Commission on Aging Montgomery County, Maryland



New Member
Orientation Booklet
2023

CoA Buddies

Linda Bergofsky	Joyce Dubow
Rena Eichler	Betsy Carrier
Norman Goldstein	Virginia Cain
Anna Maria Izquierdo-Porrera	Barbara Selter
Kathleen McGuinness	Jean Dinwiddie
Marie (Ella) Sloan	Beverly Rollins
Kathryn (Kate) Stein	Katie Smith

Purpose of the Orientation Booklet

The purpose of this *Orientation Booklet* is to acquaint new Commission members with the Commission on Aging and its members, activities, and rules and regulations. More comprehensive information about the CoA can be found in the *Operations Handbook* that is provided to every Commission member.

Nondiscrimination Policy

The Commission does not discriminate based on race, creed, color, ethnicity, national origin, religion, sex, sexual orientation, gender expression, age, height, weight, physical or mental ability, veteran status, military obligations, or marital status.

Welcome



Dear new member of the Commission on Aging:

Congratulations on your appointment and welcome to the Montgomery County Commission on Aging (CoA)! Thank you for volunteering. Your interest and advocacy in issues impacting older adults in our County will make a difference.

The older adult population segment is the fastest growing age group in the County and many are facing significant issues such as staying safe and secure as we age in place, problems accessing home care, and living with at least one physical disability. The Commission's work is even more significant and challenging as our older adult population continues to become more diverse.

Commissioner activities include attendance at monthly meetings of the full Commission and at the five Committee meetings held each month (Public Policy, Health and Wellness, Aging in Community, Communications, and 50+ in Montgomery County which informs the community about issues, programs, and activities for older adults and is co-produced with the County). Every Commissioner should attend the full Commission meeting and at least one Committee meeting each month. This is an important aspect of your commitment to the CoA because the Committees are instigators for true advocacy to create positive change. All CoA meetings are open to the public. Full Commission and Committee meetings frequently include invited guests who share their expertise on important topics. Meetings are attended by representatives from other Montgomery County commissions, boards, committees, departments, government agencies, and interested stakeholders.

Commissioners are in frequent contact with the County Executive, County Council members, department directors and staff, State and Federal legislators, members of the public, and others to advance programs, services, and policies on behalf of County older adults. We provide oral and written testimony on proposed legislation, budget priorities, and program issues pending before the County Council; we meet with the County Executive, members of the Council, and County executive branch directors; we have ongoing communication with department staff; and we collaborate with other County boards, committees, commissions, and stakeholders on issues of mutual interest.

There is much to learn as a new Commissioner. Your colleagues stand ready to help you as you begin your new role. Should you have any questions or concerns, please do not hesitate to contact me or any other Commissioner. Our goal is to help make Montgomery County "A Community for A Lifetime." Together we can achieve that goal.

We look forward to working with you!

Sincerely,

David Engel, Chair

Current Commission Members and Staff

Officers

David Engel, Chair
Virginia Cain, Vice Chair
Wayne Berman, 2nd Vice Chair
Joyce Dubow, Secretary
Betsy Carrier, 2nd Secretary
Nkiru J. Ezeani, Budget and Finance Advisor

Committee Chairs

Aging in Community: Wayne Berman and Betsy Carrier Communications: Jean Dinwiddie and Beverly Rollins Health and Wellness: Marcia Pruzan (alumni) and Marsha Weber Public Policy: Morris Klein and Ryan Wilson

Executive Committee

(Comprised of CoA Officers and Committee Chairs)

Commission Members

Linda Bergofsky, Wayne Berman, Virginia Cain, Elizabeth (Betsy) Carrier, Jean Dinwiddie, Joyce Dubow, Rena Eichler, David Engel, Nkiru Ezeani, Arunima Ghosh, Norman Goldstein, Mona Grieser, Anna Maria Izquierdo-Porrera, Morris Klein, Bob Levey, Kendell Matthews, Kathleen McGuinness, Yvette Monroe, Sibo Ncube, Laurie Pross, Richard Ricciardi, Beverly Rollins, Barbara Selter, Marie (Ella) Sloan, Katie Smith, Kathryn (Kate) Stein, Mary Sweeney, Marsha Weber, T. Ryan Wilson, Arthur Williams, Janice Zalen

County Staff CoA Assignments

Pazit Aviv: Aging in Community Committee
Peter Flandrau: Full CoA Activities; Executive Committee; Public Policy Committee
Tremayne Jones: Administrative Duties
Jennifer Long: Communications Committee
Tina Purser-Langley: Health and Wellness Committee

Kimberly Johnson: Acting Director, Area Agency on Aging Patrice McGhee: Chief, Aging and Disability Services

Liaisons

Monique Gardner, African American Health Program; Sara Swarr, Montgomery County Department of Recreation; Denise Isreal, Montgomery County Department of Transportation; Shawn Brennan, Age-Friendly Montgomery; Jim Resnick, Montgomery County Fire and Rescue; Chuck Kaufmann, CoA Alumni Association

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About the Commission

History

The Commission on Aging was established by Montgomery County in 1974 pursuant to a requirement of the Federal *Older Americans Act of 1965*, that there be an Advisory Council to the Area Agency on Aging. (42 U.S.C. Sec. 3001 et. seq.; MC Code Article III, Sec. 27-34.) It operated under the auspices of the County Council until August 1987 when its operation was transferred to the Executive Branch. In creating the Commission, the Council declared:

It is hereby declared to be the public policy of the County to promote and initiate programs to improve conditions of the aging or elderly in the County; to work toward elimination of restrictions which impede older citizens from full participation in the mainstream of community life; and to assist and stimulate all levels of government and the community to be more responsive to the needs of the County's older citizens.

Vision

To enable older adults to live quality lives, regardless of their abilities, so that Montgomery County is their community for a lifetime.

Mission

Recognizing Montgomery County's diversity and that older adults are the fastest growing demographic in the County, the CoA will serve as a valued voice for older adults.

Diversity, Equity, and Inclusion Commitment

We are committed to being a just, inclusive, anti-racist, anti-agist, and equitable community that values and honors the unique qualities, wisdom and lived experience of all people. We are steadfast in our commitment to foster a diverse, equitable, and inclusive community, where all are able to meaningfully contribute and thrive.

Purpose

The CoA serves as an advocate for the health, safety, and well-being of the County's older residents. It supports both safety net services for the frail elderly and programs to meet the interests and needs of older adults who want to age in their communities.

Values

Everything the CoA does is guided by compassion, collaboration, reliability, integrity, and respect.

Goals

The goals of the CoA are to:

- Advocate for the safety net for older adults regardless of budgetary pressures;
- Monitor County government programs to increase responsiveness to the needs of older adults;
- Focus attention on the capacity of older adults to participate fully in community life;
- Advocate for the range of support services for older adults who choose to remain independent in their community and/or their own homes ("Aging in Place").

The Commission's Work

The Commission identifies significant issues where its voice on the needs of older adults can make a difference. It advises the County Executive, County Council, the Department of Health and Human Services (including Aging and Disability Services and the Area Agency on Aging), as well as other County departments on the interests, needs and problems of older

adults in the County. The CoA conducts public hearings and reviews and comments on community policies, programs, and actions that affect older persons with the intent of ensuring maximum coordination and responsiveness to older persons.

With the exception of its co-sponsorship of the 50+ in Montgomery County cable television program and discrete community outreach and education efforts, the Commission does not administer or operate programs, or adopt or enact regulations or legislation.



Commission Membership

The Commission on Aging consists of no fewer than 18 members appointed by the County Executive, subject to confirmation by the County Council. Members must be County residents of whom a majority shall be age 60 and older. Members include: those who participate in or who are eligible to participate in programs under the *Older Americans Act*; local elected officials or their designees; individuals who are or who have been active in government, business, industry, labor, community service, religious, social services, education, the professions; and representatives of major organizations or agencies concerned with aging.

The term of office of each of the appointed CoA members is three years. A member must not serve more than 2 consecutive terms. Members shall continue in office until their successors are appointed and approved.

CoA members are allowed three absences during a year. They are expected to actively participate in at least one committee.

CoA members receive no compensation for their services. All CoA meetings are open to the public.

