MONTGOMERY COUNTY INTERAGENCY COMMISSION ON HOMELESSNESS

NOVEMBER 2, 2022

ROCKVILLE MEMORIAL LIBRARY/ HYBRID VIRTUAL

Housing for All

A Stronger Montgomery

AGENDA

I. Welcome and Introductions of Commissioners

II. Review and Approve September Minutes

III. HUD CoC and Supplemental NOFO submissions

IV. Strategy and Planning Committee Update

V. Built for Zero: Zero for all Populations

VI. Review on Montgomery County's Progress on Ending Homelessness

VII. Public Comments

VIII. Announcements

Next Meeting: Wednesday January 11, 2023

Housing for All

A Stronger Montgomery

HUD CONTINUUM OF CARE AND UNSHELTERED NOFO

Annual Continuum of Care Competition

- All renewal projects were prioritized for funding in Tier 1
- Submitted two new bonus projects
  - Pathways to Housing DC: Scattered Site- Permanent Supportive Housing Program for individuals enrolled in Assertive Community Treatment services
  - National Center for Children and Families: Youth Transitional Housing – Rapid Rehousing Program

Unsheltered Supplemental NOFO

- Expansion of Corporate Lease Permanent Supportive Housing, Critical Time Intervention Specialist, Enhanced Access to Behavioral and Somatic Health Care
- Planning Grant to evaluate current outreach strategy and recommend improvements
- HHS project to hire a permanent Outreach Systems Coordinator position

Current Strategic Plan to End Homelessness expires in December 2023

To prepare for revisions to the plan, the Strategy and Planning Committee is embarking on an environmental scan as the pandemic has significantly altered our reality

Current strategies outlined in the Plan will remain but the action plan will be updated.

- Reduce Racial Disparities Across the System
- Build and Support Strong and Adaptable Programs
- Build and Support Affordable Housing Solutions within the Continuum of Care
- Coordinate Effectively Across other Systems of Care
- Increase and Diversify Funding
- Educate and Advocate for Change

Strategic Plan Update Market Scan: What has changed since the last strategic plan was written (January 2020)?

Examining the general environment involves gaining an understanding of key factors and trends in broader society. PESTEL analysis is a popular framework for organizing these factors and trends and isolating how they influence industries and the firms within them. Below we describe each of the six dimensions associated with PESTEL analysis: political, economic, social, technological, environmental, and legal.

Local Scan Topics

P

Political factors include elements such as tax policies, changes in trade restrictions and tariffs, and the stability of governments.

- Politics/ Election impact – County, HUD
- CE Priorities
- Policy changes – DHHS, Housing, other
- New State Leadership

E

Economic factors include elements such as interest rates, inflation rates, gross domestic product, unemployment rates, levels of disposable income, and the general growth or decline of the economy.

- Local Economy
- Cost of housing, rent increases
- Availability of affordable housing
- Inflation

S

Social factors include trends in demographics such as population size, age, and ethnic mix, as well as cultural trends such as attitudes toward obesity and consumer activism.

- Demographic changes overall
- Trends in homeless population
- Strain from the pandemic on workforce
- Attitudes toward homelessness
- Increase in migrant population and households ineligible to work

T

Technological factors include, for example, changes in the rate of new product development, increases in automation, and advancements in service industry delivery.

- Changes in data reporting and availability
- Changes in data collection
- Change in assessment tool
- Technological advances to support in home health care

E

Environmental factors include, for example, natural disasters and weather patterns.

- Communicable Diseases
- Climate Change?

L

Legal factors include laws involving issues such as employment, health and safety, discrimination, and antitrust.

- Decriminalization of homelessness and mental health
- Tenant protections
- Other legislation at the local, state and federal level that impact homelessness and housing stability

Built For Zero.

COMMUNITY SOLUTIONS

COMMUNITY SOLUTIONS works for a lasting end to homelessness that leaves no one behind. We envision a more equitable society where homelessness is never inevitable, inescapable, or a way of life.

HOMELESSNESS IS SOLVABLE

Communities in the Built for Zero movement are proving it.

