young farmers-to-be with available land from established farmers.
- Made it easier to do business with the County by eliminating bid request and subscription fees, lowering, increasing direct purchase and informal solicitation thresholds, and unbundling large contracts to give small and minority businesses a better chance.
- Worked to strengthen the County’s non-profit sector, which employs 43,000 people with total wages of \$2.2 billion.

Saving Lives and Protecting Our Property

- Opened five new Fire & Rescue stations -- in eight years -- to better protect County property and families. This occurred in spite of the fiscal challenges caused by the Great Recession. During the 12 years prior to Leggett taking office -- despite boom times, the County opened only two new stations – despite population growth in the UpCounty and elsewhere.
- Improved County storm response with a new Storm Operations Center that includes state-of-the art technology.
- Provided all County and contractor snow trucks with GPS maps programmed with the 220 County snow plow routes.
- Initiated a Storm website where residents can monitor the locations of plows and road conditions; and invested in new snow-clearing equipment.
- Placed five new 3500-gallon Fire & Rescue tankers in northern areas to strengthen UpCounty and rural firefighting capabilities.
- Successfully implemented the County’s Emergency Medical Services Transportation reimbursement program which allows the County to bill health insurance companies for reimbursement of ambulance transport, at no cost to County taxpayers. This means \$14-18 million every year in additional funding to buy more ambulances, improve training, support the volunteers, bolster staffing, and improve response times.
- Expanded four-person staffing in Fire & Rescue, which improves life support response times and performance.
- Invested in Fire & Rescue, with result that improved fire insurance ratings could lead to lower insurance rates for County businesses and residents.
- Response time to critical fire calls within six minutes of calls to 911 improved 124 percent (from 25 percent to 56 percent) in urban areas, in suburban areas from 11 percent to 33 percent, and in rural areas from zero to 10 percent.

- Response times to Advanced Life Support ambulance calls within eight minutes of calls to 911 improved from 38 percent to 62 percent in urban areas, in suburban areas from 31 percent to 51 percent, and in rural areas from 11 percent to 26 percent.
- Montgomery went from 13 civilian fire deaths in 2007 to only three in 2013 – an 80 percent reduction.
- Kept the pressure on PEPCO for greater accountability in supplying reliable electricity to County residents and businesses during emergencies. The County Executive’s PEPCO Work Group, chaired by former Lockheed-Martin CEO Norman Augustine, produced a detailed, highly-acclaimed 192-page report used by the County and the Maryland Public Service Commission. Due in part to aggressive County intervention, \$50 million in PEPCO increase requests were rejected last year.

Protecting the Environment

- Expanded County recycling to be the most expansive in the region – and set a new goal to recycle 70 percent of the County’s waste by 2020.
- Proposed and implemented the new County Bag Law to reduce litter in County streams and along roadsides, protect the environment and reduce County litter pickup costs. Early results show a 50 percent reduction in plastic bags in County waterways.
- Reduced paper usage by County government by more than 40 percent, saving more than \$1 million a year and the equivalent of 1,500 trees annually.
- Developed a comprehensive Climate Protection Plan for the County to reduce greenhouse emissions by 80 percent by 2050, based on 58 recommendations from Leggett’s Sustainability Working Group.
- Initiated and won legislation to protect the County’s tree canopy, requiring the replacement of trees taken out by development.
- Expanded the County’s Agricultural Reserve to 92,000 acres – almost one-third of the County – protecting 94 percent of farmland under easement, the highest in the nation.
- Continued the purchase of more renewable energy by County government, already the highest level of any government east of the Mississippi River and set targets for increased renewable purchases.
- Expanded the County’s purchase of “clean energy” vehicles.
- Required new County government buildings to be LEED-certified, a process features and construction designed to save energy and use recycled materials.
- Initiated the “green business certification” program to encourage private companies in the County to “go green.”
- Implemented the first county program in the State to carry out the State’s M-4 stormwater program, aimed at protecting water quality by controlling runoff from paved surfaces to our streams and water supplies.

Libraries

- Renovated libraries in Olney and Gaithersburg, while constructing new Silver Spring library to open at the end of 2014.
- Added regular and Sunday hours, even during the budget challenges of the Great Recession.
- Fought to expand availability and affordability of increasingly popular e-books and electronic materials.
- Proposed, convened and participated in a hugely successful day-long, first-ever Summit on the Future of Libraries designed to solicit input from library supporters and officials that would help shape and redefine the role of libraries in Montgomery County.