Powers of the Commission

The Commission shall have the power and it shall be its duty:

- (a) To research, assemble, analyze, and disseminate pertinent data and educational materials relating to activities and programs which will assist in meeting the needs and solving the problems of the aging; to cooperate with public and private agencies, organizations and individuals in identifying and solving the problems of the aging; and to develop and conduct, as appropriate, in cooperation with County government, other services and programs dealing with the problems and needs of the aging.
- (b) To review plans of primary concern to the aging that are developed by other Commissions, agencies, offices, and departments of the County government.
- (c) To develop an information and referral system for all services in the County related specifically to the needs of the aging.



- (d) To institute and conduct educational and other programs, meetings, and conferences to promote the welfare of the aging. In the performance of its duties, the Commission shall cooperate with all interested citizens, community, business, professional, technical, educational, health and civic organizations.
- (e) To cooperate with the County

Executive and all governmental agencies concerned with matters within the jurisdiction of the Commission.

- (f) To study and investigate by means of public or private meetings, conferences and public hearings, conditions which may result in unmet needs or in discrimination or prejudice because of age.
- (g) To advise and counsel the residents of the County, the County Council, the County Executive and the various departments of County, State and Federal governments on matters involving the needs of the aging, and to recommend such procedures, programs, or legislation as it may deem necessary and proper to promote and ensure equal rights and opportunities for all persons, regardless of their age.
- (h) To work to remove the unmet needs or discrimination or prejudice on the basis of age in such areas as housing, recreation, employment, education, community services, and related matters.
- (i) To adopt such rules and procedures as may be necessary to carry out the purposes of this article; to keep a record of its activities and minutes of all meetings; such records and minutes shall be on file and shall be open to the public at reasonable business hours upon request.
- (j) To prepare and submit to the County Executive a budget to include the recommended appropriation for its own operation. In submitting a recommended budget for carrying out the operation of the Commission, the County Executive shall take into consideration the recommendations of the Commission, and if requested by the Commission, grant a hearing to the Commission.

How the Commission Does Its Work

The CoA becomes aware of older adult issues in any number of ways: HHS staff raise them at a general meeting, individual commissioners or committees bring them to the attention of the other commissioners; or invited guest speakers discuss them with members of a committee. How the CoA acts on the issue is largely a matter of how quickly it has to respond, and also the magnitude and importance it places on the issue.

Because of the limited timeframe that the State legislature is in session or when the County's budget is being formulated, the commission usually acts quickly to prepare a statement or a response to those issues with time constraints. Such documents are usually prepared by or sent to the Public Policy Committee by another committee for the Public Policy Committee's review to ensure its legal and substantive accuracy. After the PPC finishes its review, the document is then sent to the Executive Committee for its approval. At that time, based upon the need for an urgent response, the Executive Committee can decide whether the document should go before the CoA or whether it (the Executive Committee) has the authority to approve it.

On other matters where time is not a critical factor, issues may either arise in a committee or be referred to a committee or a task force to study. That committee/task force reviews the topic by doing its own research and by meeting with experts to discuss it. After completing its investigation, the committee/task force will prepare a report of its findings. This report is then forwarded to the Public Policy Committee for review, to ensure recommendations are consistent with previous CoA positions, and for legal and substantive accuracy. After Public Policy finishes its analysis, the report is either returned to the committee/task force for suggested revisions or submitted to the Executive Committee for its review.

The Executive Committee will discuss the proposed report and either submit it to the entire CoA for review or request that the committee/task force make revisions. If it is returned to the committee/task force, usually that committee/task force will again submit its revised draft to the Public Policy Committee for a second review. Public Policy will then again either return it to the committee/task force suggesting further revisions or re-submit it to the Executive Committee.

Once the Executive Committee approves the report, it is then submitted to the entire CoA for its review and approval. If a quorum of the current CoA members approves the document then it is distributed. If it is not approved, the CoA members can decide to return it to the committee/task force that prepared it for more revisions, or table the study, or decide not pursue the study.

Proper Decorum in Conducting the Affairs of the Boards, Committees, and Commissions

The Boards, Committees, and Commissions were established to provide an opportunity for residents to be involved in County government by advising the County Executive and the Council. However, BCC members, including officers, are expected to do so in a professional and civil manner. During meetings or through written correspondence there should be an

expectation of decorum and professionalism. The County Executive values the time and effort expended by BCC members as well as the County staff that support them. All participants should feel comfortable attending meetings and to freely contribute without fearing a rude or intimidating response.

Committees and Task Forces

Committees

The CoA uses a committee process to develop positions on budget and legislative priorities. Committee members examine issues in depth and make recommendations to the Executive Committee (which is comprised of the CoA officers and all committee chairs), and to the full Commission. CoA members are expected to actively participate in at least one committee. The CoA's current committees include:

Executive Committee

- Consists of the chair, vice-chair, secretary, budget and finance advisor, chairs of committees, and the immediate past chair of the CoA.
- Reviews and coordinates the activities of the CoA.
- Develops and proposes priorities, policies, and recommendations, including those related to the County budget, for consideration and approval by the CoA, and implements approved CoA priorities, policies, and recommendations on behalf of the CoA as appropriate.
- Ensures that there is a process in place for tracking and monitoring the implementation of approved CoA priorities, policies, and recommendations.
- Implements procedures, including new member orientation, to ensure that every CoA member is aware of his or her responsibilities.
- Works closely with the Director of the Area Aging and staff for guidance on much of its functioning.

Aging in Community

- Identifies issues that enable older adults to age either in their own homes or in other environments in the community and provides recommendations to the CoA for advising County leaders.
- Advises CoA on advocating for the development and implementation of a transportation and mobility plan that addresses the diverse transportation needs of older adults in the County.
- Monitors implementation of County housing and zoning policies so that older adults have greater choices in dwelling types.
- Recommends action to the CoA on relevant issues related to Aging in Place/Community such as Villages, outdoor spaces and buildings, employment, and safety & security as needed.

Communications

- Makes recommendations for the CoA to advise the County government on communication and outreach services to meet the needs of the growing and diverse population of older adults.
- Heightens visibility of the CoA through projects such as the Ambassador Program and the Library Liaison Program and other older adult public information campaigns.
- Collaborates with other Commission committees to identify information and awareness needs
 of County older adults, develop communication messages, and propose communication
 approaches, including through the use of technology.
- Supports outreach and communication to stakeholder groups.
- Advises CoA leadership concerning outreach and communication related to advocacy and to combat ageism, including outreach to diverse older adult communities.
- Produces a monthly cable program for older adults, entitled 50+ in Montgomery County (formerly Seniors Today) (https://www.montgomerycountymd.gov/ccm/seniorstoday.html).
- Advises other CoA committees, as needed, and the Commission about the needs of older adults through outreach and communications with diverse communities.

Health and Wellness

- Focuses attention on both the physical and mental health needs of older adults, including home- and community-based services and elder abuse prevention.
- Assesses and evaluates health and wellness issues.
- Develops and provides recommendations to the CoA about health and wellness issues to advise County leaders.

Public Policy

- Examines policies, programs, and proposals of the local, State, and Federal governments for their effect on the lives of County older adults.
- Recommends advocacy positions to the Commission.
- Cooperates with legislators and other government officials on design and development of policies and services to enhance the lives of County older adults.
- Collaborates with other Commission committees on advocacy efforts, especially finalizing letters and reviewing CoA reports.
- Provides direction and support to the CoA on visits with County Council visits, communication with elected officials, and the annual Legislative Breakfast.

Task Forces

When topics or situations arise that do not fall under the purview of one committee, the CoA may decide to conduct a swift and/or pointed investigation. In those cases the chair may request that a special task force be established, consisting of CoA members who volunteer to participate. Task forces are not permanent and generally only research specific topics. Although they are not

subject to the same reporting requirements as the full CoA and the committees, they often issue reports to the Executive Committee and the full CoA for review, and if necessary, approval. Every year, task forces are formed to interview and select new CoA members, nominate new CoA officers, and to review nominations for the Neal Potter Award.