105

communities are **participating in Built for Zero**

147,000+

individuals housed by Built for Zero communities since 2015

14

communities have **functionally ended homelessness for a population**

64

communities have achieved **quality real-time data**

42

communities have achieved **a measurable reduction**

Montgomery County As a National Leader

- Ended veteran homelessness in 2015
- Committed to address racial inequities in homelessness response system
- Continues to increase housing placements and decrease inclow
- Nimble and able to pilot and scale things quickly
- Committed to continuous improvement of system
- Strong capacity for data driven decision making
- Strong partnerships and collaboration across systems

The Path to Zero

- Using the definitions as a framework and baseline data as a foundation, Built for Zero will partner with critical stakeholders in Montgomery County to launch a planning process to determine a shared strategy and path forward for ending all homelessness by 2026.

- Montgomery County is one of **4 communities** in the country currently invited to engaged in this work.

The Path to Zero

This process entails:

- Bringing together all the different stakeholders in Montgomery County who care about ending homelessness, including: providers & staff, adjacent systems (e.g. education, DV, behavioral health), people with lived experience of homelessness, advocates, elected officials and key other community stakeholders
- Convening these stakeholders to learn about and commit to shared definitions for ending youth, family, single adult and all homelessness
- Looking at real-time, system-wide data to support goal setting and improvement work with this broader stakeholder group
- Setting a goal to end homelessness for everyone within the next four years
- Starting to create a plan to get there

Tools & Support for the Path to Zero Process

We've developed the following tools & interventions to support this process:

Tools:

- All Populations By-Name List Scorecard
- Other tools to support definitions

Support:

- Facilitation & plans support for onsite stakeholder engagement around data, definitions and goal setting
- Data coaching and technical assistance to support system-wide reporting
- ZfA cohort facilitated peer learning (starting in the spring)

End State Measures:

Process & Overview

Definition Design Process

An iterative approach focused on consultation and testing with community stakeholders:

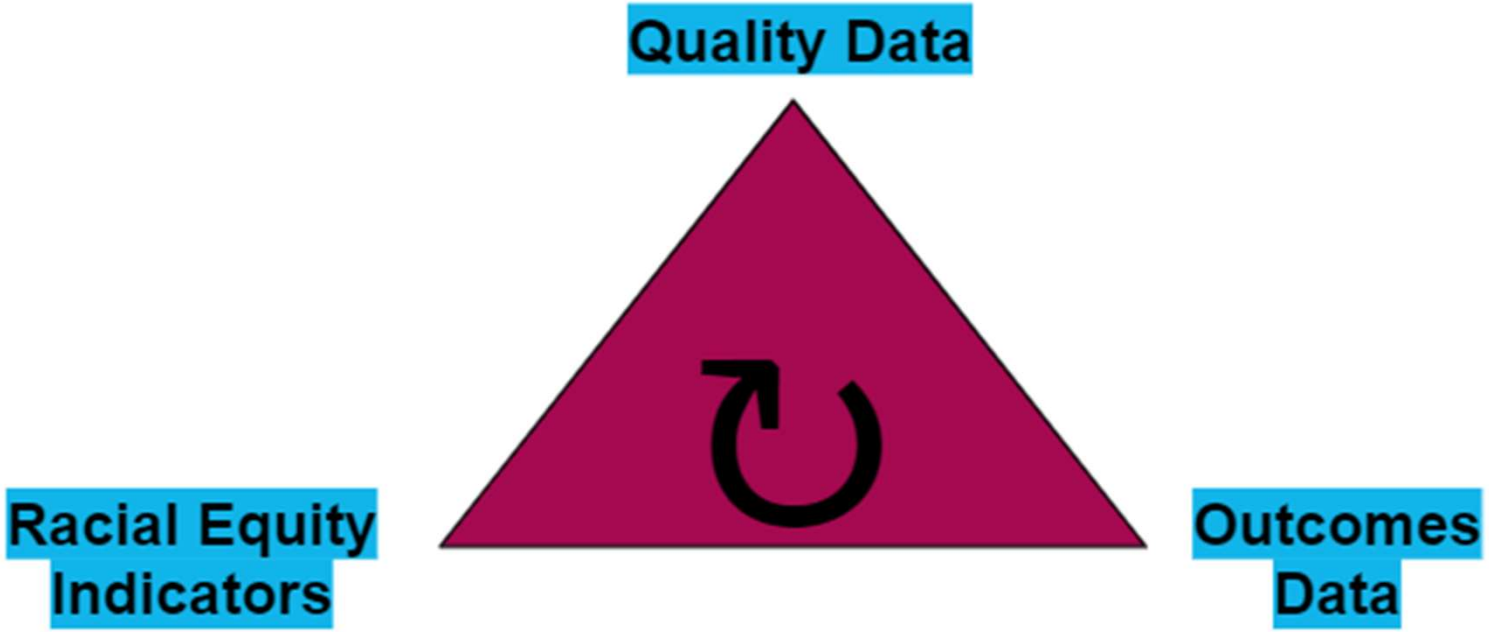
- Discussed with diverse BfZ communities what it would take to prove to residents that homelessness had been solved and shared draft measures.
- Held focus group with people with lived experience of homelessness to ask what it would take to prove to them that homelessness had been solved.
- Discussion with federal partners
- Soft launch, co-design and implementation