- Supported and signed the proclamation enabling the Rockville Library to be renamed Rockville Memorial Library in honor of County residents who gave their lives serving their country.

Fighting Crime

- Increased funding for the Police Department by 28 percent over Leggett's first seven years – despite the Great Recession – and at more than twice the rate of other County government spending during that period.
- Added more than 100 positions to Police over last three years.
- Serious crime decrease 33 percent over his seven years --more than twice the decrease in crime nationally over roughly the same time period and eight times lower than the rate of decrease for the previous seven years in the County before Leggett took office.
- All crimes in a decrease of 27 percent in the County -- almost three times lower than the 9 percent decrease nationally and an even better contrast to the 8 percent overall increase in crimes in the 7 years before Leggett took office.
- Vehicle-related thefts fell from more than 10,000 in 2008 to about 4,600 in 2013 – more than a 50 percent reduction.
- Established a Police Central Gang Unit within the Police Department.
- Resulted in a nearly 50 percent reduction in gang-related crimes since taking office. There has not been a gang-related homicide in the County since 2010.
- Strengthened the fight against domestic violence and help for its victims by establishing the Family Justice Center and a Lethality Assessment Protocol for use by prosecutors, law enforcement agencies, and social service workers.
- Opened in 2014 a new County Animal Shelter & Adoption Center to replace the old dilapidated, obsolete facility.

Making Government More Effective & Accountable

- Established the MC311 Call Center and web portal, a one-stop shop for County government information and services. In three years of operations, 311 has received more than two million calls and the web portal, nearly 500,000 visits, with satisfaction rates around 80 percent.
- Established CountyStat, which analyzes real-time data to hold County departments and agencies responsible and accountable. CountyStat efforts have saved the County tens of millions of dollars and helped to ensure more effective delivery of County services and programs.
- Held 20 Town Hall Meetings – more than all previous County Executives combined -- plus dozens of budget forms to get residents' ideas.
- Participated in regular On-Line Chats with residents.
- Initiated openMontgomery, which improves government transparency, offers County residents and businesses access to a growing array of County data and information available for download, and includes links for mobile devices and social media participation.
- Reorganized County departments, establishing a) an Office of Emergency Management, b) a restructured Department of Transportation, and c) a Department of General Services to oversee County projects and contracts.
- Initiated a new “Neighborhood Projects” website so residents can track County building projects.

- Located Police, Fire & Rescue, and Emergency Management, plus elements of the Department of Transportation, in the County’s new Public Service Headquarters on Edison Park Drive in Gaithersburg to enhance cooperation and efficiency – another piece of Leggett’s Smart Growth Initiative.
- Initiated a County audit of the Homeowners Property Tax Credit, saving the County up to \$3 million by identifying ineligible properties.
- Launched epermits and eplans in Permitting Services to enable businesses and residents to submit plans and receive permits electronically, saving significant amounts of time, money, fuel, and paper.
- Consolidating in Wheaton offices of the County’s Park & Planning Commission Permitting Services and Environmental Protection to create a one-stop shop for developers and residents, move County agencies out of leased space, and save the County -- and residents -- money.

Making Our County Safe & More Walkable

- Invested \$30 million over five years in the County’s first Comprehensive Pedestrian Safety program – targeting High-Incident Areas, where collisions are down 45 percent over five years, reducing pedestrian collisions and severe collisions, and reducing collisions by 35 percent where traffic calming measures have been installed.
- Collisions reduced by 72 percent within a quarter mile of County schools targeted for engineering, education and enforcement under the “Safe Routes to Schools” program, which has assessed all County schools.
- Initiated a campaign, working with mall and parking-lot owners, to address pedestrian safety in parking lots, which account for 30 percent of pedestrian incidents.
- Constructed 16 miles of new sidewalks and 173 disabilities access improvements and improved accessibility and pedestrian safety at more than 2,500 bus stops, adding 7.6 miles of sidewalks and 62,000 square feet of bus stop pads.
- Promoted the County’s new “Road Code,” which allows for the design of safer streets for pedestrians and bicyclists.

Preserving Our Neighborhoods’ Quality of Life

- Won Code Enforcement Reform legislation to protect residential neighborhoods, further limiting home-based businesses, parking off-street in yards or with unregistered vehicles, and the paving of front yards.
- Won legislation to prohibit heavy commercial vehicles and recreational vehicles from parking on residential streets.
- Increased residential and rural road resurfacing from \$17 million in the eight years before Leggett took office to \$117 million in his eight years – a 676 percent increase.
- Completed Neighborhood Vitalization projects in Glenmont, Glen Echo, Battery Park, Forest Glen and Brookmont.
- Initiated a “Give A Hand-Up, Not a Hand-Out” campaign with homeless service providers, the faith community, and County Councilmember George Leventhal to discourage panhandlers and truly help those in need.