General Commission Calendar

January

The CoA prepares its *Annual Report*; reviews pertinent County, State, and U.S. proposed legislation; interviews CoA applicants, monitors the Maryland General Assembly

February

CoA members review proposed legislation and interview of CoA applicants continue

March

The County Executive unveils proposed budget priorities on or around March 15; The CoA reviews that budget and identifies priority items that are included and not included in the budget; the CoA prepares testimony detailing its budget priorities; appointment and orientation of new CoA members.

April

CoA members meet with County Council members individually; the CoA chair provides budget priorities testimony (oral and written) to the full County Council at one of a series of budget hearings.

May

The CoA holds its annual Public Forum (formerly known as the Stakeholders Meeting); the County Council approves a budget; the CoA thanks the County Council for passing a budget; the CoA monthly meeting includes a presentation from the AAA Director and the Aging and Disability Director on the budget process and on CoA priority items that were or were not funded.

June

The CoA holds its annual planning meeting and identifies preliminary budget priorities for the following fiscal year; reviews CoA Member Handbook.

July (discretionary session as directed by the chair)

The CoA votes on its budget priorities for the following fiscal year.

August

No meeting of the full CoA

September

Appointment of a CoA officer nominating committee and CoA membership interview panel; identify CoA priorities for County Council policy priorities, CoA Commissioners meet with Montgomery County department directors to discuss budget needs and presents its budget priorities (written and oral) to the HHS Director.

October

The CoA prepares and provides testimony to the HHS committee of the County Council. Prepares for the annual Legislative Breakfast.

November

The CoA testifies on CoA State priorities at the Montgomery County State Delegation Public Hearing (written and oral testimony); hosts a Legislative Breakfast with Montgomery County State Delegation and U.S. Members of Congress representing Montgomery County to discuss CoA budget priorities including a discussion of CoA priorities for the delegation; distributing legislative packets, and providing testimony about proposed legislative initiatives

December

Appointment of new CoA officers and holiday luncheon; the CoA presents a written statement of budget priorities to the County Executive and tries to meet with him.

In Addition

The Age Friendly Montgomery Advisory Group meets about every other month.

The HHS Director meets quarterly with the chairs of the Commissions pertinent to HHS.

Council Bills are introduced throughout the year and the CoA testifies as indicated.

CoA Interactions with the County Aging and Disability Staff

Montgomery County's Area Agency on Aging resides within the County's Aging and Disability Services, which is part of the County's Department of Health and Human Services. The CoA acts as the Advisory Council to the AAA.

AAA staff attend each monthly full Commission, and the monthly committee meetings. They provide information and resources to CoA members so that they can carry out their activities. They also provide administrative support to the Commission and maintain its webpage.

CoA Collaborations and Partnerships

The Commission collaborates with other boards, committees, commissions, the Age-Friendly Montgomery Initiative, and stakeholder groups. Several such entities send liaisons to Commission meetings, and some Commission members serve as liaisons to other boards, committees, and commissions. The Commission looks for opportunities to collaborate with other groups on common issues. In addition, most Commission members are active in other organizations supporting older adult services.

Protocol for Meeting with Councilmembers and the County Executive

In March of each year, the CoA reviews the County Executive's budget for items affecting older adults, particularly those that the CoA has identified as priorities. Members then meet in teams of two or three with Councilmembers and/or their staff to advocate for those priorities and discuss other issues of concern. All CoA members are expected to participate in at least one such meeting. As a resource, members receive a one-to-two page set of talking points prepared by the Public Policy Committee and approved by the Executive Committee.

Health and Human Services staff schedules the appointments and CoA members sign up to participate. A good practice is for each team to include a member who is familiar with the issues and/or the meeting process. Meetings take place at the Council building or virtually and usually last about 30 minutes.



HHS prepares packets containing the CoA Annual Report,

CoA membership list, the CoA budget priorities statement, and other relevant material. Each CoA member will receive a packet, and the team will also receive a packet to give to the Council member with whom they are meeting. Members can pick up these packets at the HHS office.

Before the meeting, the CoA team gets together for a few minutes to discuss strategy (e.g., who will speak to which issue). Following the meeting, the team provides a short summary of the discussion to the CoA chair, who shares it with other Commission members.

As with any such advocacy, CoA members are representing the Commission on Aging, not their personal opinions or those of other organizations with whom they are affiliated.

Appendices

Montgomery County Organizational Chart

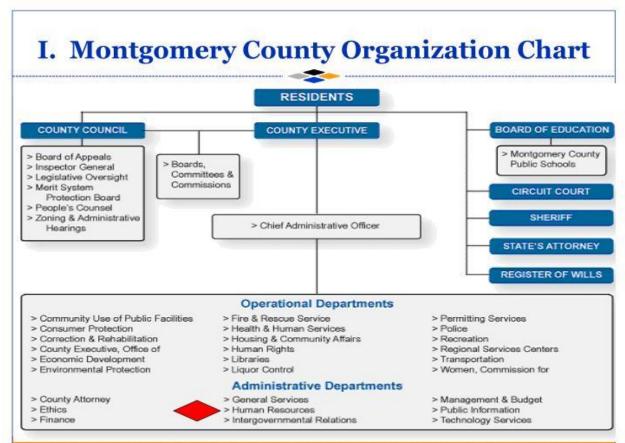
Department of Health and Human Services Organizational Chart

Aging and Services Organizational Chart

Acronyms

Executive/Council Form of Government and Budget Processes

Current CoA Member Bios



Department of Health and Human Services - Organizational Chart



Oscar Mensah, Ph.D.

- · Child Welfare
- · Office of Eligibility and Support Services
- Maryland Dept. of Human Services funded programs in MCDHHS

Customer Service Richon Nembhard, Ph.D., Manager

- Customer Service
- Information and Referral
- Performance Management
- Strategic Planning
- · Community Action Agency and Board
- · Community Outreach
- Disparity Reduction
- Diversity Initiatives
- LEP Compliance

Joy H. Royes, Esq., Chief

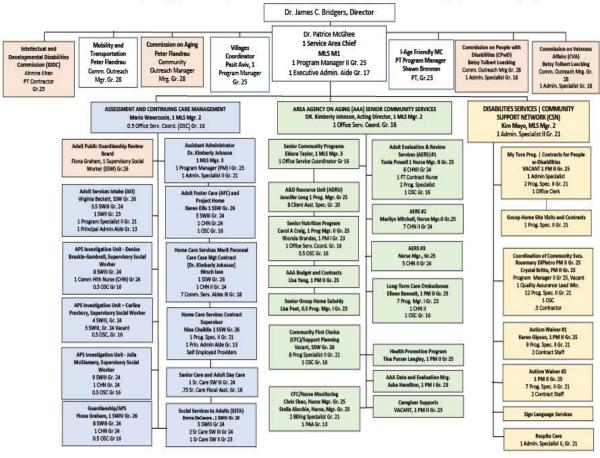
- Policies and Ethics
- Enterprise Risk Management
- Regulatory Compliance
- Quality Assurance

Intergovernmental Relations Leslie Frey, Manager

- Federal Congressional Delegation
- State General Assembly
- County Council Liaison

Effective: 6.25.23

DEPARTMENT HEALTH AND HUMAN SERVICES (DHHS) / AGING AND DISABILITY SERVICES (A&D) Point of Entry for Aging and Disability Resource Unit (ADRU) 240-777-3000 (Voice) 240-777-4575 (TTY) 240-777-1495 (FAX)



Acronyms

AAHP African American Health Program
ADRU Aging and Disability Resource Unit
AIC Aging in Community (Committee)

AAA Area Agency on Aging

AAHI Asian American Health Initiative A&D Aging and Disability (Services)

CASSA Chinese American Senior Services Association

CoA Commission on Aging

CPD Commission on People with Disabilities

EC Executive Committee

HCA Housing and Community Affairs

GROWS Grass Roots Organization for the Well-being of Seniors

H&W Health and Wellness (Committee)
JCA Jewish Council for the Aging
JSSA Jewish Social Service Agency

KCSCGW Korean Community Service Center of Greater Washington

LHI Latino Health Initiative

AMSS American Muslim Senior Society

MoCo Montgomery County

MDOA Maryland Department of Aging MDH Maryland Department of Health

SNP Senior Nutrition Program
PPC Public Policy Committee
VAS Vietnamese American Services

Executive/Council Form of Government

- County Executive Marc Elrich
- County Council: 7 members elected by District and 4 "At -Large" members
- CE and Councilmembers are elected to 4-year terms. Elections are in even numbered, non -Presidential years. Limited to 3 consecutive terms.