Definition Design Process

Co-architects:

- *Gulf Coast*
- *Rockford*
- *Abilene*
- *Arlington*
- *DC*
- *Spokane*
- *Maricopa Regional*
- *Montgomery County*
- *Charlotte*
- *Nassau County*
- *Central VA*
- *Jacksonville*
- *Ft. Worth*
- *San Diego*

FZ Definitions



System Outcomes

For each population:

Actively Homeless #

≤

6-Mth Positive Exits Average

- *Single Adults*: Unaccompanied individuals 18 years old and over
- *Youth*: Unaccompanied individuals under 25 years old (includes pregnant & parenting youth)
- *Families*: Families with minor children

System Outcomes

For ending all homelessness:

- *For all individuals experiencing homelessness as defined by the All Single Adults, Youth, and Families definitions*:
- **Rare-** The community has met and sustained the Functional Zero definitions above for youth, families, single adults, veterans and chronically homelessness individuals.
- **Brief-** 45 days or less on average length of time from ID to Move-In.
- **Non-recurring-** Of all exits to permanent housing, no more than 5% of positive exits result in a return to the homelessness system within 2 years of exit from the homeless system (e.g. subsidy or services).

Race Equity Indicators

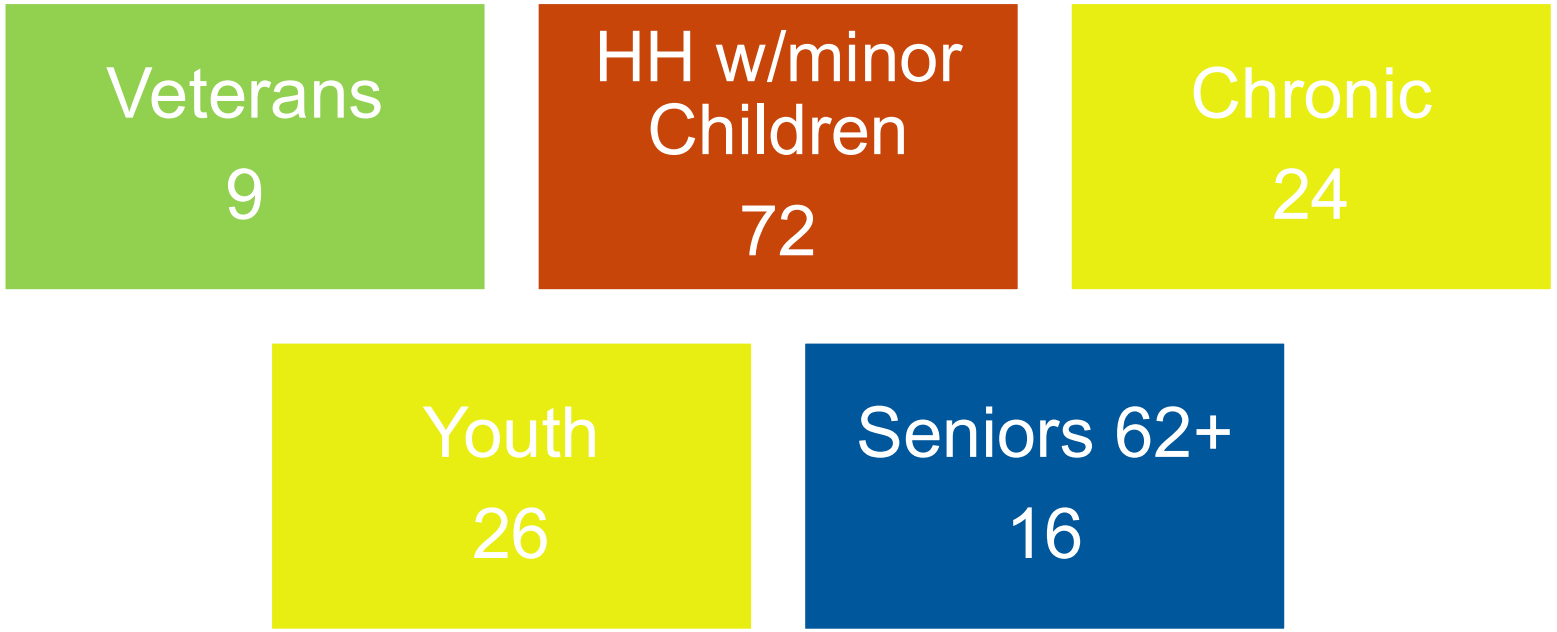
Communities will be asked to demonstrate **four key indicators** of a racially equitable homeless response system:

Other metrics & key terms defined

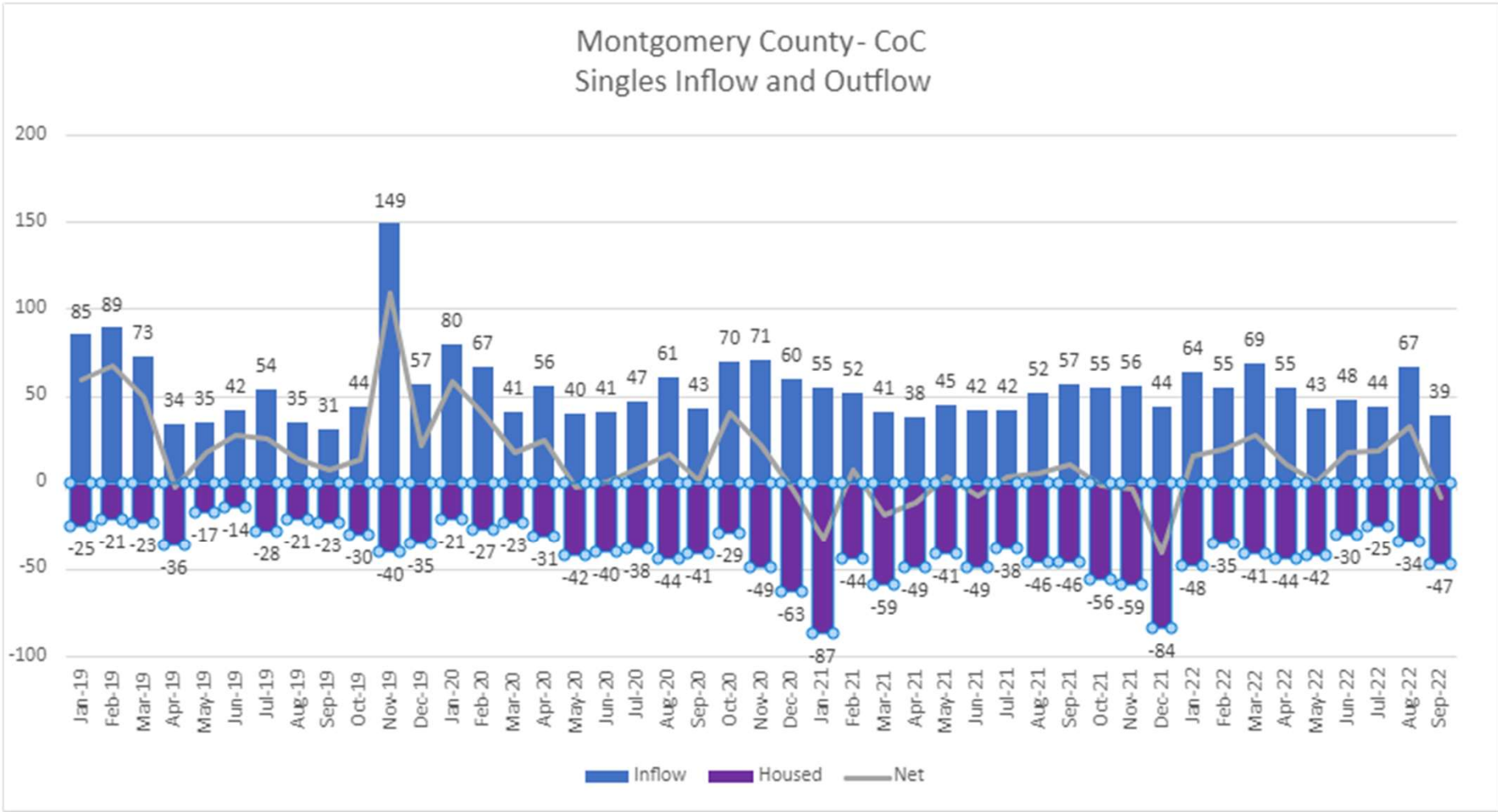
- Positive exits
- Unsafely housed individuals and families
- Unstably housed youth and families
- Time-limited housing for youth and families
- Adjacent systems

