



MONTGOMERY COUNTY HOMELESS SERVICES CONTINUUM OF CARE

INTERAGENCY COMMISSION ON HOMELESSNESS QUARTERLY MEETING

Wednesday, June 15, 2016
3:30 – 5:00 pm
Rockville Memorial Library
First Floor Conference
21 Maryland Avenue, Rockville, Maryland 20850



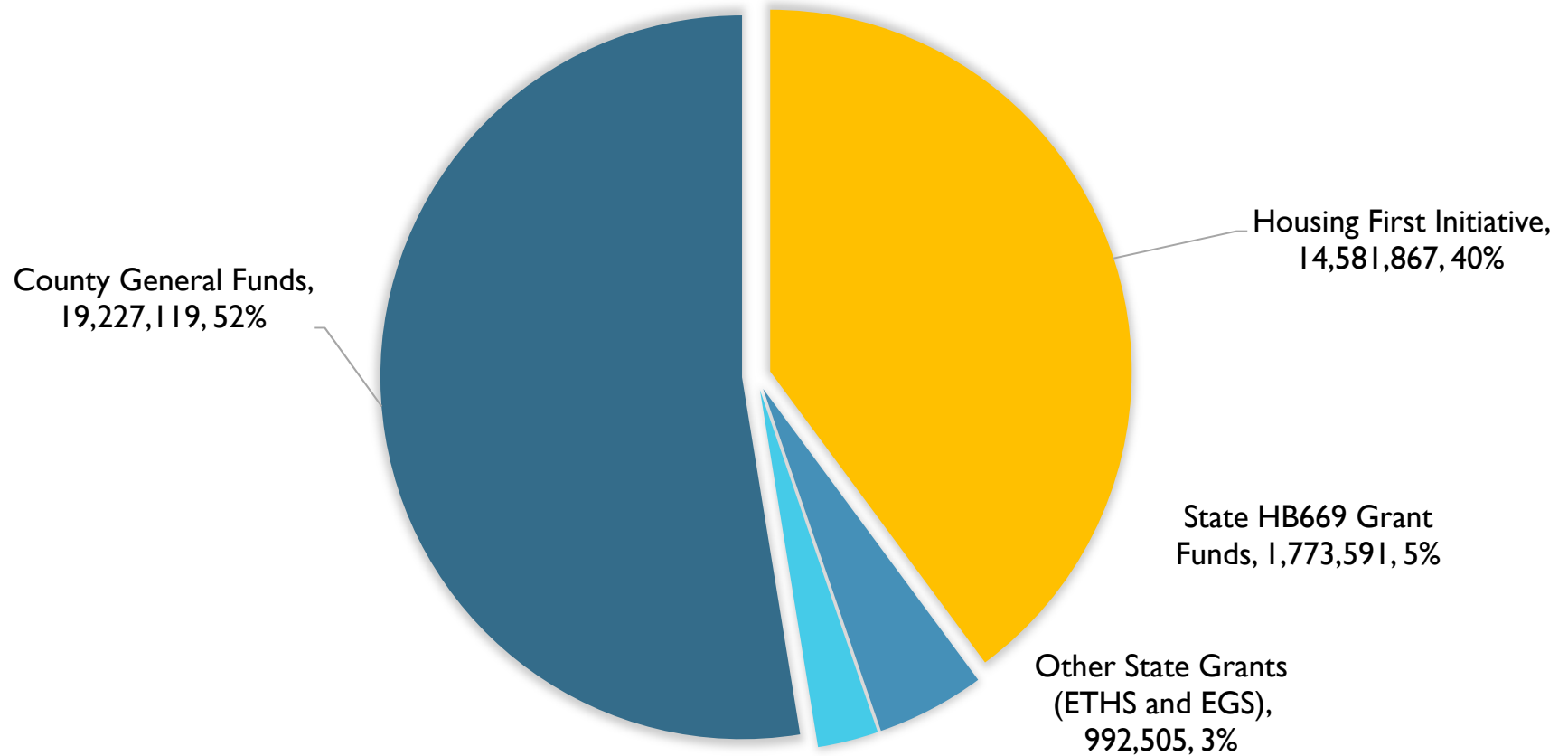
UPDATE: FISCAL YEAR 2017 BUDGET



FISCAL YEAR 2017 BUDGET OVERVIEW

SPECIAL NEEDS HOUSING MACRO BUDGET