Budget Processes

- County Executive initiates budget processes; County Council has final approval authority.
- CE generally has budget forums in the fall. Commission should give input to CE branch in December/January to be most effective.
- January 15th– The Executive transmits his recommended capital budget.
- Early-Mid February Council hearings on the capital budget
- March 15th The Executive transmits his recommended operating budget.
- Early April Council hearings on the operating budget
- Early/mid April— Council committees holdworksessionson budgets.

Budget Processes

- Affordability constraints reviewed each year and provide important context. There may be certain requirements for budget for MCPS and College related to maintenance of effort.
- COVID led to year round budget actions through special and supplemental appropriations. County reestablishing more typical cycles and processes.
- All materials are available online:
- OMB website has budget information, recommended and approved.
- Council website has all the staff reports to committees and Council.

Budget Processes

- Testimony and correspondence from boards, committees, and commission is generally included or referenced in Committee and Council staff reports.
- Working with other boards, committees, and commissions to coordinate comments can increase impact.
- Full Council holds worksession starting in May. Final action by end of May (must be by June 1).
- New fiscal year starts July 1.

Current CoA Members

Montgomery County



Commission on Aging

Biographical Information for:

Linda Bergofsky

Work Experience

Linda Bergofsky has over four decades of experience in both the private and public sector conducting health policy research, health program design and evaluation, and complex project management. Her research has been featured in *Research on Aging, Generations*, and *Journal of the American Medical Directors Association*. A graduate of Widener University School of Management and the University of Maryland School of Social Work, Ms. Bergofsky has worked as a marketing research and strategic planning thought leader at Blue Cross Blue Shield of Delaware, the Franciscan Health System, and St. Agnes Hospital, among others. She spent 18 years in the Federal government, including Centers for Medicare and Medicaid Services and the Veterans Health Administration, retiring from the Agency for Healthcare Research and Quality where she served as grants project manager for the Comparative Health Systems Performance Initiative. Currently, she is a substitute teacher for Montgomery County Public Schools.

Volunteer Activities

- Suburban Hospital, Patient and Family Advisory Council member
- Oseh Shalom, Social Justice Committee chair and Board member
- Town of Poolesville, Ethics Commission member
- Montgomery County League of Women Voters, Making Democracy Work Committee Member

Membership in Other Organizations

- WUMCO Helps, Inc.
- Montgomery Countryside Alliance
- Sugarloaf Citizens Association

- Designing housing and communities for successful aging in place
- Elder care workforce development and training
- Eliminating disparities in elder health and quality of life



Wayne Berman

Work Experience

After 43 years as a Transportation Specialist at the Federal Highway Administration, I retired in May 2017. I worked in the fields of traffic engineering and transportation planning and managed a team of 10 technical experts who supported State and local programs to reduce traffic congestion and improve mobility for people of all ages. I was responsible for the distribution, management, and technical assessment of Congressionally-mandated transportation projects with a budget of over 20 million dollars annually. My work required technical, managerial, and communication skills as well as the ability work with a team of 25 other professionals to accomplish the mission of the Office.

Volunteer Activities

- Montgomery County Commission on Aging Co-chair, Aging in Community Committee
- Senior Leadership Montgomery Class of 2019
- Jewish Council for the Aging, Life Member

Past Chair of the Transportation Committee

Past Recording Secretary

Fund Raising Support (Past Chair of "Buy-a-Bus Brunch" Program)

- Montgomery County Long Term Care Ombudsman
- B'nai Israel Congregation Men's Club
 President

Membership in Other Organizations

- Transportation Research Board/National Academy of Science Emeritus Member
- Institute of Transportation Engineers Life Member

- Transportation and accessible services for seniors
- Cost of long-term care services and facilities
- Aging-in-place with support and community



Virginia S. Cain, Ph.D.

Work Experience

2017-Present: Independent Consultant in health, statistics, and health disparities

2005-2017: Director of Extramural Research, National Center for Health Statistics, CDC
 2000-2005: Deputy Director, Office of Behavioral and Social Sciences Research, NIH
 1995-2000 Special Assistant, Office of Behavioral and Social Sciences Research, NIH
 1993-1995 Research Program Officer, Office of Research on Women's Health, NIH
 1979-1993: Sociologist; Psychologist, Demographic and Behavioral Sciences Branch,

National Institute of Child Health and Human Development, NIH

Volunteer Activities

2019-Present: AAAS STEM Volunteer Community in Montgomery County Public Schools
 2018-2019: Leadership Montgomery, Senior Class 2018—Montgomery County Food

Council Project

Membership in Other Organizations

- American Association for the Advancement of Science
- Population Association of America
- Leadership Montgomery

- Health, physical and mental
- Social isolation
- Financial security
- Transportation
- Housing



Montgomery County Commission on Aging

Biographical Information for:

Betsy Carrier

Work Experience

Carrier Consulting

Health Policy and Association Consulting

2011 - 2019

Health policy consultant and volunteer coach with broad understanding of the health care marketplace and safety net issues. Expertise in Medicaid, delivery system reform, health care reform, and safety net providers.

Vice President for Education and Member Services

National Association of Public Hospitals & Health Systems (now America's Essential Hospitals)

Washington, DC

1994 - 2011

Managed the educational and membership functions for a trade association that represents large urban safety net hospitals and health systems.

Manager of Managed Care
American Postal Workers Union Health Plan
Silver Spring, Maryland
1983 – 1994

Designed the benefit configuration and policy guidelines for a federal employee health plan.

Volunteer Activities

- Board of Directors and Strategic Planning Committee Member, Montgomery County Primary Care Coalition. 2005-2011
- Advisory Committee, Maryland Women's Coalition for Health Care Reform. 2010 to 2015
- Member of H.E.A.L.T.H. Partners Steering Committee. 2011 to 2017
- Maryland Health Services Cost Review Commission, Work Group on Physician Hospital Alignment. 2014
- Maryland Hospital Association, Committee Member, Transitions Committee. 2014
- Member of Suburban Hospitals Community Advisory Committee. 2015 to 2019
- Founder and Board Member, Bradley Hills Village. 2014 to present
- Montgomery County Public School Reading Tutor. 2016 to 2021
- Fundraising Committee, Primary Care Coalition. 2020 to present

Membership in Other Organizations

- Bradley Hills Village
- AARP

- How seniors can age in place
- Challenges and opportunities of matching services to gaps that seniors experience
- Improving end of life experiences for seniors
- Managing the effects of social isolation
- Wellness for seniors
- Creative solutions for housing seniors
- Transportation for seniors



Jean Dinwiddie

Work Experience

Licensed clinical pharmacist with experience in ambulatory care, prescriber education, pharmacy benefit management and specialty pharmacy product patient access programs. After working as a pharmacy technician for many years, she returned to school full-time to pursue her Doctor of Pharmacy degree, with a minor in geriatrics. Throughout her career, Dr. Dinwiddie has had most healthcare stakeholders as clients. As a long-term care pharmacy consultant, the patient was her client. At George Washington University, she provided physician education on cost-effective prescribing. As Director of Clinical Services at PharmaCare, a national pharmacy benefit manager, her clients were health plans. Dr. Dinwiddie retired from Lash Group, an AmerisourceBergen company, holding the position of Senior Director of Client Services, where the pharmaceutical manufacturer was her client.