Expanding Transportation Options for All

- Won more than \$1 billion in State transportation funding for Montgomery County in 2013, including funds for the Purple Line, the Corridor Cities Transitway, and critically-needed road projects. Leggett’s persistent advocacy for more State transportation resources over the previous six years was key.

- Increased spending on primary and arterial road resurfacing from \$37 million to \$67 million – 80 percent – in Leggett’s eight years over the previous eight years and increased residential and rural road resurfacing from \$17 million in the eight years before Leggett took office to \$117 million in his eight years – a 676 percent increase.
- Initiated work on a future 90-mile “Bus Rapid Transit” system along dedicated right-of-way to connect and enable job growth.
- Initiated the first-ever, top-to-bottom inventory and assessment of paving needs on County streets.
- Initiated a County “Bikeshare” program with 53 stations and hundreds of bikes in Silver Spring, Takoma Park, Rockville, Bethesda, Friendship Heights, and Shady Grove.
- Secured \$100 million in federal funding, working with our Members of Congress, to support transportation upgrades needed to serve the expansion of the Bethesda Naval Center, a result of its consolidation with the Walter Reed Medical Center. The consolidation involves 2,500 more jobs in the County and a doubling of visitors to the Bethesda center.
- Completed a six-year, \$35 million upgrade of the County’s traffic management system and signals; installed extended battery back-ups for several hundred key signals.
- Began parking meter payment by cell-phone program.
- Provided real-time, automated schedule information via mobile devices for RideOn bus arrivals and departures

The Strength of A Changing County

- Brought together the most diverse leadership ever in County senior management.
- Expanded County support for English literacy programs for adults.
- Opened a day labor center in Gaithersburg on County land in his first four months, ending a controversy that had handcuffed Gaithersburg officials and the previous County administration for five years. That center, and others in Silver Spring and Wheaton, have served thousands of workers with employment and training over the past eight years.
- Expanded the “Welcome Back” Center to help foreign-trained health professionals get U.S. accreditation -- from nurses to behavioral health professionals and doctors.
- Supported the African American, Asian, and Latino Health Initiatives in their continuing work to close the “health gap” in the County and target particular health challenges in their communities.

Seniors

- Held a Countywide Senior Summit and formed a high-level Senior Subcabinet to focus effective action on senior issues – even during the Great Recession when resources were tight.
- Supported the Senior Agenda, a blueprint for the future initiated by the County Commission on Aging.
- Supported the development of neighborhood “villages” (15 current or emerging villages) which involves a significant number of older adults in volunteering and funded a village coordinator position.
- Continued growth of intergenerational programs by JCA Heyman Interages Center, OASIS, and others. Recognized by Generations United as a “Best Intergenerational Community in the United States”.
- Opened the White Oak Center with a senior wing, including a nutrition lunch program, which will enable additional participation by seniors in recreation programs.
- Significantly increased communication and outreach on County senior services through mailings, printing, advertising and Senior website.
- Supported the annual Jewish Council for the Aging 50+ Employment Expo to connect seniors to employers, benefitting thousands of County residents.

- Initiated the Falls Prevention Campaign, ranging from public education and fire safety to partnerships with County non-profits and hospitals and expanded Bone Builders classes with hundreds of participants.
- Acquired or preserved more than 9,000 units of affordable housing. Future senior housing projects include more than 600 units next to new Silver Spring Library, in White Oak, adjacent to Glenmont Metro and in White Flint.
- Initiated a senior transportation service, in partnership with the Jewish Council on Aging, which provides door-to-door transportation to County senior centers for seniors in need.
- Increased home delivery of meals to homebound seniors, from 73,873 in 2007 to 181,683 in 2012 – a 146 percent increase.
- Increased Adult Protective Services investigations to protect seniors by 22 percent between 2007 and 2013.
- Worked to strengthen intergenerational programs in the County. In 2013 Montgomery County was named one of MetLife’s “Best Intergenerational Communities”.
- Initiated the Senior Transportation Partnership with the Jewish Council on Aging for door-to-door transport to senior centers
- Increased resources for Long-Term Care Ombudsman, Adult Day Care and in-home nurse monitoring services.
- Expanded income eligibility for Call N Ride program.
- Increased outreach on Senior Fire Safety initiatives.