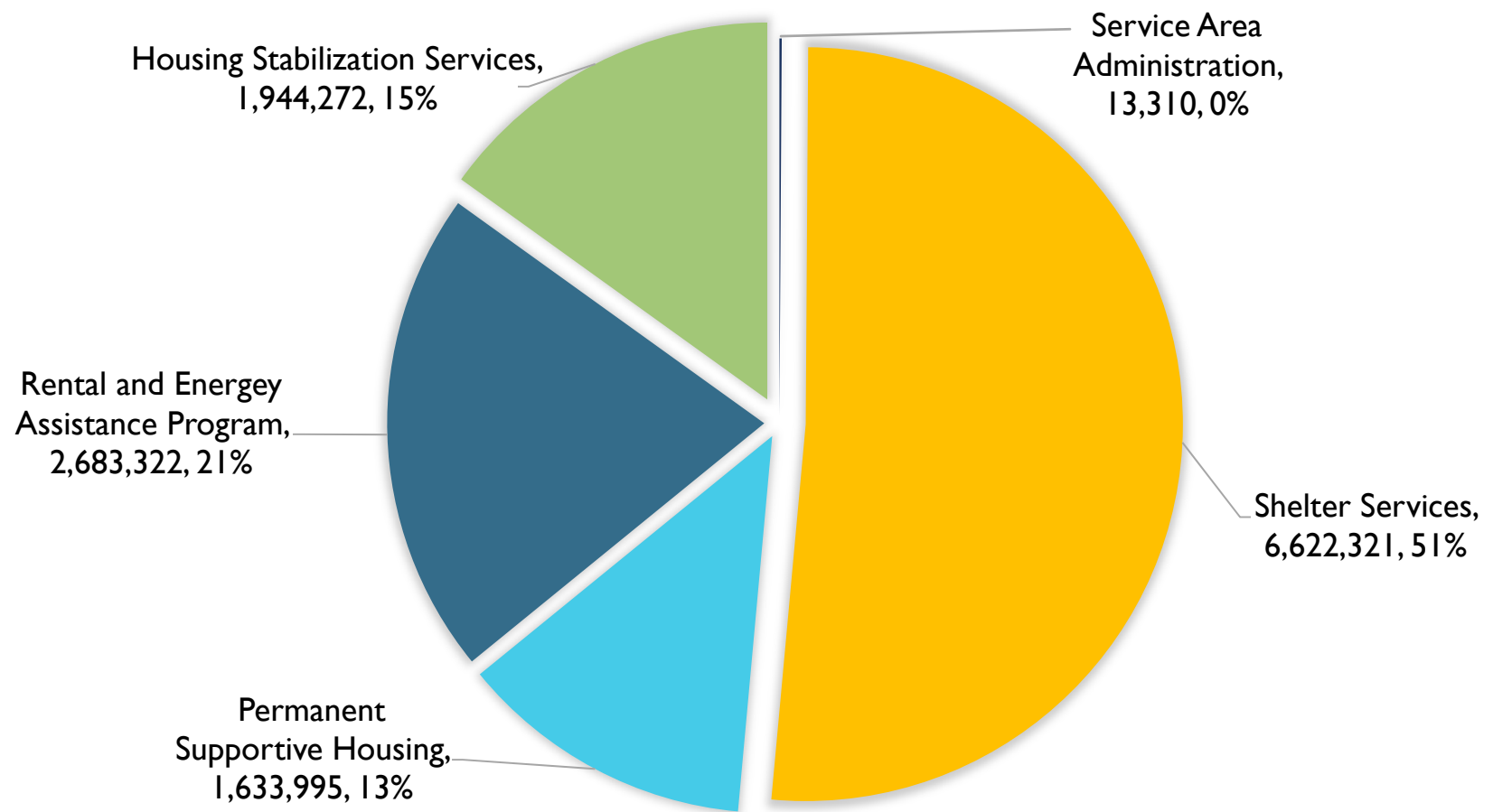
Total: \$36,575,083



BUDGET BY PROGRAM AREA

County General Funds		
Program Area	FY17 Budget	Percentage
Service Area Administration	419,213	2%
Shelter Services	7,085,648	37%
Permanent Supportive Housing Services	2,737,160	14%
Rental and Energy Assistance Program	3,467,663	18%
Housing Stabilization Services	5,517,434	29%
TOTAL GENERAL FUNDS BUDGET	\$19,227,119	