Volunteer Activities

- Montgomery County Commission on Aging Co-chair, Communications Committee Member, Health and Wellness Committee
- Montgomery County Public Schools

Wilson Wims Elementary, Damascus Elementary

- Lamy Champion, University of Maryland School of Pharmacy Individual Medication Check-Ups at Senior Centers Presentations on Safe Use of Medication in Older Adults Ask the Pharmacist Table at Health Fairs
- O Mahony Society
 Tanaiste (Vice President)

 Newsletter Editor
- Usher at Ford's Theatre

Membership in Other Organizations

- American Pharmacists Association
- O Mahony Society
- AARP

Issues of Importance

- Affordable and appropriate prescriptions
- Social isolation



Joyce Dubow

Work Experience

Retired from a 40-year professional career in health care that included positions in advocacy, public policy, health plan leadership, and government service. Prior to retirement, was a Senior Principal for health policy and strategy in AARP's office of the executive vice president for policy and strategy. Had responsibility for a portfolio related to AARP's health care reform initiatives with a focus on health care quality, health information technology, consumer decision making, and private health plans in the Medicare program. Served on the board and executive committee of the National Quality Forum; National Committee for Quality Assurance's Committee on Performance Measurement and its Standards Committee; and the board of directors of the Center for Advancing Health. Earlier in career, was the Director for Policy and Legislation in the federal Office of Health Maintenance Organizations at the Department of Health Education and Welfare (HEW; and the executive vice president of the Georgetown University Community Health Plan, a university-sponsored prepaid group practice plan.

Volunteer Activities

- Montgomery County Commission on Aging Member, Public Policy Committee
- Public member of the American Board of Internal Medicine's Geriatric Medicine Board;
- Member of the Geriatric Measures Advisory Panel of the National Committee for Quality Assurance (NCQA) (that advises CMS on performance metrics);
- Board member of the Informed Patient Institute, (a not-for-profit advocacy organization that supports consumer decision making in health care through objective information;
- Board member of Holiday Park Senior Center.
- Volunteer in the Plant Room at Holiday Park Senior Center
- Co-leads therapeutic horticulture program at Landow House

Membership in Other Organizations

Master Gardeners of Montgomery County

- Health care access and quality
- Entitlement programs (Medicare, Medicaid, Social Security



Rena Eichler

Work Experience

Rena Eichler brings decades of experience influencing policy at global and national levels and supporting design and implementation of health financing and system strengthening interventions in low- and middle-income countries. She is an economist who has dedicated her career to working with philanthropists, foundations, multilateral and bilateral donors, non-governmental organizations, and country governments to design, finance, operationalize and scale up initiatives that achieve health outcomes. She founded Broad Branch Associates where she effectively managed diverse teams comprised of international and local experts employed by private firms, agencies, and governments. Rena has worked all regions of the world on innovative approaches to financing and enhancing access to life saving commodities and services that achieve health results.

Volunteer Activities

- Member of the Montgomery County Commission on Aging
- Fundraiser for The Boys Club of New York as part of the Camp Mikan Recro Alumni Association
- Contributor to the C&O Canal Trust

Membership in Other Organizations

• International Health Economics Association

- Public Policy
- Aging in Community
- Health and Wellness



David Engel

Work Experience

Currently an active Senior Real Estate Specialist (SRES) focused on working with challenging family situations and older adults. Licensed as an Associate Broker in Maryland with Taylor Properties. Formerly, the owner of Budget Communications, a full service printing, graphic design and direct mail distributor. Prior industry experience includes insurance, financial planning, and auto parts distribution.

Volunteer Activities

- Board member and Advocacy Committee Chair of the Grass Roots Organization for the Wellbeing of Seniors (GROWS).
- The Commission on Aging's Task Force to Counter Social Isolation and Loneliness of Older Adults.

Membership in Other Organizations

A member of The Gaithersburg-Germantown Chamber of Commerce.

- Advocating for a larger share of the County operating budget to be allocated to Services for Seniors.
- Developing and improving the communication of the current and ongoing Services for Seniors to the older adults in Montgomery County.
- Advocating to provide low-cost hearing devices and services to underserved older adults.
- Implementing new programs and improving communications of existing County public, non-profit and private programs that focus on efforts to minimize social isolation and loneliness. That includes such things as improving call center support, continuing innovative transportation efforts and improving access to technology to every corner of the County.



Dr. Nkiru (Nikki) Ezeani

Work Experience

- CEO/Medical Director: Lomack Primary Care, Inc.
- CEO/Administrator: Compassionate Caregivers of Maryland, LLC a home health care agency

Volunteer Activities

- African American Health Program, Montgomery County
- Survivor Voice International, Maryland
- Volunteer Clinical Preceptor for Nursing schools in the area

Membership in Other Organizations

- Nurse Practitioner Association of Maryland (NPAM)
- National Association of Nigerian Nurse Practitioners, USA
- Ezinne Women Association, Washington DC Metro Area

- Homelessness
- Health
- Safety



Arunima Ghosh, MD

Work Experience

Arunima is a Pathologist by profession currently working as in the management for a Biotech company. She also has a PhD in Molecular and Cellular Biology. Throughout her career, she has been involved in various social services involving senior citizens and their issues. She initiated a senior ride service for the Asia-Indian senior community, called" Sahajatri." She also leads the senior's program at Asian-American Inter Community Service.

Volunteer Activities

- Montgomery County Commission on Aging
- Rainbow Adult Day Care Services

Membership in Other Organizations

- Sanskriti DC
- Asian American Inter Community Service

Issues of Importance

- Mental health
- Abuse prevention
- Health



Norman Goldstein

Work Experience

- Senior Trial Attorney | Federal Communications Commission | 1974-2005
 - · Supervised staff of attorneys
 - · Prosecuted major administrative law proceedings of the Agency
- Legal Counsel to Consultant to the President of the United States | National Center for Voluntary Action | 1969-1974
 - · Advised consultant to the President on establishing a national network of local organizations to encourage volunteerism
 - Developed inventory of volunteer programs nationally, linking organizations in a unified network
- Volunteer | Peace Corps, Micronesia | 1967-1968
 - · Served as volunteer lawyer
 - · Helped community of Micronesia to establish a local legislature
 - · Advised Congress of Micronesia
 - · Provided legal advice to businesses and individuals throughout the District

Volunteer Activities

- President | Jewish Council of the Aging | 2019-2021
- Chairman & Board Member | Consumer Council of the State of Maryland | 2002-2020
- President | Charles E. Smith Jewish Day School | 1992-1996
- President | OHR Kodesh Congregation | 1989-1991
- President | Jewish Community Relations Council | 1984-1986
- President | Forest Knolls Parent Teacher Association | 1975-1980
- Founding Member | N Street Village | 1972
- President | Jewish Community Relations Council | 1984-1986
- Volunteer Involvement
- Cub Scouts of America, Pack 771
- Treasurer for Multiple Candidates For Montgomery County Board of Education

Membership in Other Organizations

AARP

Senior Issues of Importance

• Elevating issues of importance to the senior community to the forefront of the community agenda.



Mona Y. Grieser

Work Experience

Many years ago when Ms. Grieser was starting out in her professional career she worked with Native American tribes in Minnesota, primarily Chippewa and Sioux. The experience of seeing how unfortunate had become the lives of many of these tribes due to deliberately poor policy, and lack of access to basic needs, left a lasting impression and changed her career trajectory to one of helping others. After 40 years now, in International development Ms. Grieser is recently retired from managing large complex international development programs funded by USAID, UNDP, UNICEF, UNIFEM, the ILO and the World Bank. She is a recognized expert in social marketing, communication, and behavior change and has been responsible for the establishment of national public health, climate change, and water and sanitation systems in a number of countries. She has taught as adjunct professor in a number of universities. Her particular interest is focused on uncovering and addressing barriers to compliance with public policy and programs as a way to address financial, structural, and systemic obstacles impeding people from accessing and using the information, policies, and programs established for their well-being. Her programs are known for their inclusiveness, their sustainability, their resilience, and for the innovations she encourages. She has worked with both national and municipal governments, non-profits and the private sector and has won awards and recognition for her efforts. Within her work she is also known as a gender and environment specialist and has been a keynote speaker at diverse events: United Nation Development Programme's Environment Day; the International Montessori Association; and at the International Religious Faith conference in Delhi. Despite stints living overseas as adviser to national governments, she has always returned to her base in Silver Spring, where she and her husband have owned a home for 40 years and raised their children. She ran her own consulting firm in Maryland. She has managed large and small budgets and has managed staff in many cultures and nations as well as in the U.S. She volunteers for the Baha'i Faith, organizing programs for the poor internationally and locally, serving on national and local bodies of that Faith organization. It is in returning to the U.S. and serving the elderly in her own local Baha'i community that Ms. Grieser has recognized the many gaps in care for the aging, that make growing old in the U.S. one of the most difficult, and costly, stages of life for so many.