MONTGOMERY COUNTY PROGRESS ON ENDING HOMELESSNESS BY POPULATION TYPE

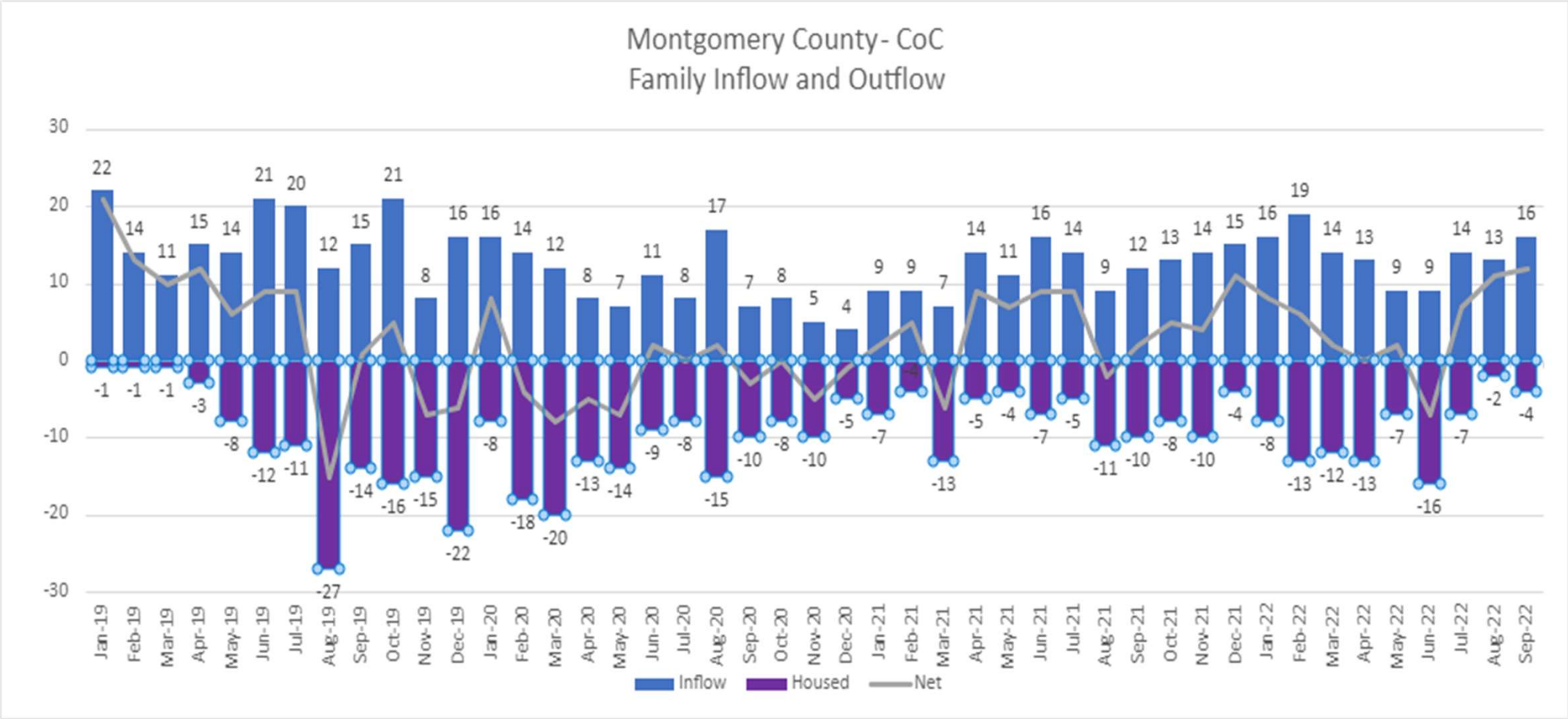
MONTGOMERY COUNTY POPULATION STATUS