Veterans

- Established, for the first time, a Montgomery County Veterans Commission, to advise the County on the needs of 60,000 local County veterans and their families.
- Supported a Charter Amendment to give County hiring preferences for veterans and individuals with disabilities.
- Won federal support for housing vouchers for veterans and worked with the Veterans Administration to open an outpatient clinic in Silver Spring.
- Opened a Mental Health Hotline to assist veterans and their families.
- Launched the County Veterans Education & Benefits Partnership to improve services for veterans at Montgomery County colleges and universities.
- Dedicated Veterans Plaza in Silver Spring and Rockville Memorial Library to honor County veterans and their families.

Help for the Most Vulnerable

- Initiated three “Neighborhood Opportunity Network” service centers in Silver Spring, Wheaton and Gaithersburg to meet increased needs by low-income and working families during the Great Recession, bringing services closer to those in need and serving more than 10,000 residents a year.
- Met increasing demand for Income Support in the County which doubled between 2006 and 2013, and home energy assistance, which increased by 40 percent.
- Took a leading role in signing residents up under the federal Affordable Care Act, enrolling thousands of County residents.
- Supported critical technology modernization within the Department of Health & Human Services to achieve more efficiencies and more effective and coordinated delivery of services.

- Expanded the Linkages to Learning program to serve 5,000 at-risk students in 26 schools.
- Expanded services to the developmentally disabled by 32 percent between 2006 and 2013.
- Delivered mental health case services to 53 percent more County residents between 2007 and 2013.
- Trained more than 2,000 child care providers annually and gave technical assistance to more than 1,000 providers.
- Increased the local Working Families Income Tax Credit by more than 80 percent over eight years, despite the fiscal challenges of the Great Recession.
- Increased the County's commitment to battling homelessness, increasing the number of permanent supportive housing beds by more than 40 percent and initiated the "100,000 Homes" campaign in the County to reach out to medically needy homeless and place them in housing.
- Replaced reduced federal funding to continue to deliver pre-natal care to 1,600 low-income young women through the County's Maternity Partnership Program with local hospitals.
- Implemented "Housing First" strategy that has helped to reduce the County homelessness by 11 percent.
- Coordinated the comprehensive local response to the worldwide H1N1 flu pandemic, with an effective public awareness campaign, medical testing, and vaccine distribution.
- Expanded primary care services to uninsured adults through the "Montgomery Cares" program, serving 32,000 County residents annually. Additional County programs provided health care to approximately 3,000 low-income kids and dental services to nearly 3,000 children and adults.
- Initiated school-based Health and Wellness Centers at seven County elementary schools. Funded school health rooms, staffed by the County, to handle nearly 600,000 visits annually.
- Launched Project Search to create jobs in County government for severely disabled people.
- Opened Visitation House, which enables children separated from their families in the child welfare system to have family visits in a home-like setting.
- Increased mental health services to Haitian and other French-speaking immigrants.
- Increased respite care for families of disabled children.
- Increased Mental Health Association Suicide Hotline and Crisis Preparedness Services.
- Expanded mental health services to home-bound seniors.
- Added funds for a 20% inflationary adjustment for the Developmental Disability supplement and other tax-supported contracts with non-profits.
- Raised the Adult Foster Care reimbursement rate for senior assisted living group

Housing for Working Families

- Invested over \$320 million over the past seven years in the Housing Initiative Fund to partner with community institutions to increase the supply of affordable housing.
- Constructed, acquired and preserved more than 12,000 units of affordable housing for working families with projection of 15,000 by year's end, despite a severe reduction in non-County matching funds due to the recession.
- Created the Affordable Housing Task Force to foster new ideas and approaches to the issue; and has implemented nearly all of their 17 recommendations.

- Initiated one of the most aggressive home foreclosure prevention campaigns in the nation, counseling more than 13,000 County residents.
- Partnered with Habitat for Humanity to rehab and reuse foreclosed properties for affordable housing.
- Initiated a “watch list” of vacant, foreclosed homes to protect neighborhood quality of life.
- Formed the Tenant Work Group and conducted the first-ever survey of County tenants. Funded the Montgomery County Renters Alliance to advocate for County tenants.
- Proposed and won legislation that gives the County the right of first refusal to buy affordable housing being put on the market. The law has allowed the County to purchase many units and, in other cases, leverage new owners to keep housing affordable.
- Completed weatherization of more than 1,300 homes occupied by low-income residents to save on energy.
- Addressed the needs of older neighborhoods through the Focused Neighborhood Assistance Areas program, with improvements completed in Glenmont and Germantown and one underway in Montgomery Village.
- Fought successfully in court to require apartment owners to accept federal Section 8 vouchers for rent.