Volunteer Activities

Actively serve in the Baha'i community of Montgomery County.

Past Membership in Other Organizations

- International Social Marketing Association (ISMA)
- American Public Health Association (APHA)
- Society for International Development (SID)
- Global Society for Peace and Governance
- American Broadcasters Association (ABA)

Senior Issues of Importance

Any policy, program or activity that will improve the lives of the elderly, especially the most disadvantaged.

Anna Maria Izquierdo-Porrera's Bio Not Submitted



Morris Klein

Work Experience

Morris Klein practices law in Maryland and the District of Columbia, concentrating in elder law, special needs law and estate planning. He holds the prestigious title of a "Certified Elder Law Attorney" by the National Elder Law Foundation. Mr. Klein is the 2019-2020 chair of the MSBA Elder Law and Disability Section, a position he also held in 2009-2010 and 2001-2002. He has also served as member of the Board of Directors of the National Academy of Elder Law Attorneys (NAELA) and co-chair of its Public Policy Steering Committee. He is also a NAELA Fellow and a member of the NAELA Council of Advanced Practitioners. He is a founding member and past president of the Maryland/DC Chapter of NAELA. He has also served as a member of the Board of Directors of the Special Needs Alliance, a select group of attorneys who advise on special needs issues. He was also a member of the Board of Directors of the Maryland First Disability Trust, a not-for-profit pooled trust for persons with special needs, and the local Alzheimer's Association.

Volunteer Activities

- Montgomery County Commission on Aging Co-chair, Public Policy Committee
- Coalition for the Capital Crescent Trail Vice Chair
- Coalition for the Capital Crescent Trail
 Vice Chair
- Maryland State Bar Association Elder and Disability Law Section Chair

Membership in Other Organizations

- National Academy of Elder Law Attorneys
- Special Needs Alliance
- AARP

Issues of Importance

- Long-term services and supports
- Guardianship and alternatives
- Public policy



Bob Levey

Work Experience

55 years as columnist and staff writer for The Washington Post. Twenty-five year parallel careers as a radio and television personality in Washington and Baltimore markets. Professor of journalism at six major research universities. Author or co-author of six books and dozens of magazine articles. Owner/operator of Bob Levey LLC, a consulting firm that helps local non-profits write more precisely and raise money more successfully. Speaker and master of ceremonies, approximately 1,000 times, at local community events, 1980-present.

Volunteer Activities

- Trustee, Montgomery (MD) College, 2015-present
- President, University of Chicago Alumni Association, 1998-2000
- Member, Committee for Montgomery 2018-present
- National spokesman for smoking cessation programs, American Lung Association, 2022-present
- Lecturer in journalism, Maret School, 2018-present.

Membership in Other Organizations

AFTRA-SAG, 1980-present

- Transportation
- Social connections
- Educational opportunities
- Influence with County's delegation to Annapolis



Kendell Matthews

Work Experience

- Montgomery County Public Schools- Retired, 2007
- Assistant Principal- 1995-2007
- Teacher-Consulting Teacher, Staff Development Teacher, Classroom Teacher, 1973-1994

Volunteer Activities

- COA Social Isolation and Loneliness of Seniors Taskforce, 2020-Present
- Aging and Disability Services: Diversity, Equity, and Inclusion Committee, 2021-Present –
 Notetaker and Resource Packet
- When We All Vote-2020-present
- Greater Stonegate Village, Inc., Co-founder, President Health and Wellness Committee, 2015present
- Trinity Episcopal Church, Washington, DC, Junior Warden 2013-2015 and 2016-2018 (Two-Terms)
- Trinity Volunteer Corp- America Corp Program -2007-2016, Treasurer

Membership in Other Organizations

- Potomac Valley Alumnae Chapter Delta Sigma Theta Sorority, Inc. Historian, Social Action -1986- present
- Potomac Valley Alumnae Chapter Fund Inc., Financial Secretary, 1992-present
- Jack and Jill of America Montgomery County.Org- 1989-2020
- Delta Kappa Gamma, Society International, Sigma Chapter- 1998-2018
- Montgomery County Section National Council of Negro Women Education, Health, Committees, 2020-present

- Health and social services programs- Social Isolation, Food Insecurity, Home Health Care, Respite Care, Recreational programs
- Affordable Housing
- Accessible Transportation
- Expansion of Senior Villages throughout the county



Biographical Information for:

Kathleen Mahoney McGuinness

Work Experience-Highlights (4th Generation Washingtonian)

- 2017-2023-Director of Community Services, SmithLife Homecare-Rockville, led team from 3\$MM to 12\$MM in revenue. Develop initial website, PR, brand management, client acquisition and educational presentations.
- 2006-2017-KMM Consulting, Washington DC. Leadership consultant with expertise in change management, business development & marketing. Multiple employers on short- & long-term assignments.
- 1993-2006-Government of Cayman Islands, B.W.I & Cayman Airways- New York & Grand Cayman, Senior USA Manager, two employers, focus was destination management, hospitality relationships with stakeholders.
- 1972-1993-Trans World Airlines, Wash DC. variety of sales & marketing positions with promotions every 2-3 years in progressive leadership roles, brand management, computers sales, global work travel experience.
- Current Certifications: CDP Certified Dementia Practioner, EOL (End of Life/Hospice Specialist) CHSS Certified Home Safety Specialist, CMP Certified Meeting Planner, Certified Advanced Scuba Diver

Volunteer Activities

- Commission on Aging
- PFAC- Patient Family Advocacy Council- Sibley Hospital, Washington DC
- Caron Ambassador- Nonprofit, 12 Step community Advocate/Speaker for 12 Step Recovery Programs
- Board of Directors, Chevy Chase @ Home Village
- Board of Directors, (FHNN) Friendship Heights Neighbors Network Village

Membership in Other Organizations

- National Geographic Advisory Council
- AARP

- Affordable Homecare/Nursing Homes
- Respite Programs for Caretakers
- Social Isolation
- End of Life Choices
- Technology Education for Seniors



Yvette D. Monroe

Work Experience

Ms. Monroe has worked for her church congregation for over 21 years. She has worked several positions but is currently the Events Director. Prior to working for her congregation, Ms. Monroe worked in the education field as a Special Education Assistant for Montgomery County Public Schools. Ms. Monroe is a former City of Gaithersburg Council Member and a Distinguished Citizen of the Year for the City of Gaithersburg. She is also a 2019 graduate of the Emerge Maryland Program which trains Democratic women to run for elected office. She earned an Associate Degree in Early Childhood Education from Community College of Philadelphia and holds a Certificate from the Parent Leadership Institute.

Volunteer Activities

- Senior Advisory Committee for City of Gaithersburg
 Co-Chair
 - Olde Towne Advisory Committee for City of Gaithersburg
- Senator Cheryl Kagan Senatorial Scholarship Committee
- Volunteers with various candidates in election races
- Co-coordinator for Victory Christian Church International with Gaithersburg Cares Hub food distribution

Membership in Other Organizations

- Women's Democratic Club of Montgomery County
- AARP
- NAACP of Montgomery County

- Age-friendly, equitable, and fair housing
- Retirement issues (navigating the process particularly for new retirees or those who are considering retiring)
- Programming availability for older adults who still work full-time
- Accountability, improvements for Nursing homes/Long Term Care facilities
- Food insecurity



${\it Biographical\ Information\ for:}$

Sibo Ncube

I have always had a desire to serve my community. As a young girl growing up in Zimbabwe, with encouragement from my father, I volunteered at the library for many summers and discovered a love for public service. Life took me through many twists and turns, and from my humble beginnings I eventually immigrated to the United States in 1996 to pursue a higher education and better opportunities for myself and my two sons. It was a struggle to live in a foreign country with no existing network, limited resources and the responsibility of raising two boys as a single mother.

Work Experience

Driven by the goal of always striving for a better life, in 2012 I established Trusted Touch Healthcare, a homecare agency licensed in Maryland and located in Rockville. The company has allowed me to support my family, and I have also been able to provide a service that allows the elderly dignified home bound care throughout the DMV, and particularly in Montgomery County where most of my clients reside.