ADULT ONLY SYSTEM FLOW

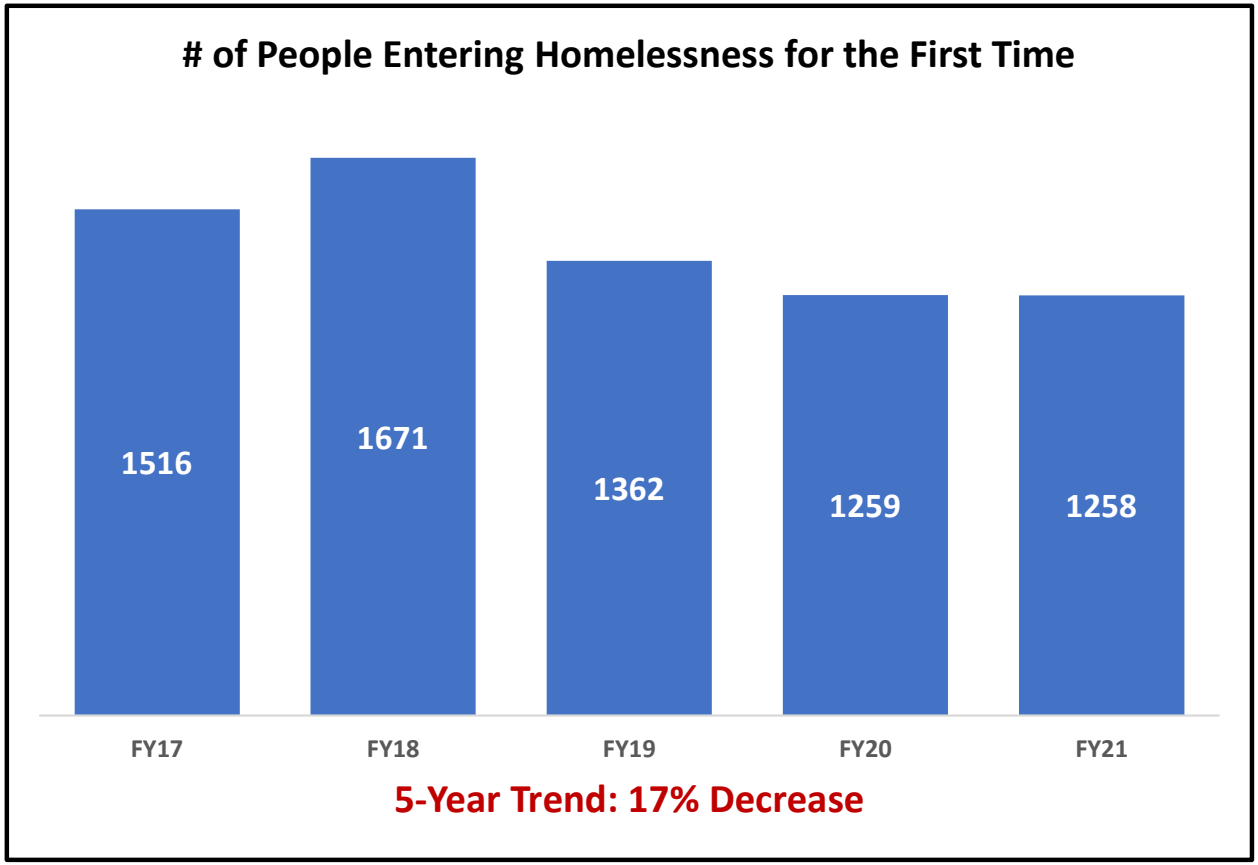


FAMILIES WITH CHILDREN SYSTEM FLOW

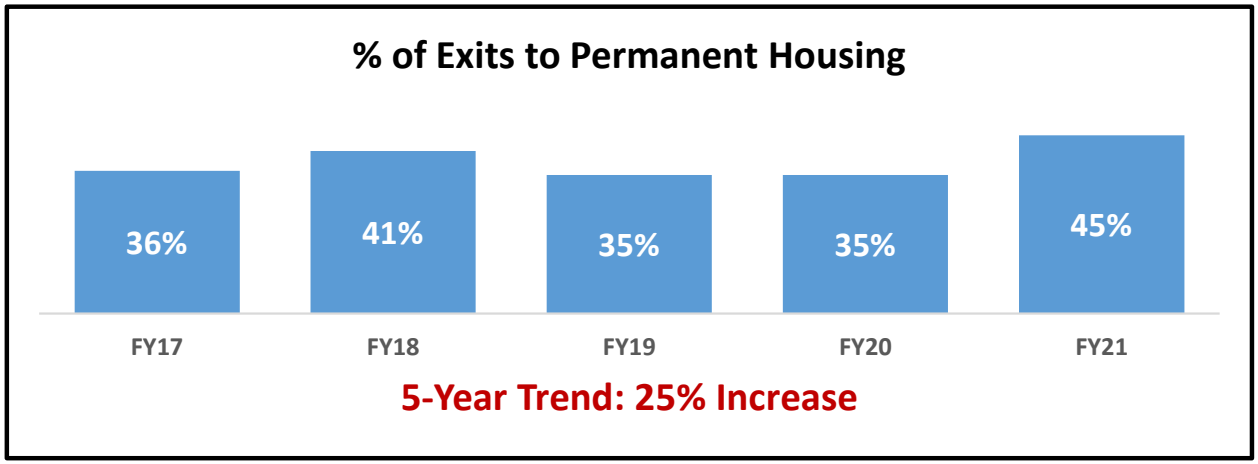