OPERATING BUDGET BY PROGRAM AREA



SPECIAL NEEDS HOUSING: HIGHLIGHTS

Increase to enhance Zero:2016 Veterans' Homelessness	\$150,000
Increase to enhance Zero:2016 Chronically Homeless	\$250,000
Increase to Case Management for Permanent Supportive Housing	\$242,000
Increase to Security for Shelter Services	\$50,000



POINT-IN-TIME COUNT 2016



POINT-IN-TIME COUNT 2016

	2014	2015	2016	% Change 2015-2016
Total Homeless Persons	891	1,100	981	-10.82%
Individual Adult's				
• Unsheltered	95	103	96	-6.80%
• Emergency Shelters	352	338	375	10.95%
• Transitional Housing	156	157	152	-3.18%
• Total Individual Adults	603	598	623	4.18%
Families with Children				
• Unsheltered	0	0	0	
• Emergency Shelters	48	110	67	-39.09%
• Transitional Housing	43	49	42	-14.29%
• Total Families	91	159	109	-31.45%
• Total Persons in Families	288	502	358	-28.69%
FY16 Family Shelter/Hotel Households (7/1/2015-4/15/2016)	348	342	251	-26.61%
Total Persons in Permanent Supportive Housing Programs (PSH)				
• Individual Adults	646	723	775	7.19%
• Families with Children	324	323	372	15.17%
• Total Rapid Re-Housing All Programs	35	35	51	45.71%
• Total Persons in Families	1,125	1,145	1,147	0.17%
• Total Persons in PSH	1,771	1,868	1,922	2.89%