Volunteer Activities

I have developed deep roots within the community through organizations such as the Aging-in-place Village Associations, Maryland Healthcare Industry Associations, Women Business Owners of Montgomery County, Arc of Montgomery County Family Respite, Hoe and Hope Garden Club Metropolitan Area, and – and as a Rockville resident and businesswoman – I am an active member of the Rockville Chamber of Commerce.

Membership in Other Organizations

- Village Associations
- Maryland Healthcare Industry Associations
- Women Business Owners of Montgomery County
- Arc of Montgomery County Family Respite
- Hoe and Hope Garden Club Metropolitan Area
- Rockville Chamber of Commerce

- Support Montgomery County business community and civic leaders
- Medical aid in dying
- Identifying resources for seniors and their families within the County
- Being involved in building a better community through business development, human services and adequate public transportation for the elderly, environmental issues, public safety



Biographical Information for:

Laurie Pross

Work Experience

1970/71/72: Administrative Assistant- Summer Russian Language Immersion Program

Norwich University, Northfield, Vermont

1971-73: Teaching Assistant, French, University of Virginia, Charlottesville, Virginia

1973-75: Supervisor, Evening Clinic, Medical College of Virginia (VCU), Richmond, Virginia 1975-79: Coordinator, General Medicine Services, Medical College of Virginia, Richmond,

Virginia

1980-83: Administrative Manager, Department of Psychiatry, The George Washington University,

Washington, DC

1983-84: Administrative Resident-(for Master's program), Goodwin House, Alexandria, Virginia 1984-1990: Fiscal Operations Director, Department of Pathology, The George Washington University,

Washington, DC

1990-98: Administrator, Department of Pathology, The George Washington University,

Washington, DC

Volunteer Activities

- 1999-2002: The Washington Home and Community Hospices, Washington, DC (Volunteer of the year in 2001)
- 2000-2005: The Veterans Administration Medical Center, Washington, DC
- 2005-2206 Holy Cross Hospital (Palliative care), Silver Spring, Maryland
- 2006-2010: Kensington Park Senior Living, Kensington, Maryland
- 2009-2019: Bethesda Cares (food assistance for the homeless), bethesdacares.org
- 2016-2022: Board of Directors, Villages of Kensington (created brochure and instrumental in website content and design), villagesofkensingtonmd.org
- 2019-2022: Residences at Thomas Circle, Washington, DC
- 2019-2022: Board of Directors and Treasurer, Washington Area Villages Exchange, Washington Area Villages Exchange

Membership in Other Organizations

- American Society on Aging
- Compassion and Choices
- GROWS

- Age-Friendly
- Medical aid in dying
- Aging in place
- Social determinants of health
- Diversity, equity, and inclusion



Richard Ricciardi

Work Experience

Richard Ricciardi, CRNP, PhD, FAANP, FAAN is a Professor and Director of Strategic Partnerships for the Center for Health Policy and Media Engagement at The George Washington University School of Nursing. Prior to joining GW, Dr. Ricciardi served as the Director, Division of Practice Improvement and the Senior Advisor for Nursing at the Agency for Healthcare Research and Quality. Dr. Ricciardi served on active duty in the Army for 31 years, where he held numerous positions as a pediatric and family nurse practitioner, clinical scientist, and senior leader. In 2020, Dr. Ricciardi was recalled back to active duty to serve as the Medical Director for the COVID-19 pandemic screening, treatment, and public health response at Fort Leonard Wood Missouri, one of the Department of Defense's largest training bases.

Volunteer Activities

- Past president of Sigma Theta Tau International Honor Society of Nursing
- Past president of the National Association of Pediatric Nurse Practitioners
- Maintains a part-time clinical practice at Mercy Health Clinic serving uninsured and underserved populations in Montgomery County, Maryland

Membership in Other Organizations

- AcademyHealth
- American Nurses Association
- American Academy of Nursing
- National Association of Pediatric Nurse Practitioners
- National Organization of Nurse Leaders
- American Association of Nurse Practitioners
- Sigma Theta Tau International

- Aging in place
- Healthcare issues
- Health and well-being
- Loneliness/Mental health and wellness
- Exercise and fitness
- Food insecurity
- Built environment
- Transportation



Beverly Rollins

Work Experience

Ms. Rollins is retired from the U.S. government with more than 32 years of service. She worked in several positions with the Social Security Administration, primarily as an executive analyst for senior level executives. She was asked to join the staff of the Social Security Advisory Board, an oversight organization for the Social Security Administration, where she served as Executive Officer for 17 years. Before joining the Federal government, Ms. Rollins worked as an Economic Service Worker for the WV Department of Welfare and also as a social worker for HeadStart in her hometown of Grafton, WV. She earned a bachelor's degree in social work from West Virginia University, a master's degree in General Administration for the University of Maryland, and a master of arts degree in Thanatology from Hood College. She also holds a certificate in Gerontology from Hood College.

Volunteer Activities

- Montgomery County Commission on Aging Co-chair, Communications Committee
- Montgomery Hospice Patient Visitation
- Association for Death Education and Counseling Assistant Editor of International Newsletter Member, Communications Committee
- AARP

Member, Capitol Hill Strike Force

Membership in Other Organizations

- National Hospice and Palliative Care Organization
- Association for Death Education and Counseling
- American Society on Aging
- Alzheimer's Association
- AARP
- Daughters of the American Revolution

- Retirement income adequacy
- Caregiving
- End-of-life issues



Barbara Selter

Work Experience

Ms. Selter has recently retired from MAXIMUS, Inc after more than 22 years of service, where she served as a Vice President and National Market Lead for the Long Term Services and Supports (LTSS) practice area. She has over 30 years professional experience in business process reengineering and in the implementation of systems for state and federal agencies, focusing on the use of technology to optimize health and human service delivery. As Vice President, MAXIMUS Health Services, Ms. Selter specialized in health administration and e-health solutions including Long Term Services and Supports, Electronic Benefits Transfer (EBT), electronic commerce/commercial payment, identity authentication, and smart card technologies. Ms. Selter has worked extensively with Medicaid Directors across the country to implement LTSS-related health care reform initiatives including efforts to automate financial eligibility requirements for Medicaid waiver services, assisting states with the implementation of the Home and Community Services regulation, using technology to support aging in place, and identifying ways to develop the direct care workforce to better support the elderly. Ms. Selter facilitated the national Dual Eligibles Work Group, which brought together CMS, State, and project personnel to share best practices in the implementation of the Financial Alignment Demonstrations for Medicare-Medicaid Eligibles, an effort to integrate health care delivery for persons dually eligible for Medicare and Medicaid. Prior to joining MAXIMUS, Ms. Selter worked for Price Waterhouse Coopers and Booz Allen & Hamilton, where she focused on improving consumer engagement in health and human service programs.

Volunteer Activities

- Montgomery County Commission on Aging
 - Chair
 - Member, Health and Wellness and Aging in Community Committees
- Board Member, Leah's Dream Foundation Provides scholarships for young women to attend high school in Ghana to empower them to be self-sufficient through higher education and apprenticeships
- College Bound Organization that provides coaching to low-income, minority students to support their acceptance and entry into higher education

Membership in Other Organizations

- National Association of States United for Aging and Disabilities
- National Association of Medicaid Directors
- American Society on Aging
- AARP

- Creating support programs and using technology to assist seniors with aging in place
- Development of the Direct Care Workforce to address shortages in home care
- Development of affordable, supportive housing for the elderly



(Ella) Marie Sloan

Work Experience

Ms. Sloan's degree is in organizational management and her career covered the areas of administration and management in the development, implementation and coordination of specialized programs such as (1) first ever program for pregnant school girls in New York City during the 1960s; (2) recruitment of minorities and women into the nation's fire service; (3) coordinating the training of the first FEMA Corp (same as Peace Corp) assigned to work disasters; and, (4) coordinating the development of an Agency-wide apprenticeship training program for disaster workers.