Accomplishments...By the Numbers

County Property Taxes

- During Ike Leggett’s first seven years (FYs 08-14) County property taxes increased \$290.5 million – 23.7 percent over seven years. Comparison: FYs 01-07 – \$334 million over previous seven years –28 percent.

All County Taxes

- County Taxes As A Share of Personal Income went from 4.41 percent in FY07 (last non-Leggett budget year) to what will be 4 percent in FY2015 -- a 10 percent decrease. This includes all County taxes (including energy taxes) with exception of hotel/motel tax.

Schools Construction Funding from State

- Leggett’s years: \$302 million, \$38 million average
- Previous eight years: \$252 million, \$29 million

Crime

- Serious crime fell during Ike Leggett’s first seven years by 33 percent. All crime fell by 26 percent.
- The 33 percent drop in serious crime in the County was more than twice the decrease in crime nationally over the same time period -- and eight times lower than the rate of decrease for the previous seven years in the County (2000-06).
- The 26 percent drop in all crimes in the County was three times lower than the 9 percent nationally and contrasted with an 8 percent overall increase in crimes in the seven years before (2000-2006).

Gang-Related Crimes

- 2007: 507
- 2008: 442
- 2009: 285
- 2010: 232
- 2011: 302
- 2012: 250
- Reduction of about 50 percent (49.3 percent) in gang-related crimes since Leggett took office. No gang-related homicides since 2010 (one in 2007, two in 2009, three in 2010).

EMSI—ALL Jobs

2001 -2006

- Fairfax County/City grew 712,755 to 755,953..... 10.29 percent
- MC grew 589,234 to 634,576..... 7.7 percent
- US grew 6.38 percent

2007 to 2013

- Fairfax grew 808,251 to 835,617 27,366..... 3.4 percent
- MC grew 642,232 to 662,121 19,889..... 3.1 percent
- US grew 1.58 percent

2010 to 2013

- Fairfax grew 799,964 to 829,801 29,837..... 3.7 percent
- MC grew 629,591 to 662,121 32,530..... 5.2 percent

Bureau of Labor Statistics

(Does not count self-employed & other categories)

1995 to 2006

- Fairfax Co./City grew 433,805 to 597,759 163,954 jobs gain..... 37.8 percent
- MC grew 379,323 to 464, 833 85,510 job gain 22.5 percent
- US as whole 16.7 percent

County Road Infrastructure

- From FY2000-2007, the County spent \$37 million on primary and arterial roads.
- For Leggett's first eight years, the County will have spent \$66.7 million – 80 percent more.
- From FY2000-2007, the County spent \$17.7 million on residential streets and rural roads in the County
- For Leggett's first eight years, the figure is \$137.6 million – a 676 percent increase.

Fire & Rescue Response Times

Response Time Measures – from 911 call dispatch to arrival (in minutes and seconds):			
Category	Population Zone	FY06	FY13
Advance Live Support	Metropolitan	14:27	10:50 -23.6%
	Urban	15:48	11:31 -26.9%
	Suburban	15:05	12:02 -20.1%
	Rural	16:01	12:16 -21.5%
Basic Life Support	Metropolitan	13:43	11:54 -11.09%
	Urban	13:50	11:38 -15.7%
	Suburban	14:54	12:52 -13.9%
	Rural	15:25	13:15 -13.7%
Fire	Metropolitan	9:51	8:05 -15.3%
	Urban	14:02	8:23 -38.4%
	Suburban	13:29	8:54 -32.7%
	Rural	14:22	11:04 -22.3%

Results by the Numbers:

Good News in the Midst of the Great Recession

What's Up

Job Growth
2011-2013
Up **3%**
Higher than Fairfax

County Reserves
FY10-FY15
Up **390%**

New Residential
Construction
2010-2013
Up **300%**

Increase in
Residential Road Repair
2007-2015 vs 1999-2006
Up **676%**

What's Down

All Crime Over 7 Years
Down **26%**

Serious Crime Over 7 Years
Down **33%**

Unemployment Rate
Since 2010
Down **30%**

All County Taxes as
% of Personal Income
2007-2015
Down **10%**

Fire and Rescue
Response Times
Down **11-38%**

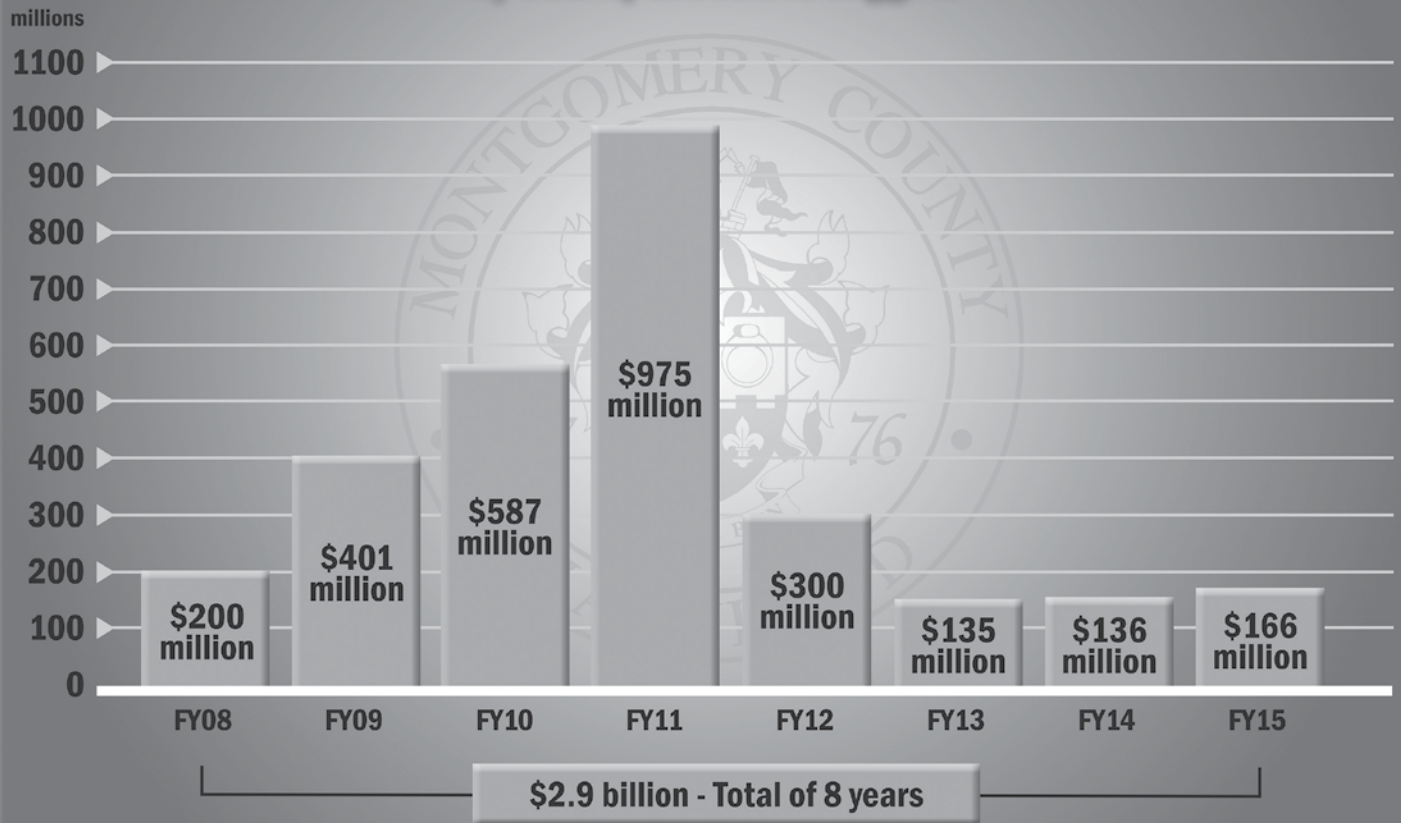
Employee Cost Savings FY10-FY13

Retirement Changes	\$14 million
Health Benefits Changes	\$10 million
3 Years of No Increments	\$62 million
4 Years of No COLAs	\$162 million
Furloughs (FY11).....	\$11 million
Net Savings from Abolishing 1,254 Positions (FY10-12).....	<u>\$210 million</u>
TOTAL \$469 million	

Plus \$156 million annually in ongoing savings.

Budget Shortfalls Closed

by County Executive Leggett



County Government Spending

(Tax Supported)