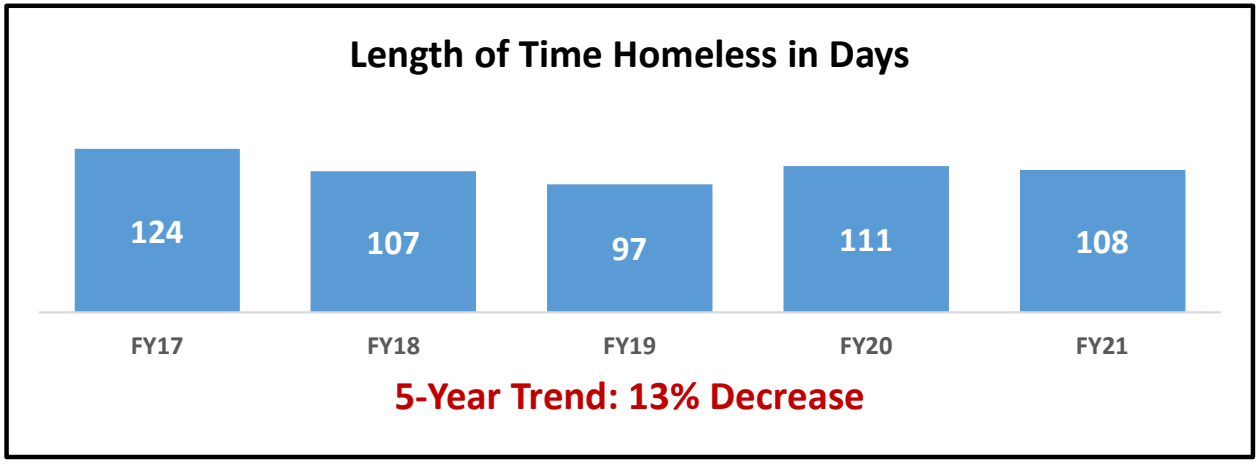
System Performance

Making Homeless RARE

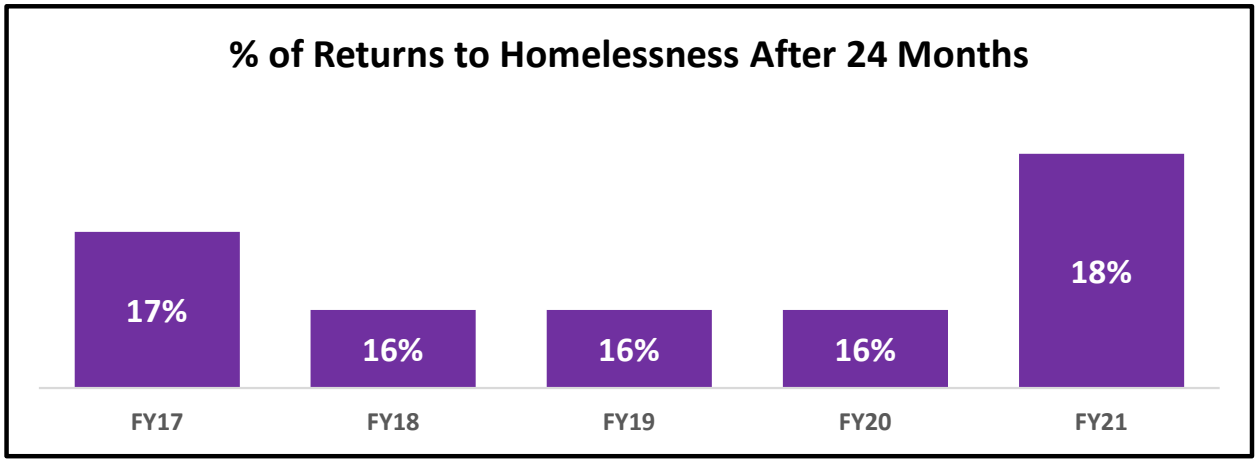