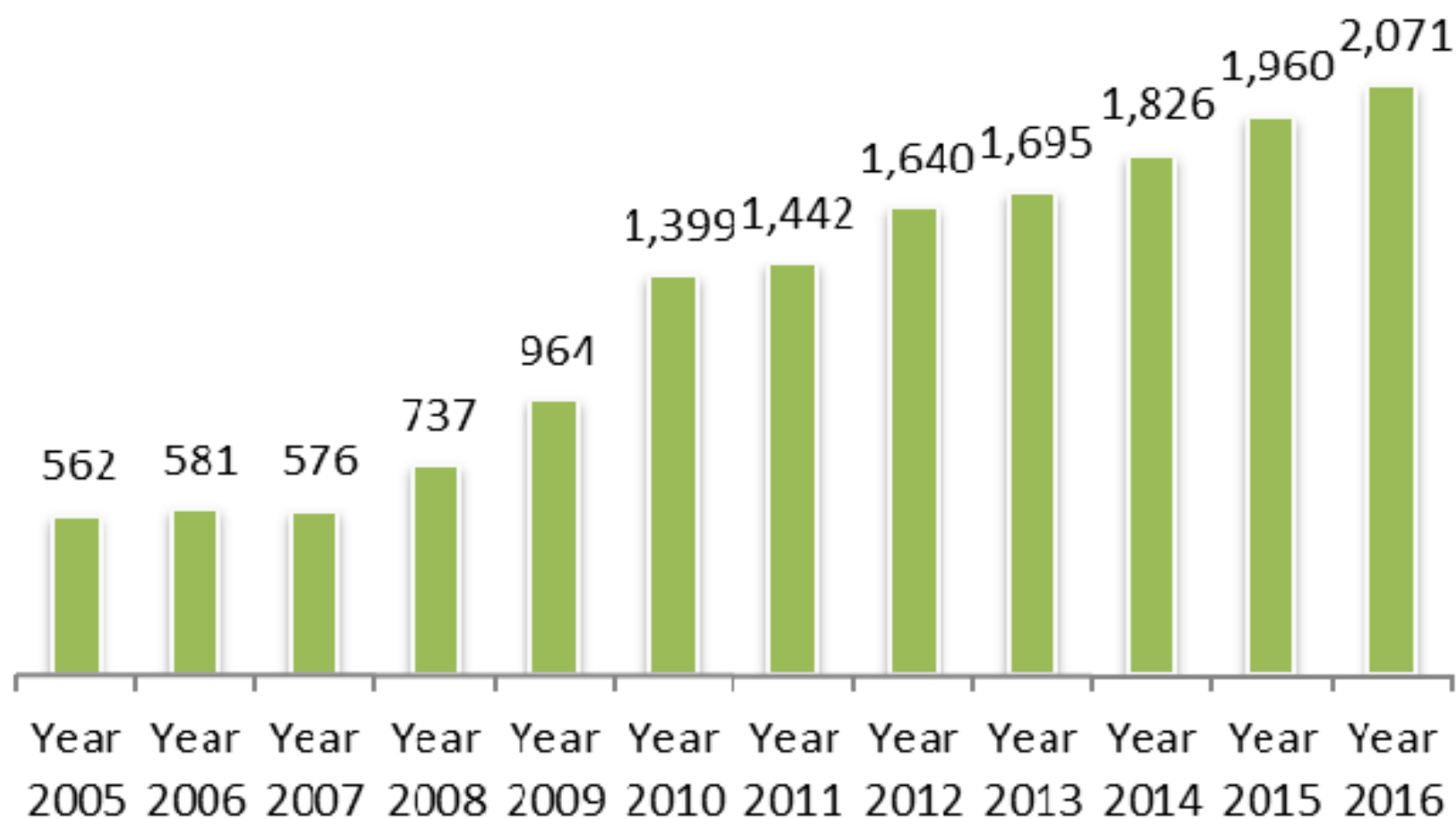
POINT-IN-TIME COUNT 2016

Montgomery County's Homeless Subpopulations

	FY 2014	FY 2015	FY 2016	% Change 2015-2016
Chronic Substance Abuse (CSA)	93	76	74	-2.63%
Severe Mental Illness (SMI)	165	204	183	-10.29%
Dually Diagnosed (CSA & SMI)	123	144	114	-20.83%
Chronic Health Problem	164	194	198	2.06%
Living with HIV/AIDS	5	15	7	-53.33%
Physical Disability	99	80	91	13.75%
Domestic Violence Victims *	187	291	127	-56.36%
Limited English Proficiency	85	73	85	16.44%
U.S.Veterans	35	24	17	-29.17%
Chronically Homeless	181	164	151	-7.93%
Unsheltered Chronically Homeless	95	49	44	-10.20%

* Any History of Domestic Violence

Persons in Permanent Supportive Housing





HUD'S CONTINUUM OF CARE COMPETITION



FISCAL YEAR 2015 CoC PROGRAM COMPETITION DEBRIEFING

- HUD announced the final round of CoC Competition awards in May 2016. Montgomery County was awarded a total of \$8.1 million in funding during the competition.
- HUD utilized a new, more competitive award process for the first time this year
- Transitional Housing projects fared poorly nationally. In 2015 HUD funded \$170 million compared to \$325 million in 2014.
- CoC Allocation Committee will be meeting in preparation for 2016 Competition to review process.

2015 CoC COMPETITION – FUNDING AWARDS

RENEWAL FUNDING

Project Name	Amount
MCCH Cordell Place	139,635
MCCH Seneca Heights PLQ	370,078
HOC McKinney XII	551,417
IW Carroll House	240,396
IW Interfaith Homes	294,150
MCCH Home First I	141,519
MCCH Hope Housing	531,698
MCCH Home First 2	280,535
The Dwelling Place New Opportunities	144,961
MCCH Safe Haven	842,321
HOC McKinney X (Funding for part of project falls into Tier II)	2,918,794
HOC McKinney III	81,048
NCCF Rapid Re-Housing Demonstration	184,126

2015 CoC COMPETITION – FUNDING AWARDS

NEW FUNDING

Project Name	Amount
MCCH Keys First – New PSH Project	825,587
MD-601 Montgomery County Planning Grant	44,250

RENEWALS NOT FUNDED

Project Name	Amount
NCCF Family Stabilization Program	652,878
City of Gaithersburg Wells Robertson	130,690

FISCAL YEAR 2015 CoC PROGRAM COMPETITION DEBRIEFING

Overall Scores for all CoCs	
Montgomery County's Score	176.75
Highest Score for any CoC:	188
Lowest Score for any CoC	49.5
Median Score for all CoCs:	149.75
Weighted Median Score for all CoCs:	158.25*

*CoCs that scored higher than the weighted median score were more likely to gain funding relative to their Annual Renewal Demand, while CoCs that scored lower than the weighted median were more likely to lose money relative to their Annual Renewal Demand.



UPDATE: STRATEGIC PLAN YEAR 2



CONTINUUM OF CARE STRATEGIC PLAN – YEAR 2

Support Rental Subsidies targeted to those experiencing or most at risk of homelessness	Committee Lead
Explore new sources of public and private funding, not just subsidies, for all aspects of support necessary for stable, affordable housing.	
Convene/develop multiple stakeholders (corporate/faith based/foundations to see funding and cultivate political leaders to maximize connections to HUD and other relevant agencies.	
Preserve and Expand Supply of Affordable Rental Homes through Federal, State and Local efforts	Committee Lead
Identify additional Resources to reduce housing development costs in order to facilitate development of rental units affordable to lower-income households.	

CONTINUUM OF CARE STRATEGIC PLAN – YEAR 2

Improve access to Federal, State and Locally funded Housing Assistance by eliminating barriers and encouraging prioritization of persons experiencing or most at risk of homelessness.

**Committee
Lead**

Advocate for Housing Opportunities Commission to develop a priority for access to vouchers.

Build Successful In-home service delivery models to provide services in the homes of persons who have experienced homelessness including Medicaid-funded services.

**Committee
Lead**

CONTINUUM OF CARE STRATEGIC PLAN – YEAR 2

Establish Medical Respite Programs to Expand Options for Persons Experiencing Homelessness with Complex Medical Needs who are being discarded from hospitals.	Committee Lead
Identify medical respite models and determine which will work best for Montgomery County	ICH Hospital and Jail Committee
Map current systems for persons with medical needs and what system would be like with medical respite in place.	
Take hospital staff on tour of shelter and centers so they better understand system.	

CONTINUUM OF CARE STRATEGIC PLAN – YEAR 2

Promote targeted outreach strategies to identify youth experiencing homelessness who are most likely to end up in an emergency room, hospital, jail or prison, and connect them to the housing and support they need.

**Committee
Lead**

Create strategy to identify and engage homeless youth.

Identify gaps in services for youth who are homeless and determine ways to fill the gaps.

Operations
Committee

Develop and promote best practices in crisis response programs.

**Committee
Lead**

Continue to refine Coordinated Entry System

Develop uniform documentation of chronic homelessness

Implement Documentation of disability

Operations
Committee

CONTINUUM OF CARE STRATEGIC PLAN – YEAR 2

Create Common Data Standards and Uniform Performance Measures across targeted programs.

Committee Lead

Analysis of data using performance measures to determine baseline.

Incorporate performance measurements into data quality reports.

Performance
Review
Committee

Increase Use of the Homeless Management Information System (HMIS-Service Point) by programs targeting homelessness.

Committee Lead

Convene HMIS user group to develop and delivery training and create ongoing resources for providers to assure standard use of HMIS and improve use of system for effective case management and reporting.

Performance
Review
Committee

CONTINUUM OF CARE STRATEGIC PLAN – YEAR 2

Educate and Engage the Public about homelessness and the need to take action.	Committee Lead
Develop a communication plan and materials to create a clear message around homelessness that can be used to educate community.	Outreach and Education Committee.
Create Homeless Resource webpage	



ZERO: 2016 ACTION CAMP



WHAT IS THE ZERO:2016 ACTION CAMP?

- Action Camp is a one and half day quality improvement workshop to identify and tackle the biggest barriers standing to ending chronic homelessness in Montgomery County.
- Learn about new problem solving tools.
- The Montgomery County Action Camp is scheduled for July 19th and July 20th.

OBJECTIVES AND OUTCOMES OF THE CHRONIC HOMELESSNESS ACTION CAMP

1. Create a work-plan with change ideas and strategies for improving our Coordinated Entry System and By-Name-List processes
2. Create a work-plan for strategies to accelerate our housing placement rates people experiencing chronic homelessness.
3. Establish our organizational structure for carrying out the plans as we move forward.
4. Agree on the tools that will be used to measure our progress.
5. Re-energize the engagement throughout the community about the effort to end chronic homelessness in the County.

SUGGESTED PARTICIPANTS IN THE CHRONIC HOMELESSNESS ACTION CAMP

- Homeless Services Providers, including:
 - Shelter and Transitional Housing providers
 - Behavior Health providers
 - Outreach agencies
 - Permanent Housing programs
- Interagency Commission on Homelessness members
- Housing Opportunities Commission
- Officials from County Government Agencies
- Elected Officials
- Representatives from the Landlord / Property Management business community



ZERO:2016 CHRONIC HOMELESS INITIATIVE



OUR GOALS

- Montgomery County is committed to ensuring that all County residents who are chronically homeless are living in permanent housing by December 31, 2017.
- This is the second component of the Zero:2016 effort, following up on the Veterans homelessness initiative.
- Our goal is that:
 - anyone who is currently chronically homeless will be housed before the end of 2017, and
 - anyone who becomes chronically homeless in the future will be housed within 90 days of their first being identified.

FEDERAL TARGETS FROM HUD AND USICH

■ For Individuals:

- All persons known to be experiencing chronic homelessness have obtained permanent housing with appropriate services (e.g., permanent supportive housing), **or**
- The number of individuals that continue to experience chronic homelessness does not exceed 0.1% of the total number of individuals reported in the most recent Point-in-Time, or 3 persons, whichever is greater (for Montgomery County, this would be 3)

■ For Families:

- Criteria and benchmarks will be released by HUD and the USICH later this year.

CHRONIC HOMELESSNESS DEFINITION

- For Individuals:

- Must have a disability, **and**
- Live in a place not meant for human habitation, or a safe haven, or in an emergency shelter; **or**
- Live in an institutional care facility if the individual has been living in the facility for fewer than 90 days and had been living in a place not meant for human habitation, a safe haven, or in an emergency shelter immediately before entering the institutional care facility, **and**
- Have been homeless continuously for at least 12 months or on at least 4 separate occasions in the last 3 years where the combined occasions must total at least 12 months. [Each period separating the occasions must include at least 7 nights of living in a situation other than a place not meant for human habitation, in an emergency shelter, or in a safe haven.]

- For Families:

- Head of household meets the above definition.

CURRENT NUMBERS

- The County's 2016 Point in Time (PIT) survey identified 149 chronically homeless individuals in Montgomery County, and 2 chronically homeless families.
- CoC is currently reviewing all data available, and developing new connections with outreach providers and others to create a By-Name-List of persons who meet the updated definition of chronically homelessness.

SHORT-TERM STEPS

- Based on current data and past trends, we are working to estimate the number of individuals and families who will become chronically homeless in Montgomery County during the course of 2016 and 2017
- We are using the existing Housing Prioritization List and the By-Name-List to guide the prioritization of all current and future Montgomery County chronically homeless residents for Permanent Supportive Housing and other types of housing placements.
- We are working to identify the size of the gap between the County's currently available permanent housing resources and what is needed to reach the goal of ending chronic homelessness by December 31, 2017.

LONGER-TERM STEPS

- Look at whether increased prioritization or reallocation of existing housing resources to target chronically homeless individuals and families might expedite reaching the goals;
- Consider how preferences for existing vouchers or the addition of new project-based vouchers through collaboration with the Housing Opportunities Commission could increase the supply of permanent supportive housing;
- Consider how tenants in existing PSH units who might need decreased social services supports might “move up” into less intensive rent subsidized programs and therefore free up PSH for incoming chronically homeless individuals and families.
- Continue to develop the planning to link Medicaid funding to pay for services in PSH, and tie this effort into the goal to reach functional zero for chronic homelessness by December 31, 2017.



ZERO:2016 VETERAN INITIATIVE SUSTAINING THE EFFORTS



STATUS ON GOALS AND KEY STATISTICS

- From January 1 – June 1, 2016, a total of 18 formerly homeless Veterans have moved into permanent housing. This is in addition to the 55 that moved into permanent housing in 2015.
- Our functional zero goal is to have no more than 6 Veterans who are homeless on our active by-name-list in a given month.
- As of June 1, there were 5 Veterans on the active by-name-list (4 individuals and 1 family).
- The average length of time for a person on our list is under 90 days from the date of addition to date of housing placement.

ADDITIONAL RESOURCES FISCAL YEAR 2017

- As part of Montgomery County's Fiscal Year 2017 Budget, an appropriation in the amount of \$150,000 was approved to provide permanent supportive housing, rapid re-housing, and one time grants to re-establish housing for homeless Veterans in the County. This additional program funding will be made available as early as July, 2015.
- Montgomery County has received seven (7) new HUD VASH Vouchers for permanent housing for 2016.

SUSTAINING THE EFFORT

- The Zero:2016 team continues to manage the by-name-list on a daily basis and meets monthly with all providers, including the VA, to track on-going progress
- Getting better results from the SSVF Rapid Rehousing Funds continues to present a challenge, given the high rental costs in the County's housing market and relatively short time-frame that the SSVF support is provided.
- Throughout the year, the Zero:2016 team will be closely monitoring the number of Veterans who become homeless so that we can ensure that the programs continue to be able to get individuals and families quickly into permanent housing placements.

WHY WE DO THIS WORK IT!





NEW INITIATIVES



NEW INITIATIVES

- Medicaid
- Youth Homelessness



QUESTIONS





ANNOUNCEMENTS





THANK YOU