Volunteer Activities

- Montgomery County Commission on Aging
- Community Advocate Institute
- Moms Demand Action
- Do The Most Good--Campaigning

Membership in Other Organizations

- AARP
- Moms Demand Action
- Women in Need

- Food Insecurities
- Social Isolation



Katie Smith

Work Experience

Katie Smith has over 10 years of experience in public policy and community engagement initiatives that gained the support of presidential administrations, the U.S. Congress, State and local elected officials, and public and private stakeholders.

Her most recent career opportunity allows her to assume the role of a government affairs professional for the American Federation of State, County and Municipal Employees (AFSCME). In that role, she analyzes legislative developments and initiatives in 15-plus areas covering Social Security and retirement security, civil and human rights, voting rights and election security, judicial nominations, the *Fair Labor Standards Act* (overtime and minimum wage), women's issues (paid family and sick leave and fair pay), the Department of Labor's Employment Training Administration's programming and appropriations (employment service, job training, and workforce development), and 2020 Census appropriations and preparation.

Prior, Katie worked in the U.S. Senate as the Deputy Scheduler for Senator Debbie Stabenow of Michigan; as a Legislative Aide for Senator Michael F. Bennet of Colorado; and as a staffer on the Health, Education, Labor, and Pensions (HELP) Committee under the chairmanship of the late Senator Edward M. Kennedy. She also served six years on the Montgomery County Commission for Women.

Volunteer Activities

- Montgomery County Commission Aging Host of Seniors Today Member, Communications Committee
- Capital Partners for Education

- Retirement and income security strengthening and expanding Social Security
- Long-term care services and support
- Community and education services transportation, social activities, and health and wellness promotion



Biographical Information for:

Kate Stein

Work Experience

Kate's career in consulting focused on the development of human and organizational potential via people management practices, communications and engagement, change management practices, and process design. She has significant experience in designing and leading diversity, equity, and inclusion initiatives in the workplace. Kate has also worked in marketing and has taught writing and biology to students in high school, college, and professional settings.

She also holds advanced degrees in both science and the arts with masters in Cellular and Molecular Biology (University of Missouri – St. Louis), Creative Writing in Fiction (University of Michigan), and English and American Literature, (Syracuse University). Kate recently earned the Public Leadership Credential (PLC) from the Harvard Kennedy School, completed Public Narrative course (also through HKS), and a course on Comparative Equality and Anti-Discrimination Law (StanfordOnline).

Volunteer Activities

Current:

• Montgomery County Women's Democratic Club, advocacy committee

Previous, representative:

- Volunteer for LearnServe International
- DC Soccer (formerly Stoddert Soccer) coach and recreational league commissioner Governor for University of Michigan Alumni Association of Washington DC
- Arts & Letters Commission (University City, MO)

Membership in Other Organizations

- Montgomery County Women's Democratic Club
- St. John's High School Mothers Club

- Aging in place / affordable and accessible living
- Workplace & pay equity
- Multigenerational advocacy and volunteerism
- Lifelong learning



Mary L. Sweeney

Work Experience

Mary graduated from the University of Maryland with a BA in Music, Piano Performance and then attended Catholic University where she received a BS in Music Therapy. She spent five years working as a Music/Recreation Therapist in various nursing and rehabilitation centers in the metro area before going into marketing senior care services. She later received her Master's Degree in Health Care Administration from the University of Maryland Global Campus. She has worked in a variety of settings including: Skilled nursing facilities, assisted living facilities, home care services and continuing care retirement communities. For the past ten years, Mary has worked as the Sales Coordinator at Revitz House, an affordable independent living senior community which is part of Charles E. Smith Life Communities in Rockville, Maryland. Mary is a long-time resident of Montgomery County. Favorite pastimes include horseback riding and playing/composing music.

Volunteer Activities

- Montgomery County Commission on Aging Member, Aging in Community Committee
- Grass Roots Organization for the Wellbeing of Seniors (GROWS)

Board Member

Member, Advocacy Committee

Co-chair, Public Awareness Committee

Co-chair, Development Committee

- Montgomery County Senior Advisory Committee Member
- Greater Washington Alzheimer's Association Memory Walk Co-chair

- Affordable housing and assisted living
- Food insecurity
- Social isolation



Marsha E. Weber

Work Experience

Ms. Weber was born and raised in Detroit, Michigan. She worked in private practice as a psychotherapist initially with teenagers and substance abuse and then expanded to work with couples and families.

Ms. Weber moved to Maryland in 2000 and pursued her interest in working with the senior population. She began working as a Service Coordinator/Resident Counselor in a Bethesda, MD Independent Senior Building. She provided similar expertise with seniors in Independent Senior Buildings in D.C. and Gaithersburg.

Ms. Weber is currently working with the Village, Olney Home for Life and is overseeing Friendly Call and Visiting Services. She also coordinates educational and informational programming.

Volunteer Activities

 Montgomery County Commission on Aging Co-chair, Health and Wellness Committee

Membership in Other Organizations

Grass Roots Organization for the Well-Being of Seniors (GROWS)

- Education and information availability to all seniors
- Advocacy for those who need a louder voice
- Support services for those seniors aging in place



T. Ryan Wilson

Work Experience

Ryan Wilson is an attorney who practices law in Howard, Montgomery, and Prince George's counties in Maryland. His practice focuses on small business issues, estates planning, probate, and elder law, including Medicaid long term care planning. Mr. Wilson is licensed to practice law in Maryland and California, and he is working becoming licensed in the District of Columbia and Virginia. He is a member of the Maryland State and Montgomery County bar associations. He is also a member of the National Academy of Elder Law Attorneys. His clients include small business owners, people making estate plans or going through probate, and families caring for elderly relatives.

Prior to opening his own practice, Mr. Wilson worked for AARP as a lobbyist and policy analyst handling financial services and consumer protection issues and the Maryland General Assembly as a legislative counsel and policy analyst. He earned his law degree from the University of Oregon. He earned his bachelor's and master's degrees from San Francisco State University.

Volunteer Activities

 Montgomery County Commission on Aging Co-chair, Public Policy Committee

Membership in Other Organizations

- National Academy of Elder Law Attorneys
- Estate Planning Council of Montgomery County, Maryland
- Maryland State Bar Association
- Montgomery County Bar Association
- Grassroots Organization for the Wellbeing of Seniors
- Arts for the Aging, Member of the Board of Trustees
- Paint Branch Park Condominium, President of the Board

- Financial exploitation
- Diminished capacity
- Long-term care



Arthur L. Williams

Work Experience

Retired from the U.S. Department of Defense after 35 years of service, Mr. Arthur L. Williams was a civilian with the U.S. Army working as a Mathematician, Operation Research Analyst, and Computer Scientist. For more than 50 years, he has served on numerous community boards and councils in Montgomery County, including two terms on the Montgomery County, MD, Commission on Health. He is past Chair of the HIV/AIDS Coalition and served on the Mobile Medical Executive Committee. He was President of Home Study, Inc., serving young people in 15 Montgomery County, MD, indigent African American communities and served as the Montgomery County representative on the state Commission on Children and Youth. He also served on the Silver Spring Redevelopment Committee.

Volunteer Activities

- Montgomery County Commission on Aging Member, Health and Wellness Committee
- NAACP, Montgomery County Branch
 Lifetime Member, Executive Committee Member
- 1977-2 Action Group Founding Member, Chair
- African American Health Program
 Founding Member, Executive Committee Member

- Health and wellness
- Racial equity
- Homelessness



Janice Zalen

Work Experience

Retired from The American Health Care Association (AHCA) as a Senior Director of Special Programs. During her 15 years at AHCA, Ms. Zalen championed disaster planning efforts for nursing facilities, advocated for Medicaid expansion efforts relating to long term care, and responded to government policies and procedures relating to nursing facilities.

Volunteer Activities

- Montgomery County Commission on Aging Secretary
 Member, Public Policy Committee
- Montgomery County Department of Health and Human Services, Aging and Disability Services Long-Term Care Ombudsman Program Long-Term Care Ombudsman Volunteer
- Silver Spring Village
 Administrative Volunteer

Membership in Other Organizations

National Association for Local Long-Term Care Ombudsman

- Quality care in all long-term care settings
- Environmental changes that facilitate senior access, e.g., improved lighting and sidewalks
- Affordability of long-term care services