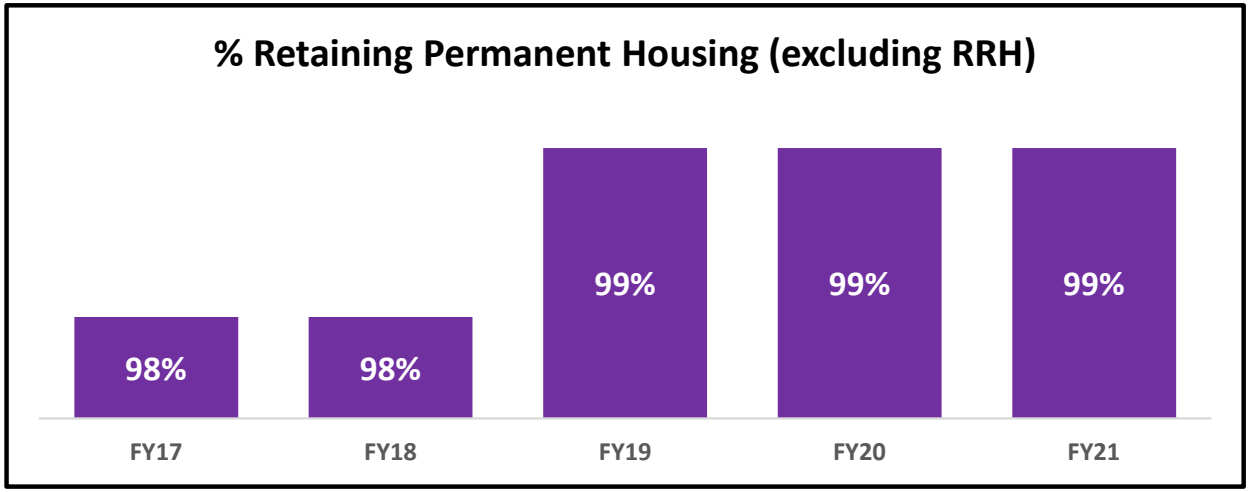
Making Homeless BRIEF





Making Homelessness ONE-TIME ONLY





MORE DATA

QUESTIONS